

KO TE RĀRANGI RITENGA MO TE HUI O TE TAUMATA RŪNANGA KA TŪ KI TE WHARE
KAUNIHERA O WAITĀKERE, 6 HENDERSON VALLEY ROAD, HENDERSON.
WAITĀKERE, A TE RĀPARE, TE KAU MA WHA MAHURU 2009, TIMATA
I TE RIMA KARAKA I TE AHIAHI

AGENDA FOR A MEETING OF TE TAUMATA RUNANGA TO BE HELD IN THE COUNCIL
CHAMBER AT WAITAKERE CENTRAL, 6 HENDERSON VALLEY ROAD, HENDERSON,
WAITAKERE, ON MONDAY, 14 SEPTEMBER 2009, COMMENCING AT 5.00 PM

TABLE OF CONTENTS

| <u>ITEM</u> | | <u>PAGE NO.</u> |
|--------------------|---|------------------------|
| 1 | KARAKIA / OPENING PRAYER | 1 |
| 2 | MIHIMIHI / GREETING | 1 |
| 3 | PĀNUI WHAKAWATEA / APOLOGIES | 1 |
| 4 | NGA KŌRERO O TE HUI MUTUNGA - TAUTOKOHIA / CONFIRMATION OF MINUTES | 1 |
| 5 | NGA TAKE KAUPAPA / URGENT BUSINESS | 1 |
| 6 | TE WHAI PĀNGA KI TE TAKE / CONFLICTS OF INTEREST | 2 |
| 7 | WHAKAPUTANGA / PRESENTATION – TE TAUMATA RUNANGA 2009 MAORI COMMUNITY AWARDS | 2 |
| 8 | WAHANGA WATEA TE IWI WHANUI / PUBLIC FORUM | 2 |
| 9 | RIPOATA MAI I NGA KŌMITI / COMMITTEE MEMBERS' REPORTS | 2 |
| 10 | RIPOATA O TE KAIWHAKAHAERE MATUA / CHIEF EXECUTIVE OFFICER'S REPORT | 3 |
| 11 | WAITAKERE CITY LIBRARY DEVELOPMENT PLAN 2009 - 2019 | 4 |
| 12 | TE WAKA AWHINA CONFERENCE 2009 | 8 |
| 13 | DRAFT WAITAKERE CITY COUNCIL PARTNERING POLICY | 10 |
| 14 | RIPOATA O TE HEKERETARI O TE KŌMITI / COMMITTEE SECRETARY'S REPORT | 15 |
| 15 | TE WA O TE HUI KEI TE HEKE MAI / NEXT MEETING | 17 |
| 16 | KARAKIA WHAKAMUTUNGA / CLOSING PRAYER | 17 |

**KO TE RĀRANGI RITENGA MO TE HUI O TE TAUMATA RŪNANGA KA TŪ KI TE WHARE
KAUNIHERA O WAITĀKERE, 6 HENDERSON VALLEY ROAD, HENDERSON.
WAITĀKERE, A TE RĀPARE, TE KAU MA WHA MAHURU 2009, TIMATA
I TE RIMA KARAKA I TE AHIAHI**

**AGENDA FOR A MEETING OF TE TAUMATA RUNANGA TO BE HELD IN THE COUNCIL
CHAMBER AT WAITAKERE CENTRAL, 6 HENDERSON VALLEY ROAD, HENDERSON,
WAITAKERE, ON MONDAY, 14 SEPTEBER 2009, COMMENCING AT 5.00 PM**

1 KARAKIA / OPENING PRAYER

2 MIHIMIHI / GREETING

E nga waka, e nga mana e nga karangatangamaha, tena koutou, tena koutou, tena koutou. E nga mate i tautini, he mihi aroha tenei ki a koutou, haere, haere, haere. E te hunga ora, rau rangatira ma tenei te kakano ka rua nei a morimoritia kia puawai ai. Hei aha? Hei maunga ringa ma nga whakatupuranga, kia kaha, kia manawanui, kia u. Kia mau hoki ki te whakapono, te tumanako me te aroha.

3 PĀNUI WHAKAWATEA / APOLOGIES



4 NGA KŌRERO O TE HUI MUTUNGA - TAUTOKOHIA / CONFIRMATION OF MINUTES

Extraordinary Minutes – Monday, 24 August 2009

TOHUTANGA / RECOMMENDATION

It is recommended that Te Taumata Runanga resolve to:

Kua Whiwhi / Receive the minutes of the extraordinary meeting of Te Taumata Runanga held on Monday, 24 August 2009, as circulated, and that they be taken as read and now be confirmed.



