

Henderson Railway Station



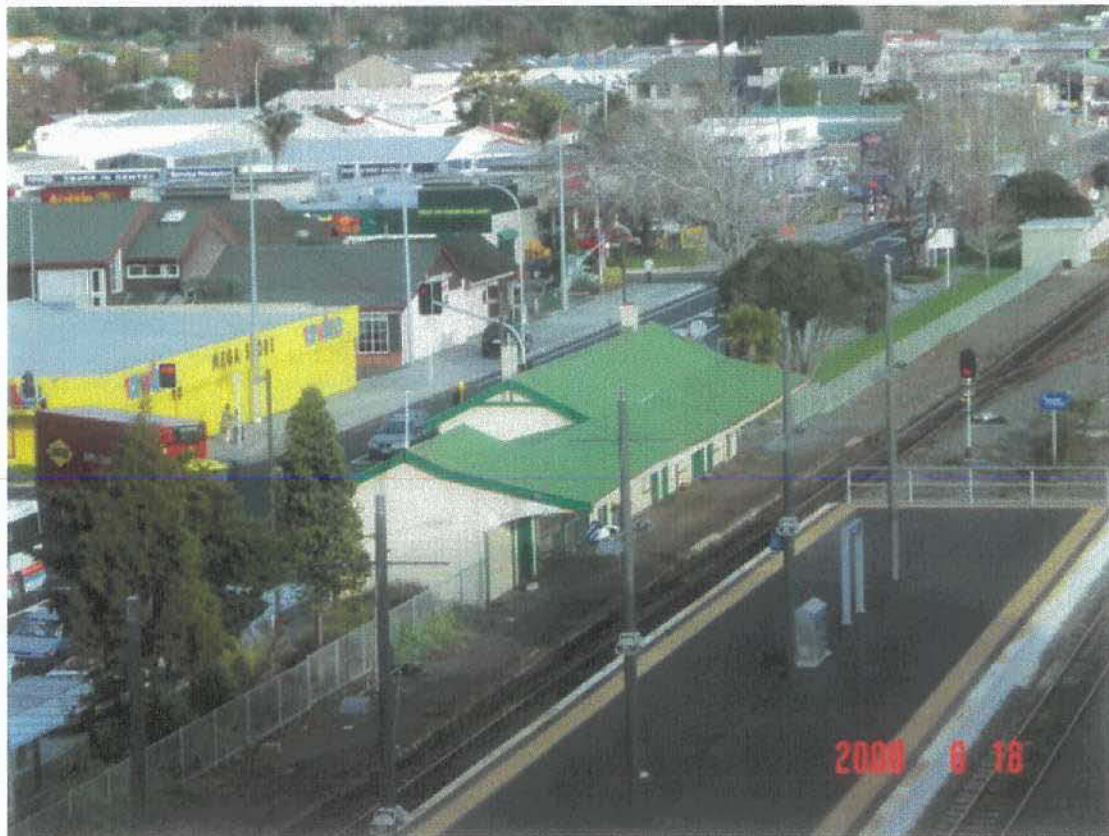
Photo - Henderson Railway Station 2006



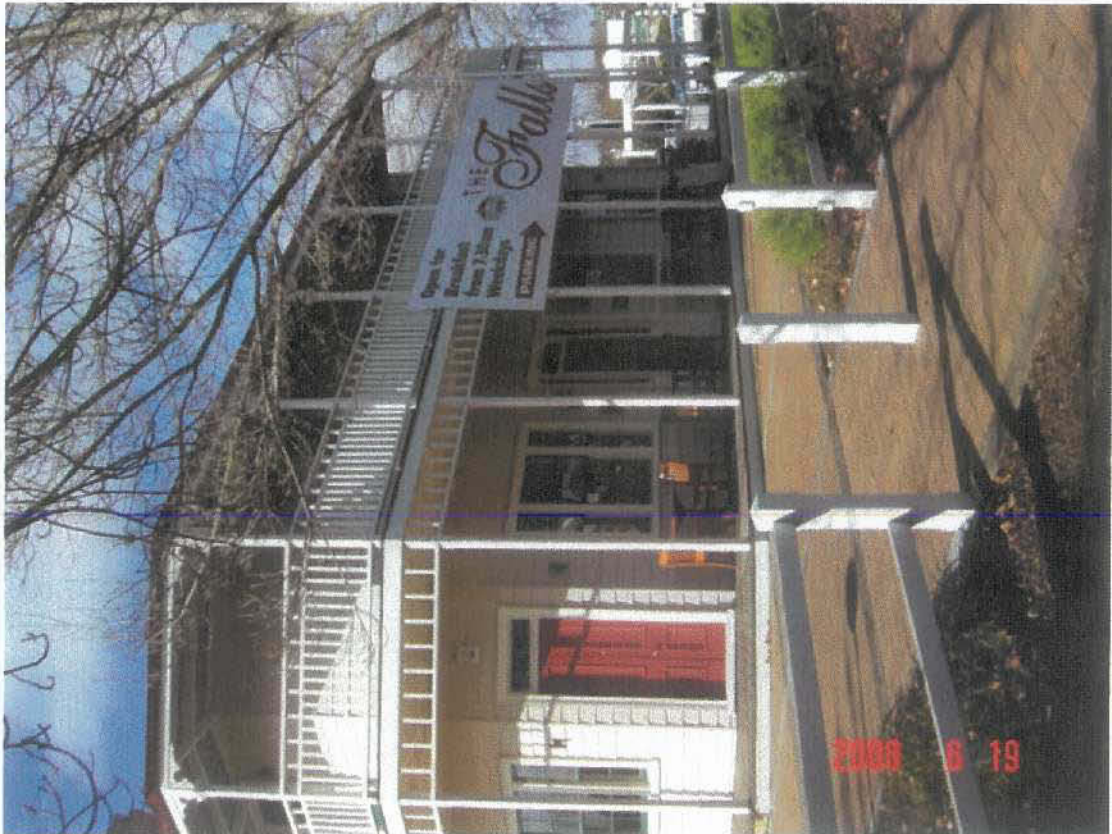
