

**AGENDA FOR A MEETING OF THE LONG TERM COUNCIL COMMUNITY PLAN AND
ANNUAL PLAN COMMITTEE TO BE HELD AT WAITAKERE CENTRAL,
6 HENDERSON VALLEY ROAD, HENDERSON, WAITAKERE,
ON TUESDAY, 15 JULY 2008, COMMENCING AT 9.30 AM**

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1 APOLOGIES



2 URGENT BUSINESS

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 provides that where an item of business is not on the agenda, it may only be dealt with at the meeting if:

- (i) the Committee by resolution so decides; and
- (ii) the Chairman has explained at the beginning of the meeting (when open to the public) that the item will be raised for discussion and decision, why the item is not on the agenda, and why it cannot be delayed until a subsequent meeting.

The Committee may make a decision on a matter determined to be urgent.

NOTE: Urgent Business need not be dealt with now and may be delayed until later in the meeting.



3 CONFLICTS OF INTEREST

The Council has acknowledged in its Code of Conduct that Elected Members need to be vigilant to stand aside from decision making when a conflict arises between their role as a member of the Council and any private or other external interest they might have. This note is provided as a reminder to members to check that no such conflicts arise in relation to any items on this agenda.



4 CONFIRMATION OF MINUTES

Meeting Minutes -	Tuesday,	17 June 2008
	Thursday,	19 June 2008
	Friday,	20 June 2008
	Monday,	23 June 2008
	Tuesday,	24 June 2008

RECOMMENDATION

That the minutes of the Meetings of the Long Term Council Community Plan and Annual Plan Committee held on, Tuesday, 17 June 2008, Thursday, 19 June 2008, Friday, 20 June 2008, Monday, 20 June 2008 and Tuesday, 23 June 2008, as circulated, and that they be taken as read and now be confirmed.

These minutes will be circulated separately.



5 SETTING THE SCENE FOR THE NEXT LONG TERM COUNCIL COMMUNITY PLAN REPORT

GLOSSARY

Long Term Council Community Plan (LTCCP)

EXECUTIVE SUMMARY

In June 2009, in line with the requirements of the Local Government 2002, the Council will be adopting its next 10 year plan towards developing a more sustainable and resilient City. In preparation, Council officers have been assessing the step changes required to continue Council's progress towards the eco city vision. Our strategic direction is being reconfigured around seven strategies and reassessed in light of the changing environment. 34 Activity Plans describing the business of Council are currently being developed. This workshop on our overall direction is the first in a series as we confirm our strategic intent, identify the issues and work programme options and finally the Long Term Council Community Plan (LTCCP) proposal for consultation with the community early in 2009.

RECOMMENDATIONS

It is recommended that Long Term Council Community Plan and Annual Plan Committee resolve to:

1. **Receive** the Setting the scene for the next Long Term Council Community Plan Report.
2. **Agree** to adjourn into a workshop to set out the strategic issues to be addressed in the preparation of the Long Term Council Community Plan.

BACKGROUND

1. The development of the LTCCP is a requirement of the Local Government Act 2002. It is an opportunity to consider a ten year programme of work towards the long term vision and contributing to achieve the community outcomes. It is reviewed every three years and can be amended annually through the Annual Plan process.

