



**AGENDA FOR A MEETING OF TE TAUMATA RUNANGA TO BE HELD AT WAITAKERE  
CENTRAL, 6 HENDERSON VALLEY ROAD, HENDERSON, WAITAKERE,  
ON MONDAY, 19 MARCH 2007 COMMENCING AT 5.00 PM**

---

**TABLE OF CONTENTS**

<b><u>ITEM</u></b>	<b><u>PAGE NO.</u></b>
<b>OPENING KARAKIA</b>	<b>1</b>
<b>MIHIMIHI</b>	<b>1</b>
<b>1 APOLOGIES</b>	<b>1</b>
<b>2 CONFIRMATION OF MINUTES</b>	<b>1</b>
<b>3 URGENT BUSINESS</b>	<b>1</b>
<b>4 PRESENTATION ON WAITAKERE WELLBEING COLLABORATION PROJECT</b>	<b>2</b>
<b>5 PUBLIC FORUM</b>	<b>2</b>
<b>6 COMMITTEE MEMBERS' REPORTS</b>	<b>2</b>
<b>7 CHIEF EXECUTIVE OFFICER'S REPORT</b>	<b>3</b>
<b>8 COMMITTEE SECRETARY'S REPORT</b>	<b>3</b>
<b>9 MAORI ECONOMIC WELLBEING PLAN</b>	<b>5</b>
<b>10 TE TAUMATA RUNANGA REVIEW UPDATE</b>	<b>13</b>
<b>11 TE AHO TUMANAKO</b>	<b>18</b>
<b>12 TE MÄTÄPUNA CONFERENCE 2007</b>	<b>25</b>
<b>13 COMMUNITY OUTCOMES 2006-2016 PROMOTION AND IMPLEMENTATION PROCESS</b>	<b>27</b>
<b>14 MEASURES FOR COMMUNITY OUTCOMES - ENGAGEMENT OF KEY STAKEHOLDERS PROCESS</b>	<b>29</b>
<b>15 NEXT MEETING</b>	<b>31</b>

**AGENDA FOR A MEETING OF TE TAUMATA RUNANGA TO BE HELD AT WAITAKERE  
CENTRAL, 6 HENDERSON VALLEY ROAD, HENDERSON, WAITAKERE,  
ON MONDAY, 19 MARCH 2007 COMMENCING AT 5.00 PM**

---

**OPENING KARAKIA**

**MIHIMIHI**

E nga waka, e nga mana e nga karangatangamaha, tena koutou, tena koutou, tena koutou. E nga mate i tautini, he mihi aroha tenei ki a koutou, haere, haere, haere. E te hunga ora, rau rangatira ma tenei te kakano ka rua nei a morimoritia kia puawai ai. Hei aha? Hei maunga ringa ma nga whakatapuranga, kia kaha, kia manawanui, kia u. Kia mau hoki ki te whakapono, te tumanako me te aroha.

**1 APOLOGIES**



**2 CONFIRMATION OF MINUTES**

Meeting Minutes - Monday, 19 February 2007

**RECOMMENDATION**

That the minutes of the Meeting of Te Taumata Runanga held on Monday, 19 February 2007, as circulated, be taken as read and now be confirmed.



**3 URGENT BUSINESS**

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 provides that where an item of business is not on the agenda, it may only be dealt with at the meeting if:

- (i) the Committee by resolution so decides; and
- (ii) the Chairman has explained at the beginning of the meeting (when open to the public) that the item will be raised for discussion and decision, why the item is not on the agenda, and why it cannot be delayed until a subsequent meeting.

The Committee may make a decision on a matter determined to be urgent.

**NOTE:** Urgent Business need not be dealt with now and may be delayed until later in the meeting.



#### 4 **PRESENTATION ON WAITAKERE WELLBEING COLLABORATION PROJECT**

The Wellbeing Collaboration Project (WCP) is a joint initiative between Council, Government and community sectors to work together on identified priorities to improve overall social wellbeing in Waitakere. There have been several Wellbeing Summits held to report on progress since the project was set up at a summit in 2002. We would like the 2007 Summit to be held on 26 July 2007 to be more challenging and transformative and to focus on future directions addressing Social Inclusion, Equity and Reducing Poverty. It is proposed that a hui be hosted by Te Taumata Runanga prior to the Wellbeing Summit to take forward Maori worldviews and recommendations.



#### 5 **PUBLIC FORUM**

For guidance of Te Taumata Runanga Members, the Council's Standing Orders have the following provisions in regard to Public Forum.

- (i) members of the public wishing to address the Committee in Public Forum shall furnish their names to the Chairman at the beginning of the meeting; and
- (ii) the Chairman shall determine the order of speakers, and allow five minutes for speaking time;
- (iii) questions by members are to be confined to obtaining information or clarification on matters raised by the speaker.

Section 46(7) and (7A) of the Local Government Official Information and Meetings Act 1987 provides that no resolution, decision, or recommendation may be made in respect of any specific item of business not on the agenda except to refer the items to a subsequent meeting for further discussion. Therefore, no decision may be made on matters raised in Public Forum. However, written reports on matters raised may be requested from the Chief Executive Officer.



#### 6 **COMMITTEE MEMBERS' REPORTS**



Provision has been made on this agenda for Committee Members should they so wish to submit a report on their activities during the month in regard to matters within the scope and delegations of the Committee. However, to comply with the provisions of the Local Government Official Information and Meetings Act 1987, no decision may be made on matters raised in Committee Members' reports.

##### **TE TAUMATA RUNANGA APPOINTMENTS**

<b>OUTSIDE ORGANISATIONS</b>	<b>APPOINTMENT</b>
Keep Waitakere Beautiful	Rev J Cooper
West Coast Plan Liaison Group	Mihi Te Huia
Safe Waitakere Alcohol Project	Poata Northcroft
Safe Waitakere Injury Prevention Board	Poata Northcroft Mihi Te Huia



Issue	Comments	Reporting Council Officer
	<ul style="list-style-type: none"> <li>• <i>Eligibility for awards and award categories;</i></li> <li>• <i>Sign off of a publicity and promotion plan;</i></li> <li>• <i>Awards theme;</i></li> <li>• <i>Other matters considered appropriate by the Manager: Maori Issues."</i></li> </ul> <p style="text-align: right;"><i>1566/2006</i></p> <p>In order to allow sufficient preparation time for this year's Awards, it is recommended the Committee appoint a working party as was previously approved.</p> <p>It is also proposed that the Committee consider moving the Awards from May 2007 to June 2007, to coincide with Matariki celebrations. Over the past few years the Council supported a range of Matariki events, with a focus on Maori arts. The benefits of hosting the Awards during the Matariki season will be the opportunity to raise the profile of the Awards by promoting them in the Matariki calendar of events, as well as adding a keynote event to the calendar. At this stage it is recommended that this possibility is further discussed by the working party.</p> <p>Te Taumata Runanga Maori Community Awards have become a tradition and are an important way for the Committee to acknowledge the work of people from the Maori community.</p> <p>It is intended that a full report on Te Taumata Runanga 2007 Maori Community Awards will be submitted to Te Taumata Runanga by the working party at its May 2007 meeting.</p>	

<b>REPORTS PENDING</b>			
Subject	Date Requested	Report Due	Reporting Officer
Workshop Between Te Taumata Runanga and the Waitakere Pacific Board	14 August 2006 Resolution No. 1564/2006	16 April 2007	Cheryl Talamaivao  836 8000 ext: 8930
Waitakere Outrigger Canoe Club - Finding an Appropriate Site	Public Forum 10 April 2006 Resolution No. 624/2006	16 April 2007	Robert McGee  836 8000 ext: 8558

**RECOMMENDATIONS**

1. That the Committee Secretary's Report for 19 March 2007 be received.
2. That a working party be re-established to assist the Maori Relationships Manager and staff in managing Te Taumata Runanga 2007 Maori Community Awards.
3. That the re-established working party considers the following issues as part of its terms of reference:

- Holding the Te Taumata Runanga 2007 Maori Community Awards in June 2007 as part of the Matariki celebrations;
  - Eligibility for awards and awards categories;
  - Approval of a publicity and promotion plan;
  - The theme of the Awards; and
  - Other matters considered appropriate by the Maori Relationships Manager.
4. That the working party for Te Taumata Runanga 2007 Maori Community Awards report back to Te Taumata Runanga at its meeting to be held on 14 May 2007.

Report prepared by: Ngareta Delamere, Committee Secretary.



## 9 MAORI ECONOMIC WELLBEING PLAN

### PURPOSE OF THE REPORT

The purpose of this report is to inform Te Taumata Runanga regarding key outcomes and recommendations of the Waitakere Maori Partnerships work around Maori Community Economic Development, and to introduce the proposed Maori Economic Wellbeing Plan, which will incorporate work completed around the Partnerships Project. The report outlines a number of proposed next steps, including a request to the Committee to convene a Maori Economic Wellbeing Steering Group, similar to the steering group established to support the Waitakere Maori Partnerships Project.

### BACKGROUND

#### Waitakere Maori Partnerships Project

Previous reports in April, June and December of 2005 and March and September 2006 outlined progress on the work arising from the "Strengthening Communities through Local Partnerships Research Project". Key recommendations from these reports are summarised below.

The Strengthening Communities through Local Partnerships Research Project was a three year project running from 2002 to 2004 funded by the Foundation for Science Research and Technology (FORST). In Waitakere, the research was undertaken jointly by a University of Auckland and Waitakere City Council team. All efforts were made to ensure that the Waitakere partnerships research was undertaken alongside the local community, with the aspiration that local research findings would result in new ideas and strategies for making partnering frameworks function better in Waitakere.

In terms of research specific to Maori, then research team member Wayne Knox completed a report on partnerships from a Maori perspective. Te Taumata Runanga considered the outcomes of this research and at its meeting on Monday, 16 August 2004 and resolved:

- “2. That Te Taumata Runanga both supports and participates in ongoing local action planning to progress:
- The exploration/development of a Waitakere Treaty Partnership Framework;
  - Ways for mutual capacity building between Maori and non Maori organisations in Waitakere.
3. That both the exploration/development of a Waitakere Treaty Partnership Framework and ways for mutual capacity building between Māori and non Maori organisations in Waitakere be included in Te Taumata Runanga’s Strategic and Annual Work Programme, to be developed after the 2004 local body elections.”

1531/2004

Following two subsequent scoping meetings, Kura Consulting Limited was contracted in March 2005 to develop a plan to progress the project within a community economic development framework. A steering group was established to guide this process; Members of Te Taumata Runanga have participated at the meetings of this steering group.

Kura Consulting Limited presented an outline of its preliminary scoping report at the April 2005 meeting of Te Taumata Runanga. The recommendations from this presentation were subsequently included in Te Taumata Runanga’s submission to the Annual Plan 2005/2006.

At its meeting on Monday, 13 June 2005 Te Taumata Runanga resolved:

*“That Economic Development become the key priority within Te Taumata’s Strategic Work Programme and for input into the 2006/2016 Long Term Council Community Plan and that work on the broader implications of this priority be reported back to Te Taumata Runanga at the earliest opportunity.”*

1089/2005

*“That Te Taumata Runanga endorses the recommendations in the Waitakere Maori Partnerships Project Preliminary Scoping report:*

- a) *To hold a Strategic Planning Hui for Maori engaged in the Creative Industries sector, related to Performing Arts, Music, Film and Television. The key objective is to establish a vision for Maori in the Creative Industries Sector for Waitakere City.*
- b) *That a project is established that assists mana whenua involvement in ecotourism by supporting their capability to participate in developing a tourism product.*
- c) *That more research is undertaken to look at how Maori could be engaged in contributing to improving the skills shortage in the Transport Industry.”*

1090/2005

*“That Te Taumata Runanga appoints A Hudson, P Northcroft and M Te Huia to the Steering Group for the Waitakere Maori Partnerships Project.”*

1091/2005

An update report regarding the Maori Creative Sector Hui was presented to Te Taumata Runanga in September 2006, and outlined the following recommendations from the Hui:

- That a Maori Creative Sector group be established;
- The establishment of this group be facilitated through Enterprise Waitakere;
- Seek membership from a wide range of disciplines within the sector;

- A communications strategy be developed;
- A database be established;
- Membership be open;
- Develop an online calendar of events;
- Organise another hui to consolidate the formation of the sector group;
- Develop an action plan to focus on one key event that can utilise and promote as well as brand the capabilities of the sector group.

From these recommendations the following key actions were identified:

1. Waitakere Enterprise provides appropriate resources to:
  - facilitate a network meeting to establish a Maori Creative Sector group;
  - establish a database of Maori within the industry and related sectors;
  - undertakes a feasibility study to assess the value of forming a Maori Creative Sector incubator.
2. The Maori Creative Sector group is established to:
  - provide leadership for a Maori Creative Sector strategy;
  - develop a communications strategy e.g. an online calendar of events;
  - promote and market the formation of the sector group;
  - facilitate a planning hui to focus on a key event and create a brand for the sector group;
  - develop strategic alliances with key stakeholders to support Maori in the industry, link training and work opportunities, create collaborative projects;
  - support the formation of a Maori music incubator/studio.

A statement of agreement or a document of equivalent or more significant status is developed to:

- seek a collaborative engagement by key stakeholders agencies (Waitakere Enterprise, Waitakere City Council (Te Taumata Runanga), Unitec, Te Puni Kokiri, Maori Creative Sector group, Centre for Maori Innovation and Development) to commit to the strategy and provide appropriate resources.

Te Taumata Runanga subsequently resolved:

*“That the outcomes from the Maori Creative Sector Hui - June 2006 and the recommended strategies and actions be endorsed.”*

1966/2006

## **STRATEGIC CONTEXT**

The Waitakere Maori Partnerships Project and the proposed Maori Economic Wellbeing Plan supports the Treaty of Waitangi priority in the current Long Term Council Community Plan 2006-2016.

The Partnerships Project contributes to a wide range of platforms within the Long Term Council Community Plan, including Strong Communities, Active Democracy and Urban and Rural Villages.

The work focussed on the Maori Creative Sector also addresses the community outcome of Vibrant Arts and Culture - Toi me nga Tikanga Taketake, particularly the priority of strengthening the growth of the local creative industry and sustainable arts business.

The proposed Maori Economic Wellbeing Plan reflects the Council's obligations under the Local Government Act 2002, which:

*“provides for local authorities to play a broad role in promoting the social, economic, environmental, and cultural well-being of their communities, taking a sustainable development approach.” (Part 1, Section 3(d))*

The Maori Economic Wellbeing Plan addresses the community outcomes of:

- Mauri Ora – Access to Maori Resources;
- Nga Manukura – Maori Leadership;
- Strong Communities – He Iwi Kaha;
- Strong Economy – He Tupuranga Kaha Ihi Wana;
- Whaiora – Participation in Society;
- Working Together – Te Mahi Tahi.

It will contribute to the Council's Economic Development Strategy; and will also take into account the Regional (e.g. Metro Project) and Central Government (e.g. Economic Transformation agenda) strategic context in terms of economic development.

A key theme for the Council in supporting this work is to recognise that improved economic (and social) performance of Maori in turn contributes to the performance of the whole community.

## ISSUES

### Waitakere Partnerships Project

Partnerships Project work undertaken by Kura Consulting Limited can be broken down into three key projects:

- Mana Whenua Eco-Tourism Project;
- Creative Sector Cluster Project;
- Transport Industry Project.

A1-A39

These projects were selected after some preliminary research into trends and opportunities for Maori Community economic development had been completed. The recommendations from each of these pieces of work are summarised below. Full presentations on each project are attached at pages A1 to A39.

#### Mana Whenua Eco-Tourism Project

##### Key Strategy

A project is established that assists manawhenua involvement in eco-tourism by supporting their capability to participate in developing a tourism product.

Key Desired Outcomes:

- To strategically position Mana Whenua capability to actively engage in Tourism opportunities within the Waitakere region;
- To provide the opportunity for Mana Whenua to demonstrate the value they bring to Tourism within Waitakere.

Milestones:

- Key personnel representing Mana Whenua are resourced to undertake initiatives that promote better community understanding of Maori history within the Waitakere region;
- A partnership relationship is developed to undertake eco-tourism opportunities related to the Twin Streams Project;
- Tourism Auckland (or an equivalent Tourism body) are engaged with promoting and marketing the Tourism product being developed by Mana Whenua;
- Mana Whenua are active participants in regional Maori tourism initiatives.

Project Management:

Develop an action plan that will help to:

- establish appropriate milestones;
- facilitate the establishment of steering group for project;
- undertake funding strategy for project;
- develop transition plan to move project to project management phase;
- Provide advice and assistance in support of the project;
- Report on agreed milestones;
- Engage with key stakeholders and identify strategic partnerships to support the project;
- Undertake additional services agreed between Kura Consulting Limited and Enterprise Waitakere in support of the project.

Product Development Strategy (2 years):

- Initiate workshops and forums to engage Mana Whenua in a visioning programme (e.g. Charette process);
- Identify 2 key programmes for targeting skills development (e.g. guiding);
- Develop strategic relationship with existing Tourism Operator(s);
- Develop an events programme for Matariki 2007.

Business Development Strategy (3 years):

- Help establish a Business Arm/Unit to undertake next step in business development;
- Help to appoint Directors who will be capable of overseeing this development;
- Identify investors/stakeholders and develop a business case (e.g. model used with the establishment of the Waitakere Properties Co.).

Issues Going Forward:

- Timeframes need revisiting;
- Engagement of project manager;
- Commitment to strategy;
- Mechanisms for support;
- Priority focus.

Further planning will be required around resourcing and engaging key stakeholders in this project.

### Creative Sector Cluster Project

The recommended actions from this work have been outlined previously under Background. No further work has been completed towards these recommendations at this stage. However, work required to progress the project will now be considered in the context of the wider Maori Economic Wellbeing Plan.

### Transport Industry Project

Though some preliminary research has been completed looking at opportunities for Maori skill development in the Transport industry, this project was not identified as a priority. The Transport industry remains one of the key industries in which Maori are employed in Waitakere, and the background work will be incorporated into the proposed Maori Economic Wellbeing Plan for further action.

The recommendations summarised above were recently presented to a meeting of key agency stakeholders, with a view to identifying strategies for implementation. Attendees included representatives of the Auckland Regional Council Maori Relations Unit, Te Puni Kokiri Auckland Regional Office, Waitakere Enterprise, Te Taumata Runanga and Council officers. At the meeting it was expressed that Maori Community stakeholders who have been involved in the above aspects of the Partnerships Project should have a chance to comment on the recommendations and strategies for implementation. The Maori Relationships Manager also indicated that the Maori Relationships Unit would take responsibility for follow up work, at least until the community feedback process has been completed, at which time the nature of wider agency participation will be defined. Kura Consulting Limited will be available to support the community feedback process.

The recommendations above represent the culmination of the second phase of the Waitakere Maori Partnerships Project. It is proposed that, following the community feedback process, the Partnerships Project will be effectively superseded by the Maori Economic Wellbeing Plan, with all its recommendations being incorporated into the Plan for further action.

### **Maori Economic Wellbeing Plan**

The proposed Maori Economic Wellbeing Plan reflects the strategic priority identified previously by Te Taumata Runanga, as per the resolution below:

*“That Economic Development become the key priority within Te Taumata’s Strategic Work Programme and for input into the 2006/2016 Long Term Council Community Plan and that work on the broader implications of this priority be reported back to Te Taumata Runanga at the earliest opportunity.”*

1089/2005

Though the Maori Economic Wellbeing Plan is proposed to become the vehicle for further action around the recommendations from the Partnerships Project, it also takes into account the broader context of Maori Economic Development in Waitakere. This will allow the Council to consider Maori Economic Development more holistically and as part of its overall Economic Development Strategy, in addition to implementing action focussed projects. The Maori Economic Wellbeing Plan will also align with Te Aho Tūmanako - a proposed Maori Community Collaboration and Investment Plan (to be outlined in a separate report to Te Taumata Runanga).

A40

A broad framework for the Maori Economic Wellbeing Plan has been developed, identifying major areas of work. This framework is attached at page A40. The major areas of work identified so far are:

- Research Plan;
- Community Engagement Plan;
- Collaboration Plan;
- Internal Management Plan;
- Education and Skill Development Plan;
- Enterprise Growth and Development Plan;
- Communications Plan;
- Innovation Plan;
- Strategic Projects Plan.

The draft framework will provide the basis for consultation internally and externally, collaboration with other agencies, and a guide for prioritisation of associated work streams and decision making by Te Taumata Runanga and the proposed Steering Group.

### **Next Steps**

#### Steering Group

In order for Te Taumata Runanga to have ongoing input and to guide officers in the development and implementation of the Maori Economic Wellbeing Plan, it is recommended that a Steering Group is convened. The Steering Group would also provide for input from community representatives with a particular interest or expertise in economic development, as well as independent experts or agency representatives that Te Taumata Runanga may consider appointing to the Steering Group.

Te Taumata Runanga had previously convened a Steering Group to provide guidance to the Waitakere Maori Partnerships Project, and in particular the Creative Sector Cluster Project.

#### Steering Group Terms of Reference

The recommended terms of reference for the Maori Economic Wellbeing Steering Group are outlined below:

##### Membership:

- At least two members of Te Taumata Runanga, as well as the Chairman in an ex-officio capacity.
- Appointees from agencies such as Auckland Regional Council Maori Relations Unit, Te Puni Kokiri Auckland Regional Office, Enterprise Waitakere, Department of Internal Affairs Community Relations, and other agencies as appropriate.
- Council officers, including Maori Relationships Team members and other staff with an economic development portfolio.
- Independent experts/consultants that may be engaged by the Council from time to time to advise on Maori Economic Development.
- Community members/individuals with a particular interest or expertise in economic development.

##### Purpose:

- To provide Council officers with a variety of perspectives, from the community, public and private sectors;
- To collate feedback from engagement with stakeholders for incorporation into the overall Plan;

- To make recommendations to Te Taumata Runanga as appropriate;
- To make decisions regarding prioritisation of various aspects of the Plan;
- To consider any other matters considered appropriate by the Maori Relationships Manager.

Meeting Frequency:

- As required, but up to once a month.

#### Community Feedback Process

Community engagement is one of the major areas of work within the Maori Economic Wellbeing Plan framework. Input from the Waitakere Maori Community will be critical to ensuring the Plan is effective in achieving its desired outcome, i.e. Maori Economic Wellbeing. To provide for this input, a number of strategies will need to be adopted. One of the proposed strategies is the hosting of a Community Hui by the Council on the topic of Maori Economic Wellbeing.

It is proposed that one of the initial roles of the Steering Group will be to advise Council officers regarding the organisation of this Hui. It is suggested that one of the items presented at the Hui is a brief overview of the Waitakere Maori Partnerships Project work around Maori Community economic development, to allow for community feedback regarding its recommendations and strategies for implementation.

#### **RESOURCES**

An amount of \$35,000 is available for Maori Economic Development in the Annual Plan 2006/2007. A further \$15,000 has been proposed for Maori Economic Development in the Annual Plan 2007/2008, but has not yet been confirmed. Work is currently being completed around prioritising which elements of the proposed Maori Economic Wellbeing Plan framework will be initiated first and identifying associated resource implications.

#### **CONCLUSION**

A significant body of work under the Waitakere Maori Partnerships Project is nearing completion. This work has recommended a number of strategic projects to Council work programmes in the area of Maori Community economic development. Te Taumata Runanga has identified economic development as one of the key priorities within its strategic work programme. The proposed Maori Economic Wellbeing Plan represents a significant body of work that will give expression to this strategic priority, and which will be the vehicle for further action around recommendations from the second phase of the Waitakere Maori Partnerships Project. A draft framework for this Plan has been developed. The Plan will align with the proposed Te Aho Tumanako - Maori Community Collaboration and Investment Plan, which will be presented to Te Taumata Runanga separately. One of the immediate next steps recommended is the establishment of a Maori Economic Wellbeing Steering Group.

#### **RECOMMENDATIONS**

1. That the Maori Economic Wellbeing Plan report be received.
2. That Te Taumata Runanga approves the development of the Maori Economic Wellbeing Plan.
3. That the establishment of a Maori Economic Wellbeing Steering Group, with terms of reference as outlined in this report be approved.

4. That two Members of Te Taumata Runanga be appointed to the Maori Economic Wellbeing Steering Group and that the Chairman of Te Taumata Runanga be appointed in an ex-officio capacity.
5. That Te Taumata Runanga considers appropriate persons or sector representatives to be co-opted to the Maori Economic Wellbeing Steering Group from the community, public or private sector.
6. That the Maori Relationships Manager be requested to prepare a further list of potential appointees to the Maori Economic Wellbeing Steering Group and approach them regarding availability, for subsequent consideration by Te Taumata Runanga.

Report prepared by: Wayne Knox, Maori Relationships Manager.



## 10 TE TAUMATA RUNANGA REVIEW UPDATE

### PURPOSE OF THE REPORT

The purpose of this report is to update Te Taumata Rūnanga regarding progress on the Committee's triennial review process and to seek approval for a number of proposed next steps.

### BACKGROUND

A report outlining the proposed terms of reference for Te Taumata Rūnanga Review (the review) was presented to the Committee in October last year. At that meeting, Te Taumata Rūnanga resolved:

- “1. That Te Taumata Rūnanga Review report be received.
2. That the Terms of Reference for the review of Te Taumata Rūnanga, which outlines its proposed scope, process and timeframes, be approved.
3. That a working party be made up of the Chair of Te Taumata Rūnanga, the Deputy Chair of Te Taumata Rūnanga and E Taumaunu, a representative of Te Taumata Rūnanga to provide guidance to the Māori Relationships Manager with respect to the implementation for the review of Te Taumata Rūnanga, including issues such as workshop content, hui venues, key informants etc., and to discuss any other matters considered appropriate by the Māori Relationships Manager.”

1962/2006

Since that meeting, two meetings of the working party have been held, as well as one workshop of Te Taumata Rūnanga. The outcomes of these are outlined in this report.

### STRATEGIC CONTEXT

Te Taumata Rūnanga Review occurs in the context of improving opportunities for Māori to contribute to the Council's decision making processes, as provided for by the Local Government Act 2002.

The review links to a number of Māori Community Outcomes; in particular Nga Manukura (Māori Leadership) and Te Mana Whakahaere (Autonomy).

The key outcome sought from the review is to improve responsiveness of the Council to the Māori community by improving the effectiveness of Te Taumata Rūnanga.

## ISSUES

### Working Party

Issues discussed at the two Working Party meetings have included the review process and selection of a consultant to assist with the review process. Members made the following suggestions:

- That a number of consultation hui are held regarding the review, in the Northern, Southern, Eastern and Western areas of Waitakere, at venues accessible to the Māori community, e.g. Kotuku Marae, Kakariki Marae, Hoani Waititi Marae, Waipareira Trust, Te Piringatahi Marae, New Lynn Community Centre, Te Whanau o Waipariera;
- That key informant interviewees include all the past Chairs of Te Taumata Rūnanga, as well as the Mayor and Deputy Mayor.

### Selection of Consultant

A Request for Proposal was prepared outlining the external consultancy services required to support the review process. The working party approved the Request for Proposal, and that the following consultancy firms be invited to submit a proposal:

- Piata Limited;
- Kaahu Communications;
- Tahana Limited;
- Machee Limited.

Piata Limited. declined the invitation to submit a proposal due to other commitments. Proposals were received by the other three consultancies, and were subsequently evaluated by the Working Party. The Working Party unanimously agreed on Kaahu Communications as the preferred candidate, and requested that the Māori Relationships Manager enter into negotiations with them. The outcome of these negotiations was not available at the time of writing this report, and will be reported verbally at the March meeting of Te Taumata Rūnanga. Any contract entered into in relation to this work will be done so in accordance with Council's procurement policies.

### Workshop

A workshop on the review was held following the February 2007 meeting of Te Taumata Rūnanga. The focus of the workshop was revisiting the outcomes of the previous review, and determining which of its recommendations are still relevant and should therefore be carried through as recommendations of the current review.

A summary of discussion and recommendations is outlined below:

1. Delegated Authority:
  - There was discussion around the ability of Te Taumata Rūnanga to distribute funding, similarly to Community Boards. Further research by staff is required. This could be reflected in Te Taumata Rūnanga's annual plan submission.

- It was raised that Director presence at Te Taumata Rūnanga meetings is essential to ensure the committee is accorded the proper level of support.
2. Joint Workshops:
- It was suggested that the Chairman and perhaps Deputy Chairman of Te Taumata Rūnanga have the opportunity to attend regular briefing sessions between Community Board Chairs and the Deputy Mayor.
  - It was thought important that Te Taumata Rūnanga have the opportunity to attend any of the workshops open to Community Board Members. This may require some communication and awareness raising with staff to ensure they are familiar with the role of Te Taumata Rūnanga.
  - Comment was made that Te Taumata Rūnanga should use their standing committee status to maximum effect and advantage.
3. Rangatira to Rangatira Forum:
- It was suggested that Te Taumata Rūnanga Chairman be invited to the regular meeting of standing committee Chairs.
  - It was suggested that regular meetings of Te Taumata Rūnanga Chairman and Deputy Chairman with Mayor and Deputy Mayor should be scheduled.
  - It was also recommended that Te Taumata Rūnanga has the opportunity to be involved in regular meetings between Councillors and local MPs.
  - Development of a Māori Events calendar (including National Events) was proposed so that Councillors and Community Board Members can be invited to attend, so that their appreciation of the Māori world can be deepened.
  - It was suggested that there be more press releases, publicity, etc, of Te Taumata Rūnanga resolutions and events, on par with that of other Standing Committees and Community Boards.
4. General Discussion:
- Te Taumata Rūnanga are now comfortable with their role at Citizenship Ceremonies.
  - It was raised that it would be good to see more of a presence of Te Reo Māori in normal Council activities.
  - It was suggested that Te Taumata Rūnanga identify any subjects it may like to workshop with Council and Community Boards.
  - Interest was raised around clarifying or developing organisational policy relating to Māori participation in international events.
  - It was suggested that Waitakere Pacific Board and Waitakere Ethnic Board members be invited to Community Hui on the review.
  - An induction for existing and new Te Taumata Rūnanga Members was still seen as being relevant.
  - There was a query around the expectations of Te Taumata Rūnanga Members in relation to representing the views of their organisations and feeding back to them; are members expected to consult with their organisations, or is their representation similar to that of Elected Members, who make decisions on behalf of their constituents?

## Next Steps

As part of the review process, a minimum of two community hui have been proposed, to allow the Māori community to have input. In order to utilise members' time effectively, it is proposed that these two hui coincide with meetings of Te Taumata Rūnanga, i.e. that the regular meeting of Te Taumata Rūnanga is held at an off-site location, such as one of the community Marae, and that the meeting is adjourned at an appropriate time to break into a hui format. This will have the added advantage of allowing the community to observe the proceedings of a Te Taumata Rūnanga meeting, where they may not have previously had the opportunity.

It is proposed that the first of these hui coincides with the next Te Taumata Rūnanga meeting, on Monday, 16 April 2007, and that Hoani Waititi Marae or Te Piringatahi o Te Maungarongo Marae are approached as a venue.

It is also proposed that the focus of the hui be on membership of Te Taumata Rūnanga. This is encompassed by the terms of reference of the review, and has been an issue of interest for some sectors of the Māori community. Some of the questions to prompt discussion could include:

- Do the organisations that currently comprise Te Taumata Rūnanga provide adequate representation of the Waitakere Māori community?
- Is there a need to increase or decrease the number of member organisations?
- Is there benefit in considering a number of elected positions to Te Taumata Rūnanga, as is the case with Te Tiriti o Waitangi Standing Committee of Manukau City Council, who provide for two elected 'Taura Here' positions?
- Should Te Taumata Rūnanga consider appointing members who can offer particular expertise, or who represent a particular sector of the Māori community?
- How can existing representation be strengthened?

The topic of membership of Te Taumata Rūnanga has the potential to be one of the more contentious issues covered by the review, as there are strong opinions within the community in this regard. It will be important that the proposed hui is carefully facilitated to minimise any risks, such as creating unrealistic expectations within the community, or domination of the hui by certain interest groups or sectors of the community. As this will be one of the first key milestones in which the consultants to the review will be involved, it will be important to ensure they are fully briefed. It will also be important for members, particularly the Chairman, to support the facilitator in keeping discussion focussed.

One of the other issues that needs to be dealt with in the review is the link to Te Aho Tūmanako; that is, the work to ensure that Te Taumata Rūnanga and the Council engage effectively on issues relating to outcomes and wellbeing for Maori in Waitakere City.

So that members are able to plan in advance, a revised timeframe of key review milestones is outlined below:

Action	Timeframe
Preferred consultant engaged	March 2007
Key informant interviews	March - June 2006
First Community Hui	April 2006
Second Te Taumata Rūnanga workshop	May 2006
Third Te Taumata Rūnanga workshop	June 2006
Combined Te Taumata Rūnanga/Council workshop	July 2006

Action	Timeframe
Second Community Hui and Feedback	July 2006
Review recommendations approved at Te Taumata Rūnanga meeting	July 2007
Review report and recommendations presented to Full Council	August 2007
Local Body Elections/ Te Taumata Rūnanga goes into recess	October 2007
Report to newly elected Council recommending re-establishment of Te Taumata Rūnanga	November 2007

## RESOURCES

The resources required for the review have been provided for in the Annual Plan 2006/2007. This includes provision for the engagement of a consultant and any expenses associated with community engagement. The estimated total cost of the review is between \$20,000-\$25,000.

## CONCLUSION

Progress is being made on the review. A workshop of Te Taumata Rūnanga has been held to reflect on the recommendations from the previous review, and those that are still relevant have been incorporated for consideration within the current review. The Working Party has selected a preferred consultant, Kaahu Communications, to provide support to the review process, and it is envisaged that the consultant will have been engaged by the Committee's March 2007 meeting.

In order to utilise members' time effectively and to profile Te Taumata Rūnanga within the community, it is proposed that the committee's April 2007 meeting coincide with a Community Hui on the review. It is recommended that this hui is held off site, for example at one of the local community Marae, and that the focus of the hui is on membership of Te Taumata Rūnanga.

## RECOMMENDATIONS

1. That Te Taumata Rūnanga Review Update report be received.
2. That the April 2007 meeting of Te Taumata Rūnanga be held off site at either Hoani Waititi Marae or Te Piringatahi Marae, pending availability, and that the meeting is adjourned at an appropriate stage to allow a Community Hui on the subject of Te Taumata Rūnanga membership.

Report prepared by: Wayne Knox, Māori Relationships Manager.



## 11 TE AHO TUMANAKO

### PURPOSE OF THE REPORT

The purpose of this report is to introduce Te Aho Tūmanako, a proposed plan for Māori community collaboration and investment, and to seek approval from Te Taumata Rūnanga for further development of the plan.

### BACKGROUND

The name 'Te Aho Tūmanako', or 'The Thread of Hopes', is a metaphor for the weaving together of the aspirations of Māori in Waitakere into a plan for collaborative action.

Te Aho Tūmanako has been conceived partly in anticipation of the outcomes of the current Te Taumata Rūnanga Review process. In the previous review of Te Taumata Rūnanga, one of the fundamental issues raised was the difficulty for the Committee to provide timely advice to the Council, as the issues being presented to the Committee have often been considered previously by other standing Committees. Moreover, Members have often expressed frustration that matters of strategic importance raised by Te Taumata Rūnanga have not been meaningfully absorbed into relevant Council work programmes. Therefore, the Committee find themselves more in a position of responding to Council initiatives as opposed to providing leadership on issues of strategic importance to Māori, which is the originally intended purpose of the Committee.

A43 to A58

Te Aho Tūmanako is an attempt therefore, to provide a clear framework for aligning the strategic priorities of the Māori community with the various activities of the Council, in such a way that Te Taumata Rūnanga is able to take a proactive role in conveying these priorities to the Council and in developing collaborative strategies for addressing them. Te Aho Tumanako, Maori Community and Investment Plan is attached at pages A43 to A58.

### STRATEGIC CONTEXT

The proposed plan reflects the Council's obligations under the Local Government Act 2002, which:

*"provides for local authorities to play a broad role in promoting the social, economic, environmental, and cultural well-being of their communities, taking a sustainable development approach" (Part 1, Section 3(d))*

Te Aho Tūmanako will integrate Te Taumata Rūnanga Strategic Work Programme with a wide range of existing and proposed Council work programmes, and potentially contribute to regional strategies.

Te Aho Tūmanako will incorporate work around the Waitakere Community Outcomes, and will clarify how all of the outcomes align with specific strategic priorities of the Māori community; these priorities will be identified through a robust process of engagement outlined later in this report.

As stated previously, the proposed plan anticipates some of the key outcomes of the current review of Te Taumata Rūnanga, by introducing a framework for improving the Council's responsiveness to Te Taumata Rūnanga and the Māori community, and thereby enhancing the Committee's effectiveness. This does not prevent elements of the proposed approach being adopted on their own merits, prior to the completion of the review.

## ISSUES

### 1. Rationale

The key drivers for the development of Te Aho Tūmanako are:

- For the Council to ascertain a clear understanding of the needs and developmental aspirations (also referred to as 'desired wellbeing outcomes'), of Māori in Waitakere in the areas of Social, Cultural, Economic and Environmental Wellbeing as well as of the strategies identified by Māori for addressing priority areas.
- To increase the responsiveness of the Council to Te Taumata Rūnanga and the Māori community, by providing a clear framework for aligning strategic priorities identified by Te Taumata Rūnanga and the wider Māori community with related Council work programmes.
- To provide the Council and Central Government agencies with a robust outline of the key priorities and related strategies identified by Māori in Waitakere in order to guide collaboration and investment.
- To enable the Council to have a more effective role in promoting the social, economic, environmental, and cultural well-being of Māori Communities.

### 2. Plan Structure

#### 2.1 Ngā Pae o te Oranga - Wellbeing Plans

It is proposed that Te Aho Tūmanako is divided into four key plans; a Social Wellbeing Plan, Economic Wellbeing Plan, Environmental Wellbeing Plan and Cultural Wellbeing Plan. These four 'Wellbeing Plans' merely represent broad outcome areas, and do not preclude some areas, such as Education, being addressed holistically. Dividing Te Aho Tūmanako into these four areas will assist the process of integrating the content of respective plans with wider Council work programmes.