Photo taken on 26/10/06

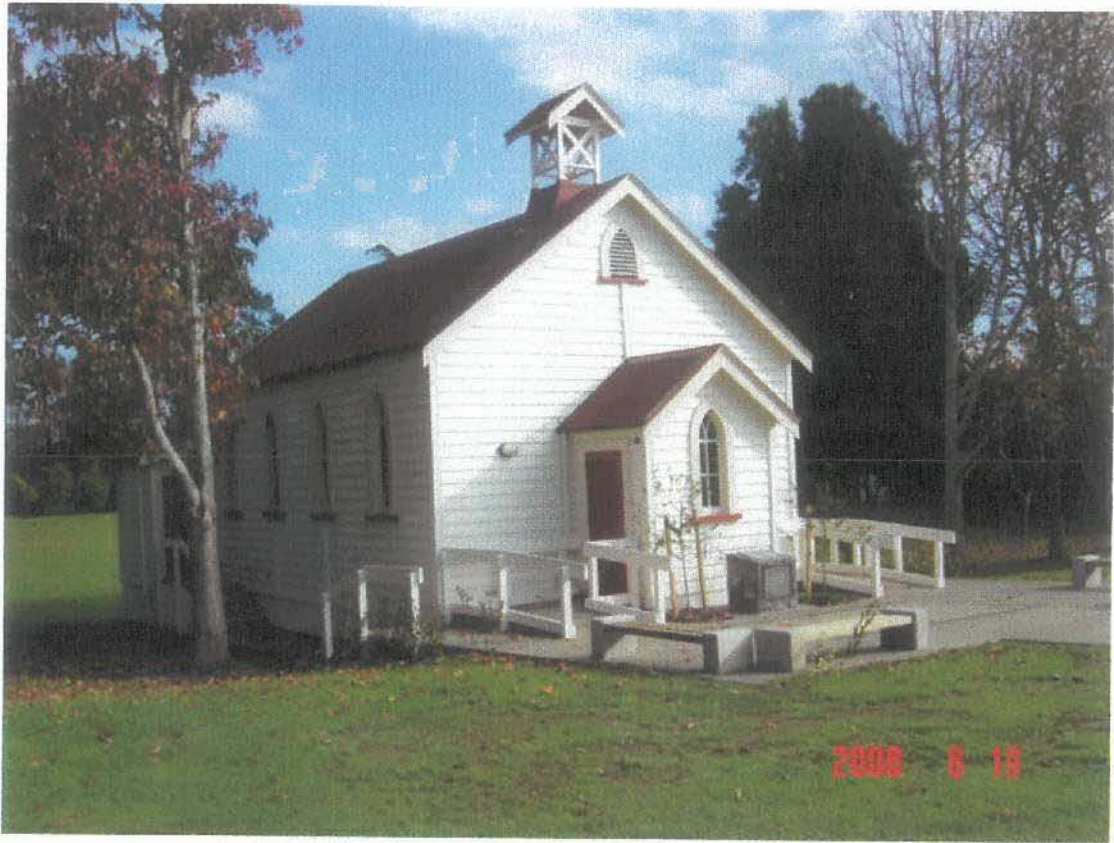


Railway Station After painting in May 2007- paints donated by Jacobsen Manufacturing