5 NGA TAKE KAUPAPA / URGENT BUSINESS

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 provides that where an item of business is not on the agenda, it may only be dealt with at the meeting if:

- (i) the Committee by resolution so decides; and
- (ii) the Chairman has explained at the beginning of the meeting (when open to the public) that the item will be raised for discussion and decision, why the item is not on the agenda, and why it cannot be delayed until a subsequent meeting.

The Committee may make a decision on a matter determined to be urgent.

NOTE: Urgent Business need not be dealt with now and may be delayed until later in the meeting.



6 TE WHAI PĀNGA KI TE TAKE / CONFLICTS OF INTEREST

The Council has acknowledged in its Code of Conduct that Elected Members need to be vigilant to stand aside from decision making when a conflict arises between their role as a member of the Council and any private or other external interest they might have. This note is provided as a reminder to members to check that no such conflicts arise in relation to any items on this agenda.



7 WHAKAPUTANGA / PRESENTATION – TE TAUMATA RUNANGA 2009 MAORI COMMUNITY AWARDS

Te Kaiwhakarite, Projects Officer will update Te Taumata Runanga on the implementation of Te Taumata Runanga 2009 Maori Community Awards event which is to be held on Thursday, 15 October 2009.



8 WAHANGA WATEA TE IWI WHANUI / PUBLIC FORUM

For guidance of Te Taumata Runanga Members, the Council's Standing Orders have the following provisions in regard to Public Forum.

- (i) members of the public wishing to address the Committee in Public Forum shall furnish their names to the Chairman at the beginning of the meeting; and
- (ii) the Chairman shall determine the order of speakers, and allow five minutes for speaking time;
- (iii) questions by members are to be confined to obtaining information or clarification on matters raised by the speaker.

Section 46(7) and (7A) of the Local Government Official Information and Meetings Act 1987 provides that no resolution, decision, or recommendation may be made in respect of any specific item of business not on the agenda except to refer the items to a subsequent meeting for further discussion. Therefore, no decision may be made on matters raised in Public Forum. However, written reports on matters raised may be requested from the Chief Executive Officer.



9 RIPOATA MAI I NGA KŌMITI / COMMITTEE MEMBERS' REPORTS

Provision has been made on this agenda for Committee Members should they so wish to submit a report on their activities during the month in regard to matters within the scope and delegations of the Committee. However, to comply with the provisions of the Local Government Official Information and Meetings Act 1987, no decision may be made on matters raised in Committee Members' reports.

TE TAUMATA RUNANGA APPOINTMENTS

| OUTSIDE ORGANISATIONS | APPOINTMENT |
|--|--|
| City Safety Action Group | Warahi Paki |
| Crime Prevention Reference Group | Awa Hudson M Te Huia (alternate) |
| Henderson Ward Local Reserves Management Plan | Warahi Paki |
| Henderson Valley Park Reserve Management Plan | Warahi Paki |
| Keep Waitakere Beautiful | Rev J Cooper |
| Mayoral Task Force on Family Violence | June Mariu Rev J Cooper (alternate) Ngaire Te Hira (alternate) |
| Safe Waitakere Alcohol Project | Warahi Paki |
| Safe Waitakere Injury Prevention Board | Mihi Te Huia Fred Halloway |
| Te Atatu Marae Development Group | Warahi Paki Awa Hudson |
| Te Pai Park Reserve Management Plan Advisory Group | Mihi Te Huia |
| Te Taumata Runanga Long Term Strategic and Action Plan Working Party | Warahi Paki Mihi Te Huia Evelyn Taumaunu |
| Waitakere Ward Local Reserve Management Plan | Awa Hudson Glen Wilcox |
| West Coast Plan Liaison Group | Glen Wilcox |
| West Education Sector Trust | Awa Hudson Carol Ngawati |
| COUNCIL COMMITTEES | |
| Long Term Council Community Plan and Annual Plan Committee | Warahi Paki Mihi Te Huia (alternate) |
| Policy and Strategy Committee | Warahi Paki |

10 RIPOATA O TE KAIWHAKAHAERE MATUA / CHIEF EXECUTIVE OFFICER'S REPORT

Provision has been made for the Chief Executive Officer, or her nominated representative, to report on the progress of other matters considered to be of significance to Te Taumata Runanga, including organisation and representation issues.

11 **WAITAKERE CITY LIBRARY DEVELOPMENT PLAN 2009 - 2019**

RARANGI KUPU / GLOSSARY

draft Waitakere City Library Development Plan 2009 – 2019 (draft Plan)
Final Waitakere City Library Development Plan 2009 - 2019 (final Plan)

KUPU WHAKATAKI / EXECUTIVE SUMMARY

The purpose of this report is to advise Te Taumata Runanga of the consultation that has been undertaken on the draft Waitakere City Library Development Plan 2009 – 2019 (draft Plan).

A report entitled Waitakere City Library Development Plan 2009 – 2019 was submitted to the Policy and Strategy Committee at its meeting held on Thursday, 3 September 2009 with a recommendation that the Policy and Strategy Committee approve the Final Waitakere City Library Development Plan 2009 – 2019 (final Plan).

TUTOHUTANGA / RECOMMENDATIONS

It is recommended that Te Taumata Runanga Committee resolve to:

Kua Whiwhi / Receive the Waitakere City Library Development Plan 2009 – 2019 report.

KORERO WHARIKI / BACKGROUND

1. Waitakere City Council's Library Service requires a high level Library Development Plan to guide and direct the development of the library service for the period 2009 - 2019. The 1998 Library Development Plan has been superseded by time and events, notably the major capital investment made in libraries since this time, technological changes and related regional and national developments.
2. The draft Plan was submitted to Te Taumata Runanga at its meeting on 20 April 2009, with a request to provide advice and guidance for the information and consultation process with the Māori community to ensure that the views of tangata whenua were represented in the final Plan.
3. The draft Plan was approved for community consultation by the Policy and Strategy Committee in June 2009, and the summary consultation document consulted upon is attached at pages A1 to A11, along with the full version of the draft Plan which is attached at pages A12 to A39. Copies of this summary were provided in all libraries and on the Council's website between 8 July 2009 and 31 July 2009. Copies of the summary draft Plan and the draft Plan were also presented to the Waitakere Ethnic Board on the 12 August 2009 and to the Waitakere Pacific Board on the 19 August 2009. Full copies of the draft Plan were available upon request at Council libraries and on the website.
4. Feedback was sought on:
 - Whether there are any gaps, amendments or other feedback regarding the 13 action areas proposed;
 - What communities see as the main priorities for the service in the medium term; and
 - Any general feedback on the proposals.

A1-A39

NGA RITENGA WHAKATAUNGA / DECISION MAKING

Take / Issues

Feedback on the draft Waitakere City Library Development Plan 2009 - 2019

5. Three submissions were received on the draft Plan; one from Unitec and two from separate individual residents.
6. The key submission points from each submitter are summarised below.

| Submitter | Submissions |
|----------------------------------|---|
| <p>One (Unitec)</p> | <p>Strong alignment expressed between Unitec and the values and actions in the draft plan.</p> <p>Support for:</p> <ul style="list-style-type: none"> • Continued active collaboration with the library service that grows and strengthens (the partnership is highly valued by Unitec); • The proposed library vision and objectives to 2019; • The guiding principles; • Strongly supportive of the key action areas, and in particular; • Plan for new library facilities and increased experimentation with space; • Continue with and promote Learning Centres; and • Strengthen relationship and partnership development. <p>Seeks:</p> <ul style="list-style-type: none"> • Adding a guiding principle around partnership, i.e. <i>“The library service will strive to build and maintain enduring partnerships in order to maximise outcomes to the community”</i>. |
| <p>Two (individual)</p> | <p>Support for:</p> <ul style="list-style-type: none"> • Book kiosks to allow greater access to printed books by the wider community. <p>Seeks:</p> <ul style="list-style-type: none"> • A second storey added on to the New Lynn Library, containing a young adult, learning centre and staff room on one side and a quiet reference and study area on the other side; • Interior courtyards within libraries for reading and relaxing; • Any music in libraries to be reflective and low volume; and • Removal of television sets and playing of Sky Channels. |
| <p>Three (individual)</p> | <p>Support for:</p> <ul style="list-style-type: none"> • Enhancing broadband speed, subject to cost and integrated regional strategy; • Region wide library access providing services equal to or |

| Submitter | Submissions |
|-----------|---|
| | <p>better than current services; and</p> <ul style="list-style-type: none"> • Multiple formats i.e. printed, electronic and digital resources. <p>Seeks:</p> <ul style="list-style-type: none"> • Open access to all systems rather than users only, e.g. Unitec services; • A focus on research and areas to read and enlarging facilities over time; • Full meeting of libraries legal and ethical responsibilities, including copyright and managing downloading if people bring their own laptops into libraries; • Updating current systems to ensure New Zealand libraries reflect international standards; and • Getting current services right before venturing into new services. |

7. Based on this consultation feedback, it is suggested that the following amendments only are made to the draft Plan:
- Adding a guiding principle reflecting a commitment to partnership; and
 - Noting in the final Plan the need to continue to meet legal and ethical responsibilities; enlarge facilities over time as funding allows, reflecting identified needs; and the need to constantly be updating and monitoring services to ensure parity with international library advances and standards.

KORERO RAUTAKI / STRATEGIC CONTEXT

8. The final Plan will shape and direct the Library Service with the intent of contributing to achieving community outcomes and Council strategies or strategic priorities. The library contributes to:
- The Community Outcome, Mauri Ora and the Te Tiriti o Waitangi strategic priority by providing access to Māori cultural knowledge and information;
 - The Community Outcome, Strong Communities and the social strategy by providing facilities as social gathering places and programmes, events and services which encourage community interaction;
 - The Community Outcome, Toiora and the social strategy by providing information, events and programmes which encourage a healthy lifestyle and participation in lifelong education; and
 - The Community Outcome Vibrant Arts and Culture and the cultural wellbeing strategy through the support and encouragement given to the literary arts and literary events and through the development of oral and documentary heritage collections.
9. Although the shape of the future library service will be subject to the changes that will occur as a result of the Auckland Governance decisions, the final Plan will guide and shape the library service over the term of the transition period.

MAHI WHAKAWHITI KORERO WHAKAARO / CONSULTATION

10. Copies of the summary draft Plan were provided in all libraries, put on the Council's website and presented to the Waitakere Ethnic Board and the Waitakere Pacific Board. Consultation has taken place between Council officers and Te Taumata Runanga Committee.

NGA RAUEMI / RESOURCES

11. The brief and contract for the consultant engaged to undertake the development of the draft Plan encompassed all of the tasks necessary to deliver a full and complete final Plan. The funding for this body of work was allocated within the Long Term Council Community Plan 2006–2016. There are no additional staffing resources required to assist the consultant to complete this body of work.
12. The funding for the contract to develop the final Plan was met from within the Annual Plan 2008/2009 and was fully expended in that financial year; no additional funding is required to produce the final Plan.

WHAKAMAHIA NGA TAKE / IMPLEMENTATION ISSUES

13. The original intent at the commencement of the project in July 2008 was to develop two separate and complete documents. The first document was to be the Library Development Plan which was intended to have a long term view of the development of library services. The second document was to be a shorter term Implementation Plan which would structure and define the process and costs for achieving the goals of the Library Development Plan. After the announcement of the timeframe for the transition to a single unitary authority it was decided with the approval of the Policy and Strategy Committee to forego the creation of the Implementation Plan until a future point after the transition. As a consequence, there are no implementation issues arising from the adoption of the final Plan.

AUCKLAND COUNCIL TRANSITION ISSUES

14. The decision making proposed in this report is not constrained by section 31 of the Local Government (Tamaki Makaurau Reorganisation) Act 2009, as it does not directly or because of its consequences: significantly prejudice the reorganisation, significantly constrain the powers or capacity of the Auckland Council or any subsidiary of the Auckland Council following the reorganisation, or have a significant negative impact on the assets or liabilities that are transferred to the Auckland Council as a result of the reorganisation.

Report prepared by: Su Scott, Group Manager: Libraries and Information Services.



12 TE WAKA AWHINA CONFERENCE 2009

RARANGI KUPU / GLOSSARY

| | |
|---------------------------|------------------|
| Te Taumata Runanga | (the Committee) |
| Te Waka Awhina Conference | (the Conference) |

KUPU WHAKATAKI / EXECUTIVE SUMMARY

Te Waka Awhina Conference (the Conference) will be held at the Rotorua District Council from 26 to 29 November 2009 in Rotorua. This report seeks approval from Te Taumata Runanga (the Committee) for two representatives to attend the Conference.

TUTOHUTANGA / RECOMMENDATIONS

It is recommended that Te Taumata Runanga resolve to:

1. **Kua Whiwhi / Receive** Te Waka Awhina Conference 2009 report.
2. **E Whakae Ana / Agree** that it be recommended to the Council that two representatives from Te Taumata Runanga attend Te Waka Awhina Conference 2009 to be held at the Rotorua District Council in Rotorua from 26 to 29 November 2009.

KORERO WHARIKI / BACKGROUND

1. Since 1991 the Conference has provided training for Maori working with, or in local government. The kaupapa of the Conference is "*Ma te Maori – Mo te Maori, by Maori for Maori*". The Conference provides an opportunity for Maori politicians, iwi groups, liaison officers, planners, policy makers and others with key responsibilities in achieving outcomes for Te Tiriti o Waitangi relationships, to come together to discuss, debate and learn about issues impacting on Maori in local and regional authorities.
2. Historically the Committee has been an active supporter of the Conference. When the Conference was held in the Auckland region in 2002 and 2005, members of the Committee were involved with Taumata Kaumātua (Council of Elders) that guided the direction of the Conference.
3. The last Conference that the Committee attended was held at Waitangi in 2006.