Each Wellbeing Plan will be further divided into major areas of work representing more specific outcome areas. For example, the Social Wellbeing Plan could be further divided into Health, Education, Housing and so on, as appropriate.

The plans themselves will basically consist of:

- Desired outcomes for each Wellbeing area, identified, prioritised and mandated by the community.
- A recommended response to each priority area, outlining who will need to be involved in implementing the response and what resources will be required.

#### 2.2 Te Kōhao o Te Ngira - Māori World View Framework

In order to ensure Wellbeing Plans are considered holistically from a Māori world view and value base, a further framework is proposed. For now, this framework shall be referred to as 'Te Kōhao o Te Ngira', which alludes to the whakatauaiki of King Pōtatau:

*“Kotahi te kōhao o te ngira  
E kuhuna ai te miro mā, te miro whero, te miro pango”  
“There is but one eye of the needle,  
Through which the white, red and black strands pass”*

This proverb refers to the unification of diverse yet complimentary elements. In relation to Te Aho Tūmanako, the diverse strands are the faces of the Māori community and their many aspirations, as well as the stakeholders that have a role in realising these aspirations. The unifying factor is essentially Māoritanga.

The purpose of Te Kōhao o Te Ngira framework will be, in general, to provide a Māori world view lens through which to evaluate Wellbeing Plans, prior to their incorporation into Te Aho Tūmanako and subsequent integration into various Council work programmes. At this stage it is envisaged that the framework will be comprised of a set of agreed values and a set of Māori world view measures and indicators. The recently developed Māori World view Community Outcomes provide a strong foundation for Te Kōhao o Te Ngira, and will be carefully integrated into the framework. It is proposed that Te Kōhao o Te Ngira be developed in close consultation with Te Taumata Rūnanga and the wider Māori community.

Fig. 1: Overall Plan Structure

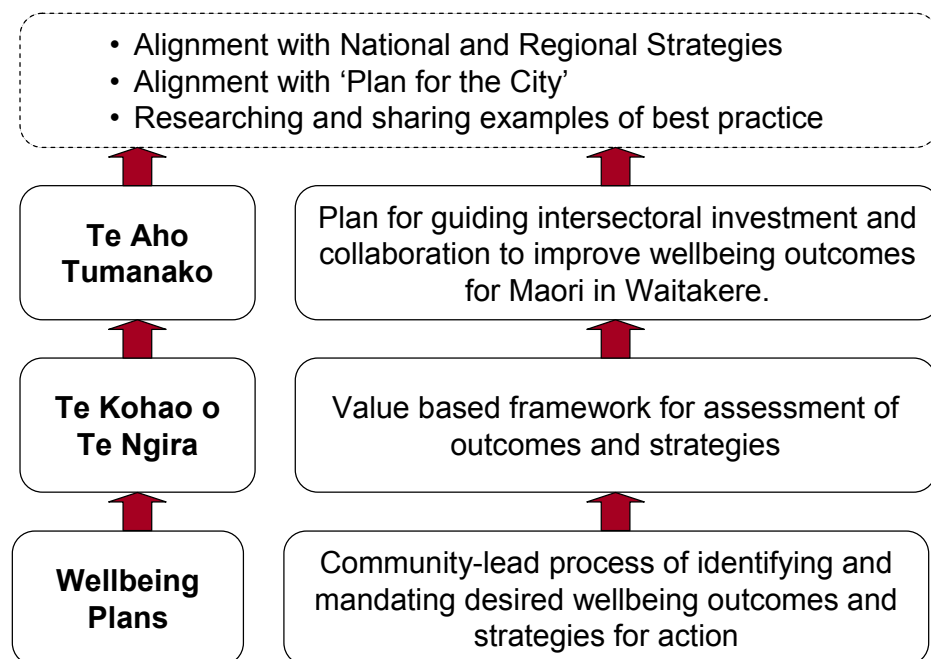
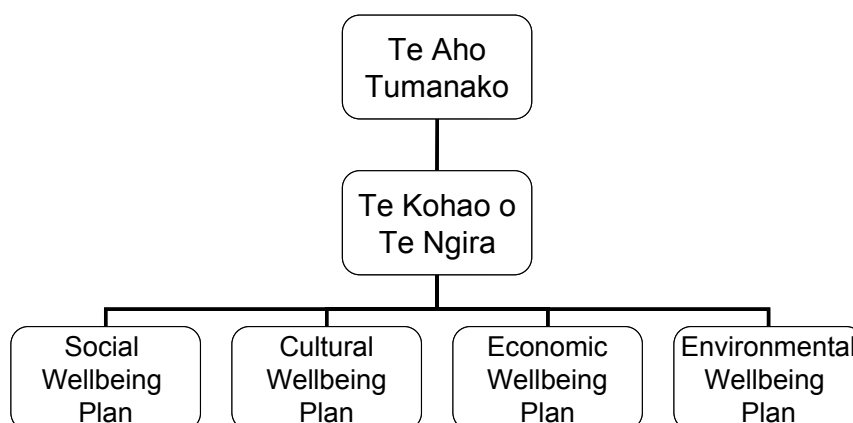


Fig. 2: Wellbeing Plans



### 3 Methodology

The approach to developing Te Aho Tūmanako can be divided into three key areas:

#### 3.1 Community Engagement

From the outset it will be important not to put undue strain on community resources by 'over consulting'. However, one of the intentions of Te Aho Tūmanako is to refine the Council's consultation processes with Māori; ultimately it is envisaged that all Māori focussed engagement in Council initiatives will be coordinated through Te Aho Tūmanako.

As well as typical methods of community engagement, such as Hui-a-lwi, key informant interviews and steering groups, other innovative methods are also proposed. For example, the possibility of engaging Community Planning Facilitators from within key Māori stakeholders to facilitate workshops will be explored, as will the possibility of collating and integrating data from existing sources, such as the strategic plans and annual reports of Māori organisations. Specific strategies for engaging with young people will also be considered, and it is envisaged that Te Rōpu Puawai will be key in this regard.

This intense but gradual process of engagement will yield a robust set of outcomes and responses, which will in turn feed into the Wellbeing Plans. Ongoing community input into the way these plans are implemented will also be important. Though the proposed steering groups (covered later in this report) will provide a level of accountability back to the community, a direct process of community feedback will also need to be considered. One option would be convening a regular Hui-a-lwi, similar to the way Wellbeing Summits are convened on a biennial basis.

#### 3.2 Governance

It is proposed that governance of Te Aho Tūmanako is provided by Te Taumata Rūnanga. As the plan develops and its scope extends beyond the sphere of direct Council activity (such as social services etc.) the need for some level of overarching, independent governance advisory group may arise. For example, the Wellbeing Collaboration Project has a steering group comprised of Central Government and community stakeholders, as well as Council officers. As the plan relates to Council activity though, Te Taumata Rūnanga would retain governance. The governance role in respect of Te Aho Tūmanako would involve:

- Decision making in respect of the content and recommendations of Wellbeing Plans;
- Appointing members to steering groups;
- Advising on the approach taken to develop the overall plan;
- Recommendations on activities and priorities to the Council.

Further discussion on governance is presented in the following section.

### **3.3 Management**

Council officers will be responsible for managing the development and implementation of Te Aho Tūmanako at various levels. It is envisaged that the Māori Relationships Team would have a key role in supporting Te Taumata Rūnanga, and Te Aho Tūmanako would be a major component of the Team's work programme. However, it will be important for other areas of the Council to be involved as appropriate. For example, Strategy staff in the Social Policy area would be involved in development of the Social Wellbeing Plan, and Public Affairs staff (e.g. Arts, Events) would be involved in development of the Cultural Wellbeing Plan.

One of the main roles of staff in managing Te Aho Tūmanako will be the alignment and integration of the plan with Council work programmes and identification of new work programmes as required. Again, where the scope of Te Aho Tūmanako extends beyond the sphere of direct Council activity, staff would have a role in coordinating with other stakeholders, including Central Government.