Falls Hotel



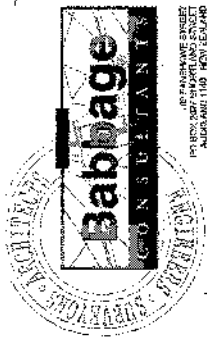


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Rev. Date Description

PRELIMINARY

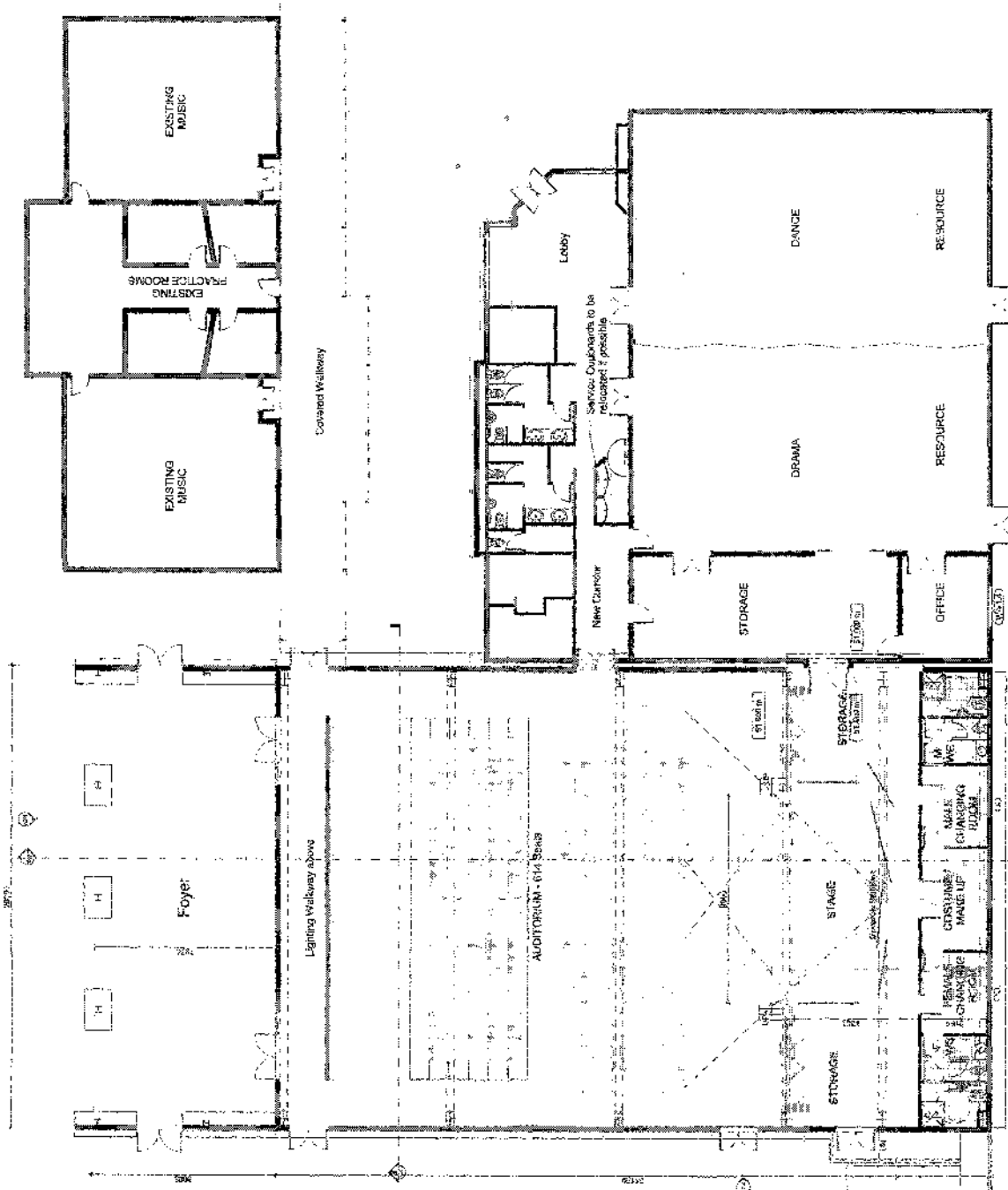


Owner
**GREEN BAY
 AUDITORIUM**

Auditorium Floor Plan

APPROVER	DATE	STATUS
DESIGNED		
CHECKED		
APPROVED		
DATE		

1 : 100



A5

Auckland

Regional

Physical

Activity &

Sport

Strategy

EVALUATION → 2008



Jamie



Newth



Business



EXECUTIVE SUMMARY

The evaluation revealed that ARPASS has established a solid foundation in terms of establishing credibility and trust, and in creating an awareness of its purpose and functions i.e. disseminating its message. The message has been a good one and requisite support has developed. The time has come for that message to become action. It has been the Strategy Director's responsibility to deliver the message. It is now the partners' responsibility to take action. Action based on ARPASS' quality information, with a community focus, prioritised by greatest need, decided through transparent formal processes, and delivered collaboratively.

ARPASS' priorities between now and 2010 should be:

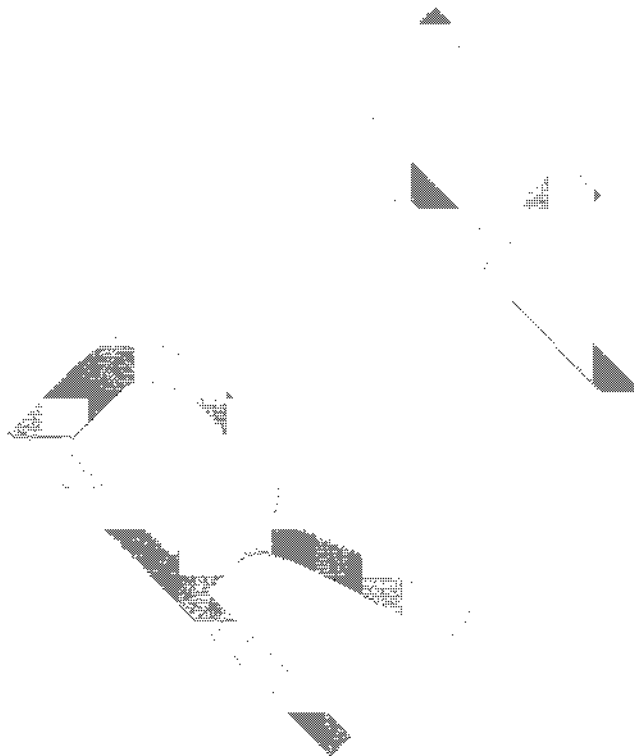
1. Move from message to action – utilise foundation established to deliver greater tangible outcomes. This will likely entail action where there is not necessarily consensus among the partners and will therefore require a transparent, formally documented process.
2. Royal commission submission – an independent voice for physical activity and sport in the Auckland region.
3. Advocacy, alignment, and coordination of funding of physical activity and sport in the Auckland region.
4. Regionalisation -- research and evaluate what can be regionalised for the benefit of the greater Auckland community. This includes programme delivery, management, and administration¹
5. Address process and communication issues including:
 - a. stimulating engagement from the ARPASS Board,
 - b. establishing greater 'partnership' with SPARC on delivering the ARPASS strategy,
 - c. ensuring alignment of the activities of ARPASS and its partners (one hand knows what the other is doing and ideally is working together), and
 - d. facilitating inter-council communication at multiple levels.
6. Progressing current projects through to optimum value i.e.
 - a. Greater Auckland Facilities Project
 - b. Sport Development
 - c. GRx
 - d. CoachForce
7. Establishment of Strategy Director's role as a regional information hub that identifies and instigates projects and initiatives for the partners to collaboratively deliver.

ARPASS HAS A MANDATE OF INFLUENCE, BUT NOT OF AUTHORITY. ITS PARTNERS' RESPONSIBILITY THEREFORE BEGINS WHERE THAT MANDATE ENDS.

ARPASS' ABILITY TO DELIVER ON ITS STRATEGIC PLAN IS BOUND BY THE PARTNERS' WILLINGNESS TO TAKE ON THAT RESPONSIBILITY - TO TAKE LOCAL ACTION IN REALISING A REGIONAL VISION.

¹ Elements of this discussion deal with the structure of the delivery of physical activity and sport programmes and are therefore beyond the scope of this project as it was initially defined. This 'out of scope' discussion is clearly marked.

Beyond the recommendations above, this report outlines the many benefits ARPASS provides to its partners and poses some questions about activities that are seen as negative or of questionable value. Areas that create confusion are also highlighted. Finally, the discussion around ARPASS functions that are necessary after 2010 is embarked upon. These include with the need to maintain a source of regional information, an advocate for decision-making aligned with a regional strategy, a champion for regional thinking and a focus on meeting the community's greatest needs.



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INTRODUCTION

Broadly speaking, the purpose of this evaluation is to learn from the previous two and half years in order to maximise what can be achieved in the next two and a half years. To achieve this interviews and focus groups were conducted to elicit feedback based on the following questions:

- 1) What value does ARPASS currently provide its partners?
- 2) What, therefore, should ARPASS prioritise in the future?
- 3) What regional functions are required after 2010?

While feedback did not necessarily fit neatly within these main questions, this report is structured around them and represents a collation and a synthesis of the views of the interview and focus group participants.

Recommendations are also made regarding how ARPASS can maximise the value it creates for its partners in the next two and a half years and what regional functions should be developed for long term (post 2010) planning.

RST
Regional Sports Trust

SPG
*Strategic Partners
Group*

GRx
Green Prescription

RSO
Regional Sports Org

'The Partners'
*ALL members of the
ARPASS collaboration
whose views were
represented in the
evaluation process.*

'Value'
*Benefit created for
stakeholders*