2. In 1993 Waitakere adopted a vision of developing an eco city that cared for its environment, grew its economy, strengthened its community and celebrated its diversity. Since that time the City has vigorously set about establishing itself while holding a firm vision of developing a more sustainable city with a great quality of life. Council is recognised nationally and internationally as a leader in prudent future thinking, environmental leadership and working with other organisations and the community. The City has over recent years been shifting from a focus on establishment to development. The City now has double tracking of our rail corridor and record increases in rail and bus patronage. Our network of parks, roads and water services have been laid out. Council has an enviable network of community recreational and educational centres including libraries, schools, university and medical facilities. Council has adopted plans for expansion and intensification to create an efficient and resilient City.
3. In recent times many of the forces of change that the City considered in its planning have become more evident. The foresight and planning of the Council is increasingly acknowledged. Council has started to limit our community's exposure to oil price increases by advocating and providing for better public transport and walkable communities. Council has considered future growth through planning efficient, affordable and quality compact living, through advocating for and developing our social infrastructure and protecting the City's heritage environment and productive foothills.
4. The funding debate has intensified due to the increasing financial stress of both maintaining the current assets and systems whilst developing the City. It is in essence a debate around how much the community is prepared to spend as a collective investment in the future of our City. The debate is also around the best method of securing contributions from other organisations and agreeing what is the contribution of those organisations towards achieving the eco city vision.
5. The process of developing the work plan for the Council is an opportunity to consider the 10 year planning horizon, laying out the issues and working them through with the community of Waitakere. The process requires vision, wisdom and prudent long term thinking.
6. The Office of the Auditor General has identified the importance of Council facilitating the "right" debate within the community. It has stated that the role of the LTCCP proposal and summary is to facilitate the "right" debate focused on the "right" issues. The LTCCP proposal must provide the community with sufficient and balanced information about the strategic and other key issues, options, and implications facing them. The Office of the Auditor General has stated that the audit assessment process will focus on the readability and clarity, the completeness of the issues focussed on and presented and that the proposal and summary in the LTCCP addresses the issues and choices the community needs and wants.
7. Since mid 2007 Council officers have been considering the step changes required to continue the move towards the eco city vision. The Council's strategic direction is in the process of being reconfigured around seven strategies. Overall the approach is that the direction is not changing significantly but that areas of action may.
8. The Policy and Strategy Committee are considering the overall strategic direction over the next 5 months. In June 2008 this process started with a workshop on the Social Strategy. The programme for the next 4 months is as follows:
 - August 2008: The Environmental Strategy;
 - September 2008: The Growth Management Strategy;
 - October 2008: The Cultural Strategy and Social Strategy; and

- November 2008: The Economic Development Strategy and Governance Strategy.

The Council currently has a Transport Strategy which will need to be updated in early 2009 as the Auckland Regional Transport Strategy is updated.

9. The business of Council will be described in 34 Activity Plans. These identify the rationale for delivery, the intended levels of service, the estimated costs and a statement of how the costs will be funded by the Council. A key focus of work by Council officers has been the continuous improvement of the quality of the asset and business planning to national and international local government best practice.

IMPLEMENTATION ISSUES

10. In order to set the scene and maintain a larger collective vision as Council officers bring draft strategies and activity plans before Council it is recommended that the Committee hold its first workshop to consider the global, national and regional changes and the implications for our City and community and confirm the issues for the City's development for the next ten years and beyond.
11. The workshop on Tuesday, 15 July 2008 will be the first step in the process of setting the ten year work programme. This programme has four phases:
 - Alignment of the strategic intent and key issues by October 2008;
 - Development of the work programme options and our proposal for the LTCCP from October 2008 to February 2009;
 - Consultation with the community on the LTCCP through March to May 2009; and
 - Resolution and adoption of the LTCCP in June 2009.

STRATEGIC CONTEXT

12. The LTCCP describes Council's response to the Community Outcomes and provides a long term focus for the decisions and activities of the Council. The LTCCP gives expression to the strategic direction of the Council, the Auckland Sustainability Framework and provides a basis for accountability to the community. The LTCCP also details the proposed work plan of the Council and how it will manage its revenues, expenses, assets, liabilities, investments and general financial dealings prudently and in a manner that promotes the current and future interests of the community.

CONSULTATION

13. The development of an LTCCP is informed by consultation on the Strategies and Activities and ongoing service monitoring. The LTCCP will be issued as a draft for comment in March / April 2009.

RESOURCES

14. Resources for the development of the LTCCP are allocated across the Council. No additional resources are sought in this report.

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