NGA RITENGA WHAKATAUNGA / DECISION MAKING

Take / Issues

Conference Attendance

4. The Conference programme maintains a strategic focus working from within a Maori paradigm and working towards Maori sustainability. This year's hosts are Rotorua District Council. The Conference theme is "*Hangaia to Whare Korero, Build Your House of Learning*", which recognises and acknowledges that holistic learning from a Maori point of view includes stimulating the minds and emotions, and the physical and spiritual attributes of people.
5. The programme includes speakers that work with and nurture the land and water, and are involved in the creative and cultural arts that enhance physical and emotional wellbeing; this in turn facilitates the economic and political development of people and their iwi. A key outcome of the programme is to identify 'best practice' for enabling Maori participation in local government decision making. The Conference programme is attached at pages A40 to A42.

6. The cost of early bird registration (registration before 30 September 2009) for the full Conference which includes a conference pack, workshops, field trips, meals, conference dinner and marae accommodation, is \$625 (including GST) plus travel. The standard registration from 1 October to 13 November is \$675 (including GST) plus travel.
7. The Committee is requested to determine its position on attendance at this Conference. It is suggested that the Committee may wish to nominate members of the Committee who have not attended the Conference before or have a need to develop their skills and experience.
8. Since the Committee was last represented at the Conference held in 2006 there have been significant changes for the Committee and the Council in relation to the development of the Auckland Council. The Committee's participation at this Conference is timely and provides an opportunity to share with others the Committee's experiences to date and the impacts for Maori representation and participation within the Auckland regional context.

KORERO RAUTAKI / STRATEGIC CONTEXT

9. The Committee's participation at the Conference is aligned to the Council's priorities; The Treaty of Waitangi (Te Tiriti o Waitangi), Sustainable Development, and the Council's strategies; Cultural Wellbeing, Governance, Economic Wellbeing, Environment and Social. Furthermore attendance at this conference contributes to the Community Outcomes; Mauri Ora (Access to Maori resources), Nga Manukura (Maori Leadership), Strong Communities, Strong Economy, Sustainable Environment, Te Mana Whakahaere (Autonomy), Toiora (Healthy Lifestyle), Whaiora (Environmental Protection) and Working Together.

MAHI WHAKAWHITI KORERO WHAKAARO / CONSULTATION

10. Guidance was sought from the Group Manager: Democracy and Support Services, regarding process and budget.

NGA RAUEMI / RESOURCES

11. The Council's budget for 2009/2010 provides for two representatives of the Committee to attend the Conference.

WHAKAMAHIA NGA TAKE / IMPLEMENTATION ISSUES

12. There are no implementation issues associated with this report.

AUCKLAND COUNCIL TRANSITION ISSUES

13. The decision making proposed in this report is not constrained by section 31 of the Local Government (Tamaki Makaurau Reorganisation) Act 2009, as it does not directly or because of its consequences: significantly prejudice the reorganisation, significantly constrain the powers or capacity of the Auckland Council or any subsidiary of the Auckland Council following the reorganisation, or have a significant negative impact on the assets or liabilities that are transferred to the Auckland Council as a result of the reorganisation.

Report prepared by: Rewi Spraggon, Te Kaiwhakarite: Projects Officer.



13 DRAFT WAITAKERE CITY COUNCIL PARTNERING POLICY

RARANGI KUPU / GLOSSARY

draft Waitakere City Council Partnering Policy (the Policy)
Te Taumata Runanga (the Committee)

KUPU WHAKATAKI / EXECUTIVE SUMMARY

In Waitakere, partnering has been a way of working for many years. Council has played an active and valued role in the partnering culture that has developed within the City, investing in strategic initiatives, organisations and collaboration to help achieve key City goals and community outcomes.

This report documents the Council's longstanding approach to partnering and presents a draft Waitakere City Council Partnering Policy (the Policy) for approval and consultation with key City partners over the September - October 2009 period.

TŪTOHUTANGA / RECOMMENDATIONS

It is recommended that Te Taumata Runanga resolve to:

1. **Kua Whiwhi / Receive** the Draft Waitakere City Council Partnering Policy report.
2. **Tono Karanga / Invite** Te Taumata Runanga to offer advice on the draft Waitakere City Council Partnering Policy, which will be included in the Final Waitakere City Council Partnering Policy, that is to be adopted by the Policy and Strategy Committee at its meeting scheduled to be held on Thursday, 5 November 2009.

KORERO WHARIKI / BACKGROUND

1. Over the last 20 plus years a range of individuals, organisations and sectors in Waitakere have been working collectively to scope and set local visions and solve local issues and problems. During this time, a local culture of sustainable city thinking and working has emerged with partnering and community empowerment at the heart; this is often referred to as the 'Waitakere Way'.
2. Council has had a key part to play in the City's partnering journey. For many years, Council has been committed to working together with a wide range of organisations and agencies to advance both Council and community outcomes. As a result a number of strong relationships and purposeful alliances have been forged that have resulted in new approaches, new infrastructure, and many new resources and services for the City.
3. A key finding of the 2002 - 2005 "*Strengthening Communities through Local Partnerships*" research project based in Waitakere (see attachment at pages A43 to A44) was the key leadership role that the Council had played in enabling, facilitating and, in some cases, initiating a collaborative culture among various agencies and sectors in the City. These roles were both acknowledged and valued by community and government partners alike.
4. Key conclusions from the Waitakere Maori Community Research Report suggested that more solid and respectful relationships existed between the Maori community and Waitakere City Council, than between Maori community and central government agencies. However, there was still seen to be room for improvement in relationships between Maori and the Council. The need to strategically build on existing foundations and relationships and refine/strengthen existing processes was noted, including:

A43-A44

- more engagement and participation with iwi/Maori communities;
 - more advocacy on behalf of local Maori communities and their needs;
 - more leadership in terms of promoting Maori issues and partnerships with the Maori community;
 - more coordination and support to enable iwi/Maori to come together locally and with other non Maori organisations;
 - more involvement of Maori in decision making, as required by the Local Government Act (2002);
 - help to build and grow existing networks within and across Waitakere's diverse communities, both Maori and non Maori; and
 - prioritise and assist the implementation of (e.g. resourcing etc) existing key objectives that Maori have identified in relation to Council.
5. However, much of the Council's 'partnering practice' has existed without a formal policy context. A core recommendation from the 'partnerships research' was for the Council to develop a specific partnering policy framework. Having a specific policy was seen as a way to more clearly articulate Council's partnering principles and practices, which in turn would enhance organisational effectiveness and consistency in partnering practice. A policy was also seen as giving clarity and guidance for those working and partnering with the Council as to what they could expect.
6. It is acknowledged that for Maori, notions of partnership clearly reference back to the partnership between the Crown and tangata whenua as defined under the Te Tiriti o Waitangi. The Waitakere Maori Community Partnerships Report documented the preference by many Maori to talk about relationships rather than partnerships and references by some to 'big P' and 'little p' partnerships. It is recognised that Maori paradigms and views of partnership did not necessarily match those of Pakeha, and even within the Maori community there were wide and diverging views as to what partnership actually meant.
7. As a result of the Partnerships Research, much clearer distinctions are now being made between partnering and partnership. *Partnering* is about a way of interagency working that includes a broad range of activity ranging from general networking at one end of the spectrum through to the more formal partnership at the other (see diagram below). Working at the latter end of the partnering continuum in a formal *partnership* sees parties agreeing to share power, decision making, resources, risks and accountabilities for achieving agreed outcomes. Requiring significant investments in time and resources, partnerships are clearly not appropriate in all situations.
8. A diagram showing a continuum towards achieving partnership is shown below:



Shared: goals, power, resources, risks, successes, accountabilities etc

NGA RITENGA WHAKATAUNGA / DECISION MAKING

9. As noted above, Council has extensive experience in partnering and is respected for the approaches and ways of working that have developed. As a partner, Council is seen to be open and flexible and willing to listen, adapt, and innovate. There is strong community support for the wide range of roles that Council currently undertakes in partnering with other organisations.
- A45-A52 10. The Policy that is attached at pages A45 to A52 for the Committee's consideration and approval has been built up from existing practice, experience and documented Waitakere research around partnering. Key components of the policy include:
- Statement of what partnering is and Council's approach;
 - Principles of partnering;
 - The diverse partnering roles that Council plays; and
 - Practical steps that Council will take to support partnering and enhance its own partnering practice.
- A53-A54 11. Attached at pages A53 to A54 are some descriptive examples of varied partnering roles that Council currently plays.
- A55-A63 12. Accompanying the draft policy is a "Partnering Policy – Practice Checklists and Helpful Hints" guide. The draft Policy is attached at pages A55 to A63 and includes practical advice on:
- When and when not to partner;
 - Different degrees of partnering and implications for partnering organisations;
 - Assessing the 'health' of a partnering arrangement; and
 - When to formalise and document partnering arrangements and what kind of agreement frameworks to use.

Take / Issues

Relationships to Other Policies

13. The Policy would supersede the Policy for New Formal Council Relationships adopted by Council in 2005. Many of the strategic elements of the 2005 policy have now been incorporated into the Policy presented which is an umbrella framework to guide Council's actions in a more generic way. The Policy for New Formal Relationships relates to the very few situations where Council is considering a formal relationship with another party that involves significant Council funding and resourcing i.e. triggers the Council's Policy on Significance requiring an ongoing commitment from Council and the creation of a new entity or governance structure.
14. The Policy does not replace a Te Tiriti o Waitangi framework. It is expected that both policies would sit alongside each other.
15. The Policy does not replace the Council's Partnerships with the Private Sector Policy. The Policy is focused on partnering arrangements with government and community sector parties and networks.

Preparation of Partnering Database

16. Included in the Policy is the creation of a Council strategic partnering database or register. Centralising core partnering documentation will mean a more comprehensive approach and shared understanding about the diverse strategic relationships and formal partnering agreements that the organisation has developed. This database will be prepared as part of the upcoming Auckland Transition Agency discovery phase and is expected to contain information on:
- Nature and purpose of strategic partnering relationships;
 - Existence of formal documentation and/or agreements;
 - Roles and responsibilities of elected member and officers in supporting each partnering arrangement e.g. representation, relationship management etc.; and
 - Identification of political and officer 'champions' to oversee/offer practical support to the partnering arrangement as required.

Relationship Management

17. The importance of collaboration champions and relationship management roles has been strongly articulated by Council's external partners. Partners talked about the need for relationship managers who can:
- Guide partners through complex Council processes and structures;
 - Coordinate a 'whole of Council' response to presenting issues;
 - "Untie" knots that sometimes result from partners relating to different/unrelated parts of the organisation; and
 - Make connection and add value to what the Council and partners are each doing/have planned.
18. Both external partners and internal Council stakeholders made several suggestions on ways to improve the effectiveness of Council's current relationship management function including:
- Identifying political and officer 'champions' for each strategic relationship/working together arrangement; and
 - Developing 'job descriptions' and communication processes so that roles and responsibilities for relevant actions and partnering support processes are clear.

Changing the Nature of Relationships

19. As noted in the Policy, Council can play a number of partnering roles. As relationships and trust between Council and external organisations builds, often a shared aspiration arises to change the nature of relationships from service purchaser/provider contract based relationship to more collaborative/relational ones. In these cases, more relational approaches to contracting should be encouraged and developed as this often provides an opportunity to bring greater long term value for both sides.

Longer Term Funding Arrangements

20. Council currently has a number of different ways that it resources and funds the organisations with which it is partnering. In some cases, resourcing is in kind (e.g. staff time, provision of meeting rooms, administration support, etc.) and in other cases, Council purchases services or agrees to financially resource jointly agreed work programmes. Over time, many of Council's partnering arrangements have moved from initial one year to three year partnering and funding agreements. There have been calls from key partner organisations for Council to consider even longer term funding to enable greater certainty in planning and service delivery.
21. In cases where Council and its partners have been working successfully together and established high levels of trust, and a long term shared work programme has been developed, then consideration should be given to baseline funding these key strategic partnering arrangements. It is suggested that baseline funding for core ongoing tasks could also be augmented by annual funding for specific projects or initiatives.

KORERO RAUTAKI / STRATEGIC CONTEXT

22. Partnering has also been identified as one of the City's 14 Community Outcomes.

Working Together: Te mahi tahi – “we have a culture of working together as a city, as a neighbourhood and as a family, efficiently using our time, people and resources”.
23. Waitakere aims to create an eco city - a network of resilient, productive and prosperous communities, living in compact towns and neighbourhoods, nourishing the environment, and celebrating our diverse and creative lifestyles. Partnership is one of seven core principles that underpin Council's strategic direction.
24. Here in Waitakere, partnering approaches are also inherent within each of Council's seven key strategies, with partnering seen as a key means through which Council's eco city vision will be achieved.
25. In addition, section 14 of the Local Government Act 2002 requires local authorities to collaborate and cooperate with other local authorities and bodies it considers appropriate to promote or achieve its priorities and desired outcomes, and make efficient use of resources.

MAHI WHAKAWHITI KORERO WHAKAARO / CONSULTATION

26. As noted above, through the Strengthening Communities through Local Partnership project considerable community dialogue on partnering issues and approaches took place, including many Maori focused forums. The Policy builds on this work and has also been supplemented by two workshops earlier in 2009.
27. In February 2009, a workshop with a diverse range of the City's key external partner organisations was held. Around 100 people attended the session which considered the following questions:
 - What does your organisation like about Council's unwritten partnering approach and what elements do you think should become part of a formal written Council policy?;
 - What are the key issues you find in partnering with the Council? What ideas do you have for improving Council's partnering practice?; and

- A parallel 'internal' session which focused on similar questions was held with Council officers and politicians in March 2009. Sets of notes from both of these workshops are available in the Councillors' Lounge.

NGA RAUEMAI / RESOURCES

28. Funding of \$15,000 has been allocated from the Social and Cultural Strategy budget 2009/2010 to complete the development of the Policy and the accompanying documentation.

WHAKAMAHAIA NGA TAKE / IMPLEMENTATION ISSUES

29. Over the next 12 months, the Council's internal staff partnering network will continue to discuss ways to improve and enhance partnering practice across the Council. Relationships with existing strategic partners will need to also be carefully and thoughtfully managed in the transition to new regional governance arrangements to ensure that the momentum and collective ways of working are maintained and resourced in an ongoing way.
30. To build on the extensive learning in Waitakere about partnering and the local government role, a reflective report on partnering is currently being prepared. It is expected that this report will be a useful resource for Council's community partners and future local government organisations based or working in the Waitakere area.

AUCKLAND COUNCIL TRANSITION ISSUES

31. The decision making proposed in this report is not constrained by section 31 of the Local Government (Tamaki Makaurau Reorganisation) Act 2009, as it does not directly or because of its consequences: significantly prejudice the reorganisation, significantly constrain the powers or capacity of the Auckland Council or any subsidiary of the Auckland Council following the reorganisation, or have a significant negative impact on the assets or liabilities that are transferred to the Auckland Council as a result of the reorganisation.
33. A draft of the Partnering Policy will be included in documentation prepared for the Auckland Transition Agency as part of the discovery phase of the transition to the Auckland Council. The final policy will be submitted when adopted by the Policy and Strategy Committee.

Report prepared by: Tony Rea, Group Manager: Social and Cultural Strategy.



14 RIPOATA O TE HEKERETARI O TE KŌMITI / COMMITTEE SECRETARY'S REPORT

TUTOHUTANGA / RECOMMENDATION

It is recommended that Te Taumata Runanga resolve to:

Kua Whiwhi / Receive the Committee Secretary's Report for Te Taumata Runanga dated 14 September 2009.

| | Issue | Comments | Reporting Council Officer |
|--|--|---|--|
| | <p>Community Lease Policy</p> <p>Resolution No 1407/2009</p> <p>24 August 2009</p> <p>Te Taumata Runanga</p> | <p>Te Taumata Runanga at an Extraordinary meeting held on Monday, 24 August 2009 resolved the following:</p> <p><i>Te Taumata Runanga resolved to:</i></p> <p><i>“4. Kia Tonoa / Direct the Chief Executive Officer to report back to Te Taumata Runanga by September 2009 with a report addressing the Community Lease Policy.”</i></p> <p style="text-align: right;"><i>1407/2009</i></p> <p>A report will be brought back to Te Taumata Runanga at its meeting scheduled to be held on Monday, 19 October 2009.</p> | <p>Kim Conway</p> <p>☎ 836 8000</p> <p>Ext: 8165</p> |

| COUNCIL REPORTS FOR INFORMATION ONLY | | |
|---|---|-------------------------|
| REPORT NAME | COMMITTEE | ATTACHMENT PAGES |
| Housing for Older Adults – Rental Review | Finance and Operational Performance Committee | Available upon request. |
| Review of Contracts with Sport Waitakere | Finance and Operational Performance Committee | Available upon request. |
| Draft Cultural Wellbeing Strategy for Waitakere | Policy and Strategy Committee | Available upon request. |
| Consultation on Draft Parking Plans | Policy and Strategy Committee | Available upon request. |
| Project Twin Streams Community Governance | Policy and Strategy Committee | Available upon request. |
| Prospectus for the Creative and Cultural Industries in Waitakere | Policy and Strategy Committee | Available upon request. |
| Community Leases Policy | Policy and Strategy Committee | Available upon request |
| Draft Waitakere City Council Partnering policy | Policy and Strategy Committee | Available upon request |
| Proposed Local Area Plans - Update | Policy and Strategy Committee | Available upon request |
| Waitakere City Council Neighbourhood Support Waitakere Community Partnering Agreement | Culture and Community Committee | Available upon request |

| REPORTS PENDING | | | |
|--|---|------------------|--|
| Subject | Date Requested | Report Due | Reporting Officer |
| Current Status of Te Korowai Manaaki and Te Korowai Manaaki Maori Caucus | Resolution No. 560/2009 20 April 2009 | 19 October 2009 | Georgina Parata ☎ 836 8000 Ext: 8406 |
| Status of Land Set Aside for te Waananga o Hoani Waititi | Resolution No. 1407/2009, No. 2 24 August 2009 | 16 November 2009 | Georgina Parata ☎ 836 8000 Ext: 8406 |
| Council Support for te Kura Kaupapa Maori o Te Kotuku | Resolution No. 1407/2009, No. 3 24 August 2009 | 16 November 2009 | Georgina Parata ☎ 836 8000 Ext: 8406 |

Report prepared by: Ngareta Delamere: Committee Secretary.



15 TE WA O TE HUI KEI TE HEKE MAI / NEXT MEETING

The next meeting of Te Taumata Runanga will be held in the Civic Centre, on Monday, 19 October 2009, commencing at 5.00 pm.

The Chairman or Deputy Chairman is invited to present Te Taumata Runanga report at the next meeting of Council to be held in the Civic Centre, on Wednesday, 30 September 2009, commencing at 5.30 pm.



16 KARAKIA WHAKAMUTUNGA / CLOSING PRAYER