Furthermore, operational support will need to be provided by staff to various steering groups and project teams that may be established in response to the desired outcomes identified by Te Aho Tūmanako.

## **4. Governance**

### **4.1 Wellbeing Steering Groups**

A 'bottom up' approach to governance of Te Aho Tūmanako is proposed, which starts at the 'flax roots' with community engagement. The input of key Māori stakeholders via various engagement processes would then be collated by Wellbeing Steering Groups for each major outcome area (i.e. Social, Cultural, Economic and Environmental Wellbeing Steering Groups). The main role of Steering Groups will be to contribute to detailed action planning in response to the desired outcomes identified by the community.

Membership would be open to community members with an interest or expertise in various areas, or to agencies with a focus in a given outcome area (e.g. the Ministry of Social Development may be invited to appoint a representative to the Social Wellbeing Steering Group). All members would need to be confirmed by Te Taumata Rūnanga. Steering Groups would meet as required, and would feed back to Te Taumata Rūnanga via a proposed subcommittee (description follows), with recommended strategies for action. Steering Groups would also assist with facilitating ongoing participation by the community. A possible method of achieving this would be to establish project groups, whose focus is on implementing a response to a particular outcome. Again, this approach has been effective with initiatives such as the Wellbeing Collaboration Project.

#### **4.2 Te Rauiringa Subcommittee**

One of the existing challenges for Te Taumata Rūnanga is having the capacity to debate and move forward on issues of strategic priority to the Māori community. Hence, the establishment of a subcommittee of Te Taumata Rūnanga is proposed, whose main purpose is to forward strategies recommended by Wellbeing Steering Groups in response to the outcomes identified by the community. The subcommittee would be comprised of Te Taumata Rūnanga Members, as well as appointees as appropriate. Representation by at least one member of each steering group would be advisable.

The name, Te Rauiringa, refers to the gathering together of strands. It is envisaged that the subcommittee would coordinate the work of various Steering Groups, and report to Te Taumata Rūnanga in this regard. The subcommittee would be delegated decision making authority in respect of Te Aho Tūmanako. Te Rauiringa would also have a key role in developing and applying the Te Kōhao o Te Ngira framework.

#### **4.3 Kaumātua Advisory Group**

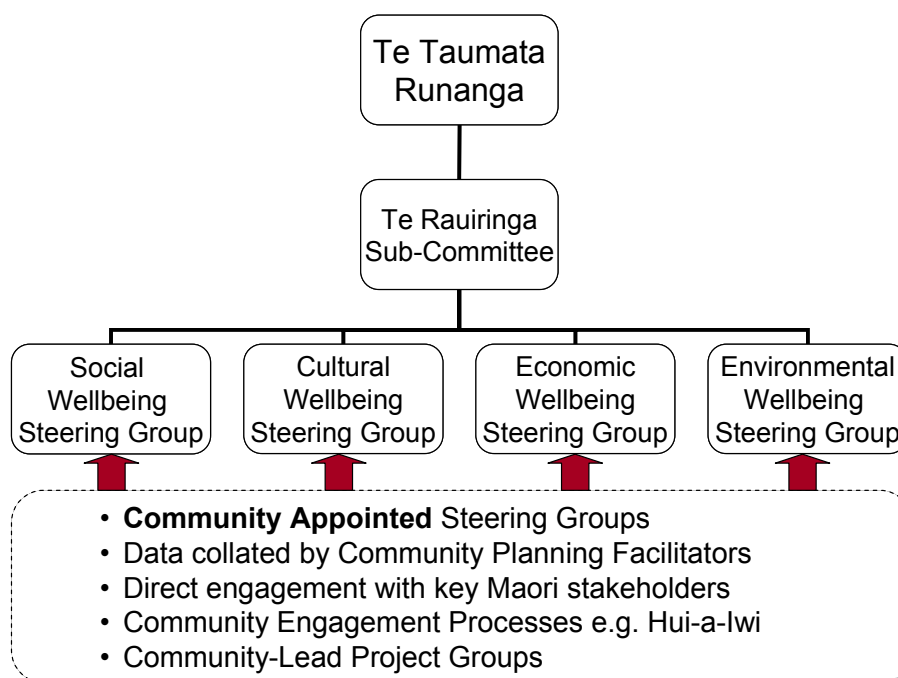
Kaumātua already have an important role in various Council activities by ensuring that tikanga are observed appropriately. They also provide a strong reference point in terms of Māori values and world view. To acknowledge this role and to allow the valuable advice and wisdom of Kaumātua to be incorporated throughout Te Aho Tūmanako, the establishment of a Kaumātua Advisory Group is proposed. The Advisory Group would be comprised of Kaumātua who are Members of Te Taumata Runanga, or who provide tikanga support to the Council already; membership would be confirmed by Te Taumata Runanga.

In order not to place too great a demand on the resources of Kaumātua, the Advisory Group would meet only as required. Members would have the opportunity to participate Steering Group meetings, and may be invited to appoint a member to the Te Rauiringa Subcommittee.

#### **4.4 Te Taumata Rūnanga**

Having a clear structure for addressing issues of strategic priority would allow Te Taumata Rūnanga to take a confident leadership role on major issues. Many of the issues currently reported to the Committee would be easily incorporated into the appropriate area of Te Aho Tūmanako for attention, enabling the Committee to make a paradigm shift from responding to Council priorities towards championing Māori priorities.

Fig. 3: Governance Overview



## 5. Next Steps

Action	Timeframe
Present to Te Taumata Rūnanga Review Working Party	Complete
Internal Consultation	March
Establish Economic Wellbeing Steering Group	March
Present further recommendations to Te Taumata Rūnanga	May
Present to Council	May
Establish Te Rauiringa Subcommittee	June
Establish other Steering Groups	June onwards
Community Engagement	Ongoing
Agency Participation	Ongoing

## RESOURCES

The main resource required for development of Te Aho Tūmanako is staff time. The establishment of the proposed subcommittee will have further implications in terms of meeting fees and administrative support. These will be outlined in a subsequent report. Costs involved in undertaking community engagement will be incorporated into existing projects in the first instance. For example, community engagement in the development of the Māori Economic Wellbeing Plan will be provided for in the existing budget allocation for Māori Economic Development, and so on. Any additional resource requirements will be identified in subsequent reports.

## CONCLUSION

The Council is empowered by legislation to play a broad role in promoting the social, economic, environmental, and cultural well-being of local communities. Te Aho Tūmanako is a response to a strategic need to improve the Council's responsiveness to the Māori community in particular, and thereby enhance the effectiveness of Te Taumata Rūnanga as a leadership platform for Māori in Waitakere. The proposed plan will enable the Council to align its various work programmes with the strategic priorities identified by Te Taumata Rūnanga and the Māori community; furthermore it will provide a robust plan for collaborative action and investment toward achieving the wellbeing outcomes desired by Māori. A proposed process and governance structure for Te Aho Tūmanako has been outlined for consideration by Te Taumata Rūnanga.

## RECOMMENDATIONS

1. That Te Aho Tūmanako report be received.
2. That further development of Te Aho Tūmanako is approved.

Report prepared by: Wayne Knox, Māori Relationships Manager.



## 12 TE MĀTĀPUNA CONFERENCE 2007

### PURPOSE OF THE REPORT

The purpose of this report is to inform Te Taumata Runanga of the national annual conference of Te Mātāpuna, "Maori Participation in Local Government," to be held at the Manukau Institute of Technology in Manukau City, from 23 to 24 April 2007 and for the Committee to consider attendance at this conference.

### BACKGROUND

Te Mātāpuna Conference 2007 (the Conference) is the third national annual conference and will be hosted by Manukau City Council and supported by Rodney District Council, North Shore City Council, Auckland City Council, Auckland Regional Council, Papakura City Council, Franklin City Council, Ministry of the Environment, Regional Maori liaison group - Te Ruru Kōrero and Waitakere City Council.

The conference provides an opportunity for iwi, politicians, Maori liaison officers, planners and policy makers with key responsibilities for achieving outcomes in the Treaty of Waitangi relationship in a local government context. The conference programme is designed to be interactive and stimulate discussions through facilitated workshops and panel discussions exploring such topics as:

- Iwi perspectives on navigating the Resource Management Act and the Council consent process;
- Maori leadership in Local Government;
- Information Management of cultural heritage;
- Experiences from the Long Term Council Community Plan and Annual Plan process;
- Strategies for engaging with Maori to increase participation in Local Government.

A59 to A61 A copy of Te Mātāpuna Conference 2007 programme is attached at pages A59 to A61 to enable the Committee to consider its participation at this conference.

### **STRATEGIC CONTEXT**

Te Mātāpuna Conference 2007 report is aligned to the Council's strategic priorities, Treaty of Waitangi and Sustainable Development. This vision is achieved through the Active Democracy and Strong Communities platforms. Furthermore Te Mātāpuna Conference 2007 contributes to the Community Outcomes, in particular the Community Outcomes described by Maori which promote community capacity and capabilities building:

- Mauri Ora - Access to Maori Resources;
- Te Mana Whakahaere – Autonomy;
- Nga Manukura - Maori Leadership;
- Toiora - Healthy Lifestyles;
- Waiora - Environmental Protection;
- Whaiora - Participation in Society.

The Council recognises its policies and decisions should ensure the wellbeing of current and future generations by using the best information and opportunities available to support decision making. Te Mātāpuna Conference 2007 provides an opportunity for the exchange of knowledge and experiences.

### **ISSUES**

Te Taumata Runanga participation at the Conference will serve to inform the Committee on how other local authorities are working with their respective Maori groups and their experiences on the implementation of Long Term Council Community Plans. Often the conference experience provides opportunities to advocate the City's interest and to encourage other local authorities embarking on Maori relationships for the first time to continue to uphold these Treaty of Waitangi relationships.

If Te Taumata Runanga wishes to participate at the third national annual Te Mātāpuna Conference 2007 to be held in Manukau City from 23 to 24 April 2007, the Committee would need to nominate representation to this forum.

The cost to attend the conference is \$150 (GST inclusive) per representative, including accommodation costs at the Manukau Institute of Technology.

### **RESOURCES**

Funding is available in the Annual Plan 2006/2007 to enable two Committee Members to attend the Conference.

### **CONCLUSION**

Te Taumata Runanga is invited to nominate two Members to attend Te Mātāpuna Conference 2007 to be held at the Manukau Institute of Technology in Manukau City from 23 to 24 April 2007.

## **RECOMMENDATIONS**

1. That Te Mātāpuna Conference 2007 report be received.
2. That Te Taumata Runanga appoint two representatives to attend Te Mātāpuna Conference 2007 to be held at the Manukau Institute of Technology in Manukau City from 23 to 24 April 2007.

Report prepared by: Georgina Parata, Maori Development Planner.



## **13 COMMUNITY OUTCOMES 2006-2016 PROMOTION AND IMPLEMENTATION PROCESS**

### **PURPOSE OF THE REPORT**

The purpose of this report is to update Te Taumata Runanga on the Community Outcomes 2006-2016 promotion and implementation process, particularly for the Maori world view Community Outcomes, and seeks from the Committee guidance on its role in relation to these processes.

### **BACKGROUND**

On 30 June 2006 the Council adopted the Council's Long Term Council Community Plan 2006-2016 which provides a strategic framework on the Council's priorities and actions for the next 10 years. The Council's five overarching strategic priorities are: Te Tiriti o Waitangi, Sustainable Development, First Call for Children, Safe City and Life Long Learning. In addition to these priorities there are nine platforms to deliver on the Council's vision: Urban and Rural Villages, Integrated Transport and Communication, Strong Innovative Economy, Strong communities, Active Democracy, Green Network, Three Waters, Zero Waste and Sustainable Energy and Clean Air.

In addition the Council is required by the Local Government Act 2002 as part of the development of the Council's Long Term Council Community Plan 2006-2016, to enable the wider community of Waitakere, including the Maori community and local iwi groups, to identify their desired outcomes in terms of present and future social, economic, environmental and cultural wellbeing. In addition there is a requirement to prioritise these outcomes and measure progress.

The information from the Community Outcomes process assists the Council in determining how it will contribute to furthering the Community Outcomes through the activities of the Council and how the Council will work with other organisations at local, regional and central level and with Maori.

This process is being progressed through an overall framework called The Plan for the City. It will enable efficient agency engagement around the Community Outcomes and other mandated community visioning processes.

There are fourteen Community Outcomes each with identified priorities. Six of these reflect a Maori world view:

- Green Network – He tuituitanga kākāriki;
- Strong Communities – He iwi kaha;
- Strong Economy – He tupuranga kaha ihi wana;

- Sustainable and Integrated Transport – Kauneke Tauwhiro me te Whakaurunga Waka;
- Sustainable environment – Kauneke Tauwhiro Taiao;
- Urban and Rural Villages – Nga Kainga taone, tuawhenua;
- Vital Arts and Cultural – Toi me nga Tikanga Taketake;
- Working Together – Te Mahi Tahī;
- Mauri Ora - Access to Maori Resources;
- Te Mana Whakahaere – Autonomy;
- Nga Manukura - Maori Leadership;
- Toiora - Healthy Lifestyles;
- Waiora - Environmental Protection;
- Whaiora - Participation in Society.

These Community Outcomes are inter-related and strive to reflect positive outcomes for all communities of the City. There are variances in the expectations, the approaches or actions taken in relation to these Community Outcomes. The goal, to achieve improvement for community wellbeing, is the same.

The Council is charged with promoting the achievement of the Community Outcomes particularly through advocacy to key influencing agencies. The promotion of achieving the Community Outcomes from a Maori world view and the engagement by the Maori community and iwi agencies in a cultural framework is a new way of working and requires careful administration.

## ISSUES

### Role of Te Taumata Runanga

The setting up phase of the Council's Plan for the City process is now underway with an initial focus on developing action planning processes and measures of progress towards meeting the Community Outcomes.

Whilst the Council has a legislated role to promote and assess the progress on responding to the Community Outcomes, it is suggested that Te Taumata Runanga may wish to take a more direct role in supporting the Council in advocating the Maori world view Community Outcomes by undertaking a kaitiaki role as guardians, or holders, for the community.

The kaitiaki role recognises Te Taumata Runanga delegated specialist advisory function to the Council on cultural values and knowledge of the local Maori community's priorities and aspirations. Also, the Maori community's expectation is that Te Taumata Runanga will ensure their contributions to the Maori Community Outcomes are valued and upheld in the Council's ongoing planning processes.

Should Te Taumata Runanga undertake a kaitiaki role for the Maori Community Outcomes, the Committee would continue to be briefed on all new developments. Guidance would also be sought on appropriate processes to progress the Maori world view Community Outcomes.

The kaitiaki role is a formal recognition of the Committee's support for the Maori Community Outcomes.

## Broader Community Participation

The kaitiaki role of Te Taumata Runanga would be further enhanced by inviting broader community participation from the Maori community, agencies and local iwi groups. This level of engagement would encourage communities to work together in the same direction and continue to foster community ownership of Community Outcomes.

## RESOURCES

Resources for the Council's Long Term Council Community Plan 2006–2016 implementation process have been provided for in the Annual Plan 2006/2007 budget. Support resources are available for community engagement.

## CONCLUSION

The kaitiaki role of Te Taumata Runanga for the Maori world view Community Outcomes is significant to supporting the Council's Plan for the City and promoting an effective response to the Community Outcomes. In addition it will support the engagement of the Maori community and iwi agencies in the ongoing planning processes.

## RECOMMