

**AGENDA FOR AN EXTRAORDINARY MEETING OF TE TAUMATA RUNANGA
TO BE HELD AT WAITAKERE CENTRAL, 6 HENDERSON VALLEY ROAD,
HENDERSON, WAITAKERE, ON MONDAY, 23 APRIL 2007
COMMENCING AT 5.00 PM**

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OPENING KARAKIA

MIHIMIHI

E nga waka, e nga mana e nga karangatangamaha, tena koutou, tena koutou, tena koutou. E nga mate i tautini, he mihi aroha tenei ki a koutou, haere, haere, haere. E te hunga ora, rau rangatira ma tenei te kakano ka rua nei a morimoritia kia puawai ai. Hei aha? Hei maunga ringa ma nga whakaturanga, kia kaha, kia manawanui, kia u. Kia mau hoki ki te whakapono, te tumanako me te aroha.

1 APOLOGIES



2 CONFIRMATION OF MINUTES

Meeting Minutes - Monday, 19 March 2007

RECOMMENDATION

That the minutes of the Meeting of Te Taumata Runanga held on Monday, 19 March 2007, as circulated, be taken as read and now be confirmed.



3 URGENT BUSINESS

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 provides that where an item of business is not on the agenda, it may only be dealt with at the meeting if:

- (i) the Committee by resolution so decides; and
- (ii) the Chairman has explained at the beginning of the meeting (when open to the public) that the item will be raised for discussion and decision, why the item is not on the agenda, and why it cannot be delayed until a subsequent meeting.

The Committee may make a decision on a matter determined to be urgent.

NOTE: Urgent Business need not be dealt with now and may be delayed until later in the meeting.



4 **PUBLIC FORUM**

For guidance of Te Taumata Runanga Members, the Council's Standing Orders have the following provisions in regard to Public Forum.

- (i) members of the public wishing to address the Committee in Public Forum shall furnish their names to the Chairman at the beginning of the meeting; and
- (ii) the Chairman shall determine the order of speakers, and allow five minutes for speaking time;
- (iii) questions by members are to be confined to obtaining information or clarification on matters raised by the speaker.

Section 46(7) and (7A) of the Local Government Official Information and Meetings Act 1987 provides that no resolution, decision, or recommendation may be made in respect of any specific item of business not on the agenda except to refer the items to a subsequent meeting for further discussion. Therefore, no decision may be made on matters raised in Public Forum. However, written reports on matters raised may be requested from the Chief Executive Officer.



5 **COMMITTEE MEMBERS' REPORTS**

Provision has been made on this agenda for Committee Members should they so wish to submit a report on their activities during the month in regard to matters within the scope and delegations of the Committee. However, to comply with the provisions of the Local Government Official Information and Meetings Act 1987, no decision may be made on matters raised in Committee Members' reports.

TE TAUMATA RUNANGA APPOINTMENTS

OUTSIDE ORGANISATIONS	APPOINTMENT
Keep Waitakere Beautiful	Rev J Cooper
West Coast Plan Liaison Group	Mihi Te Huia
Safe Waitakere Alcohol Project	Poata Northcroft
Safe Waitakere Injury Prevention Board	Poata Northcroft Mihi Te Huia
West Education Sector Trust	Awa Hudson Carol Ngawati
Waitakere Arts and Cultural Development Trust	Rev J Cooper
Child and Youth Advocate	Mihi Te Huia
Waitemata Harbour Foreshore Reserves Management Plan Joint Subcommittee	Evelyn Taumaunu
Te Pai Park Reserve Management Plan Advisory Group	Awa Hudson
COUNCIL COMMITTEES	
Community Sport Fund Allocation Subcommittee	Evelyn Taumaunu Wayne Knox
City Development Committee	Mihi Te Huia






6 CHIEF EXECUTIVE OFFICER'S REPORT

Provision has been made for the Chief Executive Officer, or his nominated representative, to report on the progress of other matters considered to be of significance to Te Taumata Runanga, including organisation and representation issues.





7 COMMITTEE SECRETARY'S REPORT

Issue	Comments	Reporting Council Officer
<p>Te Atatu Road - Roadworks</p> <p>Officer's Update</p>	<p>At the meeting of Te Taumata Runanga held on Monday, 19 March 2007, the representative for Te Roopu Wahine Maori Toko I te Ora raised a query regarding the road works in Te Atatu Road.</p> <p>These road works are in response to ongoing requests and concerns from residents and perhaps most importantly, local schools since the roundabout was installed. The work is part of the Travel Plans for the many schools on Te Atatu Peninsula.</p> <p>The problem, particularly in the mornings, was that peak hour commuters were using the roundabout near Old Te Atatu Road as a shortcut, rather than using the motorway on-ramp at Te Atatu South. This meant that people living in Te Atatu Peninsula were taking 30 minutes or more to get from Te Atatu Peninsula Town Centre to the motorway.</p> <p>Removing the roundabout and installing traffic lights has addressed the situation, by discouraging people from taking the shortcut and also encouraging the residents of Te Atatu Peninsula to use the main road rather than residential side streets.</p> <p>Bus services have recently recommenced along Old Te Atatu Road and the new design makes it easier for travellers to access bus stops in the vicinity. The traffic lights double as a pedestrian crossing, making it safer for people to get to Harbourview – Orangihina.</p> <p>The cost was estimated to be in the region of \$300,000 and work was completed in March 2007.</p>	<p>Ngareta Delamere ☎ 836 8000 ext: 8552</p>
<p>Youth and Alcohol Problems in Wilsher Crescent and Henderson Park</p> <p>Public Forum</p> <p>19 March 2007</p>	<p>At the meeting of Te Taumata Runanga held Monday, 19 March 2007 a presenter spoke in Public Forum raising concerns around youth and alcohol problems in Henderson Park and requested that a liquor ban be implemented in the park.</p> <p>The Safe Waitakere Alcohol Project Leader spoke to the presenter after Public Forum and advised her that there is a legal process to follow in respect of implementing a liquor ban in Henderson Park and</p>	<p>Roy Hunt ☎ 836 8000 ext: 8714</p>

Issue	Comments	Reporting Council Officer
	<p>that information was being collected around areas in the City that warranted liquor bans.</p> <p>A report will be coming to the Committee at its meeting to be held on 14 May 2007 regarding the need to have liquor bans.</p>	
<p>Local Government New Zealand Conference and Annual General Meeting 2007 Officer's Report</p>	<p>At the Council meeting held on 21 March 2007, it resolved that Te Taumata Runanga be invited to nominate a representative to attend the Local Government New Zealand Conference and Annual General Meeting 2007.</p> <p>The Conference commences on Sunday, 15 July 2007 and concludes on Wednesday, 18 July 2007.</p>	<p>Darryl Griffin  836 8000 ext: 8712</p>
<p>Waitakere Outrigger Canoe Club - Finding an Appropriate Site Public Forum 10 April 2006 Resolution No. 624/2006</p>	<p>The Executive of the Waitakere Outrigger Canoe Club have met with Te Atatu Boat Club and are working through issues. At the moment a licence agreement is being prepared and both the Waitakere Outrigger Canoe Club and Te Atatu Boating Club are working through this document.</p>	<p>Robert McGee  836 8000 ext: 8558</p>
<p>Te Matapuna Conference 2007 19 March 2007 Resolution No. 477/2007</p>	<p>The Council, at its meeting held Wednesday, 28 March 2007 accepted the recommendation from Te Taumata Runanga that two representatives attend Te Matapuna Conference 2007 to be held at the Manukau Institute of Technology in Manukau City from Monday, 23 April to Tuesday, 24 April 2007.</p> <p>Te Taumata Runanga is therefore requested to identify the two representatives who will be attending Te Matapuna Conference 2007.</p>	<p>Georgina Parata  836 8000 ext: 8406</p>

REPORTS PENDING

Subject	Date Requested	Report Due	Reporting Officer
<p>Workshop Between Te Taumata Runanga and the Waitakere Pacific Board</p>	<p>14 August 2006 Resolution No: 1564/2006</p>	<p>14 May 2007</p>	<p>Cheryl Talamaivao  836 8000 ext: 8930</p>
<p>Te Taumata Runanga 2007 Community Awards</p>	<p>19 March 2007 Resolution No: 472/2007</p>	<p>14 May 2007</p>	<p>Wayne Knox  836 8000 ext: 8923</p>

RECOMMENDATIONS

1. That the Committee Secretary's Report for 16 April 2007 be received.
2. That Te Taumata Runanga nominate a representative to attend the Local Government New Zealand Conference and Annual General Meeting 2007 from Sunday, 15 July 2007 to Wednesday, 18 July 2007.
3. That Te Taumata Runanga advise which two representatives will attend Te Matapuna Conference 2007 to be held at the Manukau Institute of Technology in Manukau City from Monday, 23 April to Tuesday, 24 April 2007.

Report prepared by: Ngareta Delamere, Committee Secretary.



8 ICLEI'S LOCAL ACTION FOR BIODIVERSITY PROJECT

PURPOSE OF THE REPORT

The purpose of this report is to bring to Te Taumata Runanga's attention the invitation for Waitakere to join ICLEI's Local Action for Biodiversity (LAB) Project, an international network of local governments focussing on planning and management for biodiversity at the local level.

BACKGROUND

A1-A3

Waitakere City Council has been invited to join a limited number of municipalities worldwide to take part in a new Biodiversity project as attached at pages A1 to A3. Under the umbrella of the International Council for Local Environmental Initiatives (ICLEI), the City of Cape Town has initiated a three-year pilot project, the LAB Project, to promote a greater understanding of local government biodiversity issues leading to the implementation of appropriate measures to ensure the continued survival of local biodiversity. Eventually, it is hoped that the Project will become a major global campaign.

This is a pilot project that, if successful, will be launched as a full ICLEI sustainability project. As a pilot, membership is being limited to 20 participating cities worldwide. So far, membership includes Barcelona (Spain), Seattle (USA), Cape Town, Durban and Johannesburg (South Africa), Leicester (UK), Liverpool (Australia), Nairobi (Kenya), Queretaro (Mexico), Sao Paulo (Brazil), Seoul (Korea), Tilberg (Netherlands), Walvis Bay (Namibia) and Zagreb (Croatia). Waitakere and Kaikoura Coast have been invited to join. Kaikoura Coast is also considering the matter.

The LAB Project is a partnership project involving ICLEI, the World Conservation Union (IUCN), Countdown 2010, South African National Biodiversity Institute (SANBI), RomaNatura and 15 to 20 cities from around the world.

LAB recognises that biodiversity is key to the effective functioning of urban life and the optimal management, or mainstreaming, of biodiversity is essential to most, if not all, sectors of urban operation.

STRATEGIC CONTEXT

Managing the City's native biodiversity is integral to meeting the Council's Green Network strategic objectives. The Waitakere Ranges Heritage Area Bill, the Council's key deliverable under the Green Network platform, is largely intended to protect the ecological and landscape values of the Waitakere Ranges and foothills, the principal refuge of the City's biodiversity. The Community Outcomes Green Network and Environmental Protection echo the same goals of ecological stewardship and replenishing natural taonga. The LAB Project requirements also are consistent with our intentions as expressed in Waitakere's Biodiversity Strategy 2006.

ISSUES

Once committed financially to the project, LAB takes local government participants through a five-step process, similar to the Communities for Climate Change programme in which Waitakere is also a participant. The five LAB Project steps are as follows:

1. Preparation of a City Biodiversity Report and presentation of this report at an international workshop;
2. Declaration of Commitment to Biodiversity with international profile for participant cities;
3. Preparation of a 10-year Biodiversity Action Plan and Framework and presentation of this Action Plan for review at an international workshop of participating cities;
4. Formal endorsement of the 10-year Biodiversity Action Plan;
5. Local implementation of 5 on the ground biodiversity demonstration projects, and on-going implementation of the 10-year Action Plan.

Waitakere is well placed to following these five steps as a Biodiversity Strategy and Action Plan was adopted in June 2006 and can form the basis for a Biodiversity Report. Implementation of the Strategy together with implementation of the Waitakere Ranges Heritage Area Bill, enacted or not, participation in the North-West Wildlink project and the on-going Green Network Community Assistance Programme are all vehicles for delivering biodiversity outcomes.

However, this project has not been provided for in the Long Term Council Community Plan and the Council needs to weigh up whether it is a priority within the work programme.

The Council will participate in the programme by completing each of the five steps and presenting progress at an international workshop, the first being held in May 2007 to present Biodiversity Reports.

While one of the primary objectives of the LAB Project will be to explore the potential for ICLEI to expand the partnership project as a major global campaign from 2009, the initial project is expected to provide its participants with a special international profile, which could result in economic benefit, for the first 20 "founder participant" cities of the project.

The project will develop a local government network which will promote a greater understanding of local government biodiversity issues leading to implementation of appropriate measures to protect local biodiversity. It is anticipated that the network would:

- Provide a mechanism for sharing ideas and lessons learned;
- Lobby for funding and other support from national and international agencies for biodiversity-related projects;

- Raise the status of local government as a key player in biodiversity management;
- Promote the expansion of biodiversity initiatives at the local level;
- Promote the profile of participant cities in appropriate world forums;
- Develop appropriate biodiversity management tools, and
- Formulate a code of best practice.

It is anticipated that membership will be completed by the end of April 2007 to allow for co-ordination of the project over the three years.

RESOURCES

The LAB Project carries a membership cost of \$20,000 per annum for the three years that the project runs. The first year's instalment can be covered from this year's budget from \$10,000 for the joint Northland Councils' genetically modified organisms consultation and \$10,000 for consultation on the draft Environmental Strategy currently included in the 2006/2007 budget, but unlikely to be spent this year, if the Committee so decides. However, there is no provision for the remaining \$40,000 and for either the 2007/2008 or 2008/2009 years the Council will need to consider whether it wishes to prioritise this project ahead of other programmes currently provided for. The Long Term Council Community Plan and Annual Plan Special Committee will need to give consideration to this should the City Development Committee decide the project is worth considering.

CONCLUSION

The opportunity is open for Waitakere to participate in an international partnership project to promote and protect local biodiversity as a key component of being a sustainable city.

RECOMMENDATIONS

1. That the report ICLEI's Local Action for Biodiversity Project report be received.
2. That Te Taumata Runanga support the Council in joining the Local Action for Biodiversity Project.

Report prepared by: Carol Bergquist, Senior Analyst: Environmental Policy.



9 DRAFT LONG TERM SUSTAINABILITY FRAMEWORK UPDATE

PURPOSE OF THE REPORT

The purpose of this report is to present the full working draft of the Long Term Sustainability Framework (the Framework) developed by Sustaining the Auckland Region Together (START), which reports to the Auckland Regional Growth Forum, and also to seek advice from Te Taumata Runanga regarding Maori participation in the development of the Framework.

BACKGROUND

START is a project of the Auckland Regional Growth Forum. The idea of a long-term sustainability framework emerged from the Auckland Sustainable Cities Programme, a joint local/central government collaborative programme to test how the various arms of government (both central and local) could work together on a number of demonstration projects that would move the region towards sustainability.

Local government officers, with guidance from the Chief Executive Officers' Forum (CEO's Forum) sponsors Theresa Stratton and Peter Winder, undertook to work on a longer-term model, provisionally called the Long Term Sustainability Framework. Progress was reported to the CEO's Forum over 2005, with the CEO's Forum agreeing in December 2005 to the development of a prototype framework to be reported back in March 2006. The prototype and a proposal to develop this further was signed off by the CEO's Forum in March, and then submitted to the Councils and the ARC for endorsement during April. The Auckland Regional Growth Forum approved a project brief for further development of the Framework in May 2006. As a collaborative project between the eight councils in the Auckland region and central government, START was initiated to deliver the following outcomes:

1. A shared long-term view of the key transformational actions that will make the Auckland region more sustainable, acting as a touchstone for decision-making and activities;
2. A sustainability framework and tools to assist central and local government and key corporates to make decisions that are more integrated, prioritised, and resilient;
3. Alignment and coordination of efforts to achieve sustainable outcomes, working from the basis of the respective strengths of councils, central government and other stakeholders;
4. Future-proofing the Auckland region's development, in particular its built form.

As identified in the original project brief:

“the START project is scheduled to run until March 2007, with the bulk of substantive content developed by December 2006. The short time frame is to allow for the results to feed into other processes currently underway, such as the Regional Growth Strategy review. It is expected that the project will be able to deliver on the direction and high-level content of the Long Term Framework, identify how the Framework impacts on regional decision-making in the short term and develop programmes of action around priority issues over the long term. It will not, however, resolve all identified issues within the allocated time. Rather, the project should deliver a proposal for ongoing engagement and delivery.”

The draft Framework was tabled, with a report, to the Auckland Regional Growth Forum on 6 December 2006. The Auckland Regional Growth Forum resolved to forward the draft Framework to all councils in the region (and central government agencies), to request their verbal feedback at the 7 March 2007 Auckland Regional Growth Forum meeting. The Auckland Regional Growth Forum also resolved that following Council feedback the draft Framework would be sent out for stakeholder and public consultation and that further analysis work would be undertaken.

This Auckland Regional Growth Forum also approved the following next steps for the START project:

1. Stakeholder engagement and consultation in March and April 2007 following Council feedback;
2. Further development of details of the Framework;
3. Production of a final Framework, which will be reported to the Auckland Regional Growth Forum on 4 July 2007, and then sent for Councils' endorsement in July/August 2007.

STRATEGIC CONTEXT

The START project sits within the framework of long-term commitments and principles to guide decision-making adopted by the Council as part of the Long Term Council Community Plan Councillor workshops held early 2006. It establishes a discipline about planning for the City's long-term future in a way which addresses resilience, liveability and sustainability. It also provides a high level connection across a growing number of regional and local strategies often narrowly seen as single-issue matters.

Waitakere's continued involvement with the project is strategically important at this time because of the possibility that it will lead to better decision making across the region and nationally in areas that have major impacts on the wellbeing of Waitakere residents – energy, transport, environmental quality, infrastructure, buildings etc. A successful Long Term Sustainability Framework also has the potential of ensuring that Waitakere City Council's decisions contribute effectively to local and regional activities in a way that furthers sustainable development.

However it is not clear at the present time whether the draft Framework in its present form will achieve this. Officers are working to assess and improve this, but Council will need to continue to be vigilant to ensure that the final Framework is suited to this task.

Specifically the START project has been aligned to the Council's two key strategic priorities Treaty of Waitangi and Sustainable Development and potentially contributes at a high level to the recognition of Te Taumata Runanga, Te Aho Tumanako framework and the Community outcomes described by Maori:

- **Mauri Ora** - *Access to Maori Resources;*
- **Te Mana Whakahaere** – *Autonomy;*
- **Nga Manukura** - *Maori Leadership;*
- **Toiora** - *Healthy Lifestyles;*
- **Waiora** - *Environmental Protection;*
- **Whaiora** - *Participation in Society.*

and gives effect to the values which underpin the Maori community outcomes:

- **Rangatiratanga** - *Self determination;*
- **Whanaungatanga** - *Relationship building;*
- **Kotahitanga** - *Collaboration;*
- **Wairuatanga** - *Intrinsic Values;*
- **Kaitiakitanga** - *Guardianship;*
- **Mana Tipuna/Whakapapa** - *Ancestral links between past, present and future.*

ISSUES

START project deliverables and milestones

Key deliverables of the START project to date are:

1. Detailed analysis of the future impacts of key forces of change impacting the region;
2. Application of the forces to seven key issues in the Auckland region (drawing on the knowledge of expert groups);
3. A three-day workshop on the future of the Auckland region, with 140 participants from different sectors;

4. A proposed framework of a high-level vision, goals, principles and key directions for achieving a more sustainable Auckland region. The proposed framework also identifies critical responses to produce the long term shifts required for a sustainable future.

Council officers are seeking political feedback on the proposed draft Framework, particularly on the proposed vision, goals, key directions, and high level responses.

Proposed draft Framework

A4-A53

The proposed draft Framework is presented in attachment at pages A4 to A53. It sets out a vision, principles, goals, key directions and a set of high level responses for moving towards a more sustainable Auckland region. It is expected that the Framework will function in two ways:

1. As a framework for decision-making - setting a consistent structure for local and regional-level decisions and providing an agreed set of goals and principles to base decision-making on; and
2. As an agenda for change - identifying those priority areas (key directions and responses) that need attention in the short to medium term.

The content of the proposed Framework has been derived from the research and stakeholder engagement undertaken in the START project. Common themes consistently emerged throughout these processes, including:

1. The need to build resilience into systems, infrastructure and communities, so as to be prepared for future shifts and shocks and to enable people to adapt to change;
2. The need to be more resource efficient, ecologically respectful and economically effective;
3. The importance of people and the significant challenges arising from the increasing social fragmentation of the region.

The proposed draft Framework has made considerable progress in identifying the key shifts needed to secure a sustainable future. However, there are still gaps in the Framework, which are expected to be identified through a consultative process with participating agencies and stakeholders. Further detailed analysis will also be necessary to translate the high-level elements of the Framework into a more detailed package of responses with associated targets and indicators.

Next Steps

The following three strands of work were therefore approved by the Auckland Regional Growth Forum on 6 December 2006 to further develop the Framework:

1. **Workstrand 1:** Report to all councils and central government, and requesting feedback on the proposed Framework by March 2007;
2. **Workstrand 2:** Undertake stakeholder engagement and public consultation to obtain feedback on the proposed Framework;
3. **Workstrand 3:** Undertake detailed analysis of goals and key directions including a prioritised package of responses and set of indicators to measure progress.

It was agreed by the Auckland Regional Growth Forum that the feedback from participating councils (workstrand 1) be reported back verbally to the 7 March 2007 Auckland Regional Growth Forum meeting. The feedback and analysis of workstrands 2 and 3 will be incorporated into a final version of the Framework and reported to the Auckland Regional Growth Forum in July 2007 and to all councils in July and August 2007. It is recommended that material for the informal report back be prepared following the Committee discussion of this item.

Workstrand 1: Reporting to councils and central government

This strand of work will involve inviting feedback from the Auckland Regional Growth Forum and forwarding the proposed draft Framework to all councils in the region, asking for feedback and endorsement to be verbally reported to the Auckland Regional Growth Forum at the 7 March 2007 meeting. At the same time, central government officials will undertake their own internal briefings. This is consistent with the approach taken throughout the START project.

It was also agreed by the Auckland Regional Growth Forum on 6 December 2006 that the START Councillors' Reference Group, which sits under the auspices of the Auckland Regional Growth Forum and is not a decision-making body, continue to meet to receive informal progress updates and to provide a political sounding board for the work as it develops.

Workstrand 2. Undertaking stakeholder engagement and public consultation to obtain feedback on the proposed Framework.

To date, consultation has included various stakeholders who have been actively involved in the START process. This includes stakeholders from the business, social and academic sectors.

Engaging iwi appropriately in the development of the Framework has been a consideration throughout the project, and a flow of information has been provided through the local authority Maori liaison officer network (Te Ruru Korero). The main focus on building a dialogue on START with iwi and hapu has been built into a wider and ongoing regional process of engagement through the ARC's Maori Relations Unit, Te Pae Hononga Maori.

Two Mana Whenua Wananga were held in November to consider the Long Term Framework. A collective set of resolutions was developed from both wananga and has been forwarded to the START steering group. These resolutions now need to be considered and their implications for the framework further explored.

The wananga held at Puukaki Marae was attended by iwi representatives from Ngāti Te Ata, Te Akitai, Ngati Te Ahiwaru, Kawerau a Maki, Ngai Tai, Ngāti Paoa, Ngati Whanaunga, Ngati Manuhiri & Ngati Rehua. Apologies were received from Ngati Tamaoho.

The wananga held at Omaha marae was attended by iwi representatives from Ngati Manuhiri, Ngati Rehua and Kawerau a Maki. Apologies were received from Ngati Whatua o Orakei, Ngati Whatua Nga Rima and Te Uri o Hau.

The following resolutions were made at the Puukaki Marae Hui, and endorsed by the Omaha Marae Hui:

1. *That a regional Mana Whenua collective is formed.*
2. *That Mana Whenua develop a position paper to inform and influence START and Regional Governance processes that:*
 - *Identifies Mana Whenua vision and values of regional sustainability.*
 - *Articulates whakaaro regarding cultural, social, economic and environmental wellbeing of Mana Whenua.*
 - *Clarifies the role of Mana Whenua in regional leadership.*
 - *Provides for the sustainability of Tangata Whenua marae*
 - *Identifies potential benefits for Councils and the wider community.*
 - *Recommends outcomes and a pathway forward.*

Both hui also endorsed the establishment of a Mana Whenua Working Party to do further work in support of the above resolutions. A further hui was held on 23 March 2007 at Waipapa Marae, Auckland University. The resolutions from this hui have yet to be made public.

Next steps for stakeholder engagement and consultation

A stakeholder engagement and public consultation plan was presented to the December 2006 Auckland Regional Growth Forum. This plan proposed a programme of engagement with key stakeholders during March and April 2007, with the form of engagement tailored to the particular stakeholder and leveraging off existing relationships and processes. This includes a programme of further meetings and input with iwi and hapu.

Representatives of the officer working party supporting the development of the Framework met recently with Te Ruru Korero, a regional network of Council staff with Maori roles (including Waitakere City Council), to discuss consultation with Taura Here (i.e. non-Manawhenua Maori). Te Ruru Korero subsequently recommended that consultation be focussed around the following areas:

- North West (Waitakere, Rodney, North Shore);
- Central (Auckland);
- South (Manukau, Franklin, Papakura).

Te Ruru Korero envisaged that the process of engagement with Taura Here would be catered to each area, acknowledging that different Council's engage with local communities in different ways. In discussion with the Maori Relationships Manager, the following options for providing input from Maori in Waitakere to the Framework have been proposed:

1. **Hui:** a Marae based hui, for example, would allow for open input from the Maori community. There is concern though, that the lateness of consultation may be perceived as being tokenistic, and that such a hui would place undue strain on community resources (especially as Council is already planning a number of consultation exercises on other projects).
2. **Focus Group:** this would allow for people with a particular interest or expertise in sustainable development to be approached, and would provide focussed input to the Framework. At its March meeting, Te Taumata Runanga endorsed the engagement of key stakeholders as partners in the Maori Community Outcomes measures process. Workshops with key stakeholders are planned for March and May, and could act as a platform for discussion of the Long Term Sustainability Framework, as opposed to convening a separate focus group. The current Maori Community Outcomes already include an emphasis on sustainability, so these two initiatives do have relevance to each other.
3. **Preparation of a Te Taumata Runanga position paper:** Such a position paper would be based on the Committee's existing strategic work programme, data already collated from consultation with Maori, particularly from the Maori Community Outcomes, and could include feedback from a hui or focus group. The draft position paper could be presented to Te Taumata Runanga in May for comment and approval.

While details of overall consultation are under development, it is nevertheless important that Waitakere City Council take steps either in or alongside the annual planning process to inform residents about the project and invite their input.

Workstrand 3. Detailed analysis of key directions

This strand of work will analyse the key directions to identify:

1. The current status and likely future trends;
2. Targets and indicators;
3. What needs to change and priorities for action.

Much of the content for this analysis is already available in work that was completed as part of START and within existing strategic policy projects. However, it needs to be drawn together under the key directions and refined through stakeholder consultation.

Alignment with other work programmes

Te Aho Tūmanako

The Maori Relationships Manager advises that a broad plan for Maori Community Collaboration and Investment (Te Aho Tumanako) is currently being scoped, and is the subject of a separate report to Te Taumata Runanga. It is envisaged that a long term sustainable development approach and its correlation from a Maori worldview and value base (e.g. values such as kaitiakitanga) will be integral to the development of Te Aho Tumanako.

The Regional Growth Strategy review

Work is currently underway to identify the implications of the Framework vision, principles goals and key directions for the Regional Growth Strategy. This will test the Framework's relevance for reviewing regional strategies. It is expected that the implications will be reported to the Auckland Regional Growth Forum early in 2007.

Understanding of sustainable development has evolved since the Regional Growth Strategy was agreed in 1999. The wider context in which local government operates (such as the powers of general competence in the Local Government Act 2002) has also changed and brought in new possibilities for action. The proposed Framework can assist the review of the Regional Growth Strategy to take these changes into account.

The proposed Framework suggests some enhanced areas of focus for the Regional Growth Strategy, for example strengthening the protection of ecological limits and expanding the scope and considerations of the Regional Growth Strategy to use spatial planning to secure sustainable social, cultural, environmental and economic outcomes.

Strengthening Auckland's Regional Governance Project

The proposed draft Framework has provided the strategic context for the "Strengthening Auckland's Regional Governance" project. The governance review project has acknowledged the need to better integrate and align regional strategies within the sustainability framework identified by the START project.

Other strategies and programmes

The proposed Framework is intended to provide a coherent direction for the region across regional and local strategies and programmes and regional and local council Long Term Council Community Plans. The relationship between the proposed Framework and the Regional Growth Strategy has been described above. Similar applications of the Framework to other strategies such as the Regional Land Transport Strategy can be expected as they come up for review. The proposed Framework has also been developed taking into account other major regional initiatives such as the Metro Project.

Central government engagement

Central government has been closely involved in development of the proposed Framework. That involvement will continue, with a more formal report likely towards mid-2007.

RESOURCES

The START project has a budget of \$260,000 in this financial year. \$125,000 of that has been provided by the seven local authorities and the ARC on a proportional basis. \$135,000 has been provided by central government. Contributing organisations have also provided substantial staff time. There is approximately \$80,000 of this budget remaining (after actual expenditure and known commitments are taken into account), to cover stakeholder engagement and some further analysis.

Waitakere's continued support of this project will be in staff time and can be managed within existing budget allocations for strategic planning.

CONCLUSION

The development of the Framework (the principal output of the START project) is at a critical stage. Local councils and central government agencies now need to assess the real potential of the draft Framework to provide significant advantage to the City's planning and decision making over the long term, and to adopt the draft Framework in principle for further consultation.

During the consultation period further testing and work on the Framework will be undertaken.

Further reports will be submitted to Te Taumata Runanga and the City Development Committee on the draft Framework as appropriate, ahead of a final report in August 2007 which will enable Council to consider the final Framework for endorsement.

Following discussion of this item, comments from Te Taumata Runanga Members will be taken into account in outlining Council's position on issues in the proposed draft Framework, which will be used as:

- A basis for officer feedback to the Steering Group;
- Input by Councillor Reference Group and the Auckland Regional Growth Forum, and
- An appropriate comment on the proposed draft Framework, along with an invitation to make submissions, will be referred to in the consultation process on Council's Annual Plan 2007/2008.

RECOMMENDATIONS

1. That the Draft Long Term Sustainability Framework Update report be received.
2. That Te Taumata Runanga approve the development of a draft position paper regarding the Long Term Sustainability Framework for adoption at its May 2007 meeting.

Report prepared by: Graeme Campbell, Director: Strategic Planning, Wayne Knox, Pae Arahi: Maori Relationships Manager and Max Harre, Strategy Projects Advisor.



10 WAITAKERE CITY COUNCIL'S SOCIAL STRATEGY

PURPOSE OF THE REPORT

The purpose of this report is to advise Te Taumata Runanga of the development of the Waitakere City Council's Social Strategy. This report outlines the rationale, key drivers, a strategy outline and the process for developing a Social Strategy.

BACKGROUND

Over the past 15 years, Waitakere has become well known for its innovations and achievements in the social area and has been broadly viewed as a local government leader in social wellbeing. The Council has been a key driver and communicator of the "Waitakere Way" which essentially is a visionary and principled way of working.

While Agenda 21 and the Greenprint laid the foundations for much of the Council's social, economic, environmental and cultural wellbeing strategy development and investment, the Council is still operating without a dedicated Social Strategy in place. Instead the Council has continued to develop and implement action plans and collaborative frameworks that have enabled the Greenprint visions to be realised.

There are a number of important new internal and external drivers that will require the Council to draw together and more clearly articulate its Social Strategy goals and priorities. Key drivers for the development of a Council Social Strategy include:

- The changing global, national and regional socio-political contexts such as the increasing gap between rich and poor, rapid urbanisation and greater decentralisation - often without adequate resources from Central Government.
- Emerging 'big' issues of shared concern: poverty - child poverty in particular, housing, family violence, social impacts of intensification and the needs of young people and older adults.
- A proposed strategy architecture at a regional level. It is proposed that the region, through the Long Term Planning Framework, develop a number of overarching sustainable development strategies (of which a Social Strategy is one). For Waitakere, this will mean a need for greater clarity about the Council's social vision and goals for the city, and a mandated voice at a regional level.
- Alignment with the Local Government Act 2002 and the Council's response to the Waitakere City Community Outcomes 2006-2009. The Council and many other city partners are continuing to consider their individual and collaborative responses for future action and investment. The Council's Long Term Council Community Plan 2006-2016 will be reviewed in 2009 and work is currently underway to explore what a plan for the city might look like.
- A lack of a clearly articulated and Council mandated social vision. This has meant that the potential social outcomes from the Council's services and expenditure have not been fully realised. A clear social vision articulates the Council's role and guides the setting of priorities when the Council's assets and the delivery of its services and activities are developed.
- Recent commitments by the Council to Aalborg and national Sustainable Development Principles predicate people at the centre of a systems approach to sustainability, liveability and resilience. The implication of these principles on what the Council should do in the social arena needs to be explored in order for the Council to be confident that it is progressing its commitments.
- The changing diversity of Waitakere's communities now and into the future.

When combined, the above factors mean that it is very timely for the Council to articulate its vision for social sustainability and its own priorities for action and investment over the next ten years.

STRATEGIC CONTEXT

The Social Strategy produced through this project will be one of the seven proposed overarching strategies for the Council. As a combined package, these strategies will create a coherent and coordinated strategy pathway for the Council into the future. Through taking a sustainable development approach to strategy development, this project will impact on all nine current strategic platforms in the Long Term Council Community Plan 2006-2016. There are three platforms however, where alignment is strongest:

- a) **Strong communities**: People are active, healthy and content. They feel safe and there is a strong sense of community. Our city is a great place for children. We enjoy diversity of lifestyles and people.
- b) **Active democracy**: People feel that they can make a difference. There are high levels of community participation and respect for each other.
- c) **Urban and rural villages**: Town centres are thriving, providing exciting options for people to live, work and play.

At their 19 March 2007 meeting, Te Taumata Runanga endorsed the development of Te Aho Tumanako - a Maori Community Collaboration and Investment Plan. One of the key components of Te Aho Tumanako will be a Maori Social Wellbeing Plan, which is intended to identify the priority issues social wellbeing issues and opportunities for Maori in Waitakere. The linkages between the Maori Social Wellbeing Plan and the proposed Social Strategy will be important to ensure that the social issues faced by Maori are incorporated into the vision, the key social themes that reflect social priorities and the outline of how the strategy would be implemented.

As with the Waitakere Community Outcomes 2006-2009, the process to develop the outcomes was based around a two world view, a parallel process, and resulted in six key areas of outcomes that were developed and described by Maori. There is the opportunity for a parallel process to be followed as the Social Strategy is developed, if that is the aspiration of Te Taumata Runanga, and if that process fits with the strategic goals and objectives of this Committee.

ISSUES

The key outcomes sought from the development of the Social Strategy are to:

- Define the Council's role in relation to social issues, theme based;
- Clearly articulate and provide direction for the delivery of the Council's services and asset development;
- Clearly articulate and provide direction for social investment in the next Long Term Council Community Plan 2009-2019;
- Deliver on and inform the regional Social Strategy;
- Advocate and influence external agency and key city partner investment;
- Enable a politically mandated strategy.

To ensure these outcomes are achieved the Social Strategy will contain the following:

- A vision;
- Key social themes that reflect identified social priorities in the City;
- Associated objectives which can be monitored;
- An outline of how the Social Strategy is to be implemented.

The timeline for the Social Strategy development is:

- Report to the City Development Committee advising of the development of a Council mandated Social Strategy and seeking endorsement: **April 2007**;
- Report to Te Taumata Runanga advising of the development of a Council mandated Social Strategy and seeking endorsement: **April 2007**;
- Tailored discussion with key internal and external stakeholders : **April - May 2007**;
- Councillor Workshop: **May 2007**;
- Draft Social Strategy and proposed consultation plan to City Development for endorsement: **July 2007**;
- Draft Social Strategy and proposed consultation plan to Te Taumata Runanga for endorsement: **July 2007**;
- Consultation and Dialogue on draft strategy : **July - September 2007**;
- Final draft Social Strategy to City Development : **September 2007**;
- Consideration of Social Strategy direction and priorities in LTCCP 2009-2019: **October 2007- February 2008**;
- Adoption of the Council's Social Strategy by new Council : **early-mid 2008**;
- Internal Social Strategy workshops with officers, in order to provide direction for other strategy, policy and plan development: **mid 2008**;
- External Social Strategy workshops with key stakeholders, in order to articulate the Council's position on social theme areas, that are a priority for the City: **late 2008**.

Whilst the development of this Social Strategy is a key piece of work, there are some capacity issues that need to be addressed and mitigated.

- Managing expectations - in particular, internal, community and partnering agency's expectations. There will be different expectations of what this work is and can deliver. It is proposed to mitigate this risk with a comprehensive communications plan.
- Timeframe - timeframes around this work are tight, governed by the need to align with other strategy and policy development, and needs of the Long Term Council Community Plan 2006-2016.

RESOURCES

Council officers within the Strategy Unit and other units across the Council will work together in the development of this strategy. This strategy will be led by the Social Development team.

Resources are allocated in the Annual Plan 2006/2007 that will cover the initial development of the Social Strategy.

Priority actions that emerge may have implications for budgets in future years in other units of the Council. Any such proposals will be brought to the Council as required.

CONCLUSION

There has been considerable work done by the Council to advance social wellbeing in the city over the past 15 years. However, this work has been done without a mandated social vision and has resulted in some disconnect between activities of the Council. The asset development and service delivery activities of Council have increasingly sought clarification of the Council's Social Strategy to inform their work.

The development of a strategy that articulates the social vision, the process and the outcomes that the Council is committed to is timely. The strategy will inform and deliver on the proposed regional Social Strategy as part of the Long Term Planning Framework – Sustaining The Auckland Region Together (START).

Improving the social wellbeing in the city must be an ongoing focus of the Council and there is now, more than ever, a need for the Council to ensure that all areas of its activities are proactive and responsive to the social needs in the city.

RECOMMENDATIONS

1. That the Waitakere City Council's Social Strategy report be received.
2. That the process and timeline for the development of the Social Strategy be endorsed.

Report prepared by: Annette Smithard, Strategic Partnerships Advisor: Social Wellbeing.



11 CORBAN ESTATE UPDATE REPORT

PURPOSE OF THE REPORT

The purpose of this report is to update Te Taumata Runanga on the progress with the Corban Estate (the Estate) development project.

BACKGROUND

The redevelopment of the Corban Estate is a substantial undertaking for the Council over the next few years. The Council has previously identified this area as one of the cultural centre pieces for the City, an arts, cultural and heritage precinct. A multi-faceted draft concept plan was prepared in 2004. This plan included the development of a performing arts centre as a key feature of the Estate.

Since June 2006, Council officers have been in discussions with Unitec with the view to their School of Performing and Screen Arts and School of Design relocating to the Corban Estate. This has added impetus to the concept plan review. A revised concept plan is currently being prepared in conjunction with Unitec and the Corban Estate Arts Centre (CEAC).

STRATEGIC CONTEXT

The strategic platforms for this project are:

Urban and Rural Villages - The Corban Estate is on the edge of the Henderson Town Centre. The redevelopment of the Estate will have a significant impact on the town centre and will act as a destination for visitors and a source of local jobs. This will contribute to the creation of a thriving place where people can live work and play.

Strong Communities: As the Estate is developed there will be a range of people that will be attracted to the site for employment, education and recreation and cultural activities.

Strong Innovative Economy - The future development of the screen and film industry in Henderson will be closely linked to the establishment of the School of Performing and Screen Arts and School of Design. These Schools are likely to be the source of the future employees in this industry.

Green Network - The corridor around the Opanuku Stream provides a green buffer to the Estate and a means to create a destination at the Estate as part of the expanded green network that extends across the City.

Active Democracy - An extensive consultation programme is envisaged as part of developing a concept plan for the site.

ISSUES

Corban Estate Reference Group

The Group has regularly since being established in 2005. The Group consists of the following membership:

- Two Councillors from Waitakere City Council;
- Two representatives from Waitakere Arts and Cultural Development Trust;
- One representatives from Waitakere Pacific Arts and Cultural Trust;
- One representative from Waitakere Central Community Arts Council;
- One representative from MAU dance troupe;
- One representative from Enterprise Waitakere;
- One representative from Waitakere Properties Limited; and
- One representative from Waitemata Little Theatre.

The main focus of the Group is to provide input to the preparation of the concept plan for the Estate. The function of the Group is to:

- Review and work collectively through matters in relation to the daily operation of the site and preparation of a development and management framework for the Corban Estate;
- To make recommendations to the Waitakere City Council (as the landowner and landlord) for consideration prior to finalising the development and management framework; and
- Give feedback to the various stakeholder organisations on the future development options for the Corban Estate.

There is positive support for the joint project with Unitec. The Group wants to ensure that as the Estate is developed there is a focus on keeping the area open and accessible to the community and that the multitude of community-based existing activities can grow and remain a strong feature of the Estate. The Group is supportive of a partnership approach to the development of the concept plan and in working with Unitec. It has been stressed that a comprehensive consultation programme is required to ensure that views from a variety of existing and potentially future users of the Estate have a chance of being considered.

Feedback from the Group to the Council has been via a regular update report to the Culture, Arts and Events Special Committee.

Joint Project with Unitec

The Culture, Arts and Events Special Committee was presented with a possible vision for a centre of excellence, to be developed through the relocation of the Unitec School of Performing and Screen Arts and the School of Design to the Estate precinct in October 2006. Since this time, Council officers have been meeting regularly with their counterparts at Unitec to refine that vision. A joint visioning workshop was held 4 December 2006. The workshop was intended to expand the group of stakeholders, gather ideas to be included in the detailed planning and confirm the shared visions for the development of a Creative Quarter on the Corban Estate.

The Council is undertaking several other projects occurring on the Estate to ensure that the existing uses and facilities are supported. These include:

- **Repair of the Still building** - currently in progress;
- **Project Twin Streams** - new planting along the Stream and development of a cycleway through the Estate;
- **Link road and art bridge** - feasibility study to finalise location options;
- **Entry restoration project** - currently calling tenders;
- **Museum feasibility study** - has commenced and is due to be completed in September 2007.

Concept Plan preparation

A series of workshops and consultation meetings have been planned to assist in the preparation of a concept plan for the Estate. A key focus of this will be the development of a performing arts centre that will be available for joint use between the community and Unitec.

RESOURCES

The necessary resources for the preparation of the concept plan and current capital works programme are within the Long Term Council Community Plan 2006-2016 allocation.

CONCLUSION

The development of the Corban Estate is a very important project to the Council. It is a substantial undertaking that has many components and associated sub projects. The last few months has served as a re-establishment phase of the concept planning process.

This has involved setting up a Reference Group and preliminary discussions with the School of Performing and Screen Arts and the School of Design from Unitec. The concept plan will be developed through a partnership approach with key stakeholders and in consultation with a wide range of current and future potential users. Work is proceeding on several major projects and initiatives which will form the corner stone of future development and which will help to create a vibrant valuable arts, culture and heritage precinct.

RECOMMENDATIONS

That the Corban Estate Update report be received.

Report prepared by: Yvonne Rust, Group Manager: City Development.



12 **TE TAUMATA RUNANGA SUBMISSION ON THE DRAFT ANNUAL PLAN 2007/2008**

PURPOSE OF THE REPORT

The purpose of the report is to inform Te Taumata Runanga on a proposed decision making process on the Committee's submission to the Council's draft Annual Plan 2007/2008.

BACKGROUND

At Te Taumata Runanga meeting on 19 March 2007, the Committee deferred the workshop on the development of the Committee's submission on the draft Annual Plan 2007/2008 to be held at the Committee's 16 April 2007 meeting.

The workshop will provide the basis for the Committee's formal submission to the Council's draft Annual Plan 2007/2008. Public consultation and submissions closes 5.00 pm on Friday, 27 April 2007.

STRATEGIC CONTEXT

Contributing effectively through submissions to the draft Annual Plan by Te Taumata Runanga fulfils the Council's Treaty of Waitangi priority and Nga Manukura (Maori Leadership), Te Mana Whakahaere (Autonomy) and Te Mahi Tahī (Working Together) Community Outcomes.

ISSUES

As part of the Committee's usual meeting and mandating process the final version of the Committee's submission will not be available for Te Taumata Runanga to sign off at this meeting. It is therefore suggested that Te Taumata Runanga delegate signing authority to the Chairperson or the Deputy Chairperson. Copies of the Committee's submission will then be circulated to Members of Te Taumata Runanga.

RESOURCES

There are no additional resources required.

CONCLUSION

The Council's draft Annual Plan 2007/2008 was available for public consultation from 26 March 2007. As part of this process, the general community including the Maori community are invited to participate and influence the Council's decision making. All submissions close on 27 April 2007. A workshop to develop a submission for Te Taumata Runanga to the Council's draft Annual Plan 2007/2008 is to be held on 16 April 2007 with the outcomes to be drafted into Te Taumata Runanga formal submission.

RECOMMENDATIONS

1. That Te Taumata Runanga Submission on the Draft Annual Plan 2007/2008 report be received.
2. That Te Taumata Runanga delegate authority to the Chairperson or Deputy Chairperson to sign off on Te Taumata Runanga submission, to be forwarded to the Council for consideration on the draft Annual Plan 2007/2008.

Report prepared by: Georgina Parata: Maori Development Planner.



13 **NEXT MEETING**

The next meeting of Te Taumata Runanga will be held at Waitakere Central, Civic Building, on Monday, 21 May 2007, commencing at 5.00 pm.

A representative is invited to present Te Taumata Runanga report at the next meeting of Council to be held at Waitakere Central, Civic Building, on Thursday, 26 April 2007, commencing at 5.30 pm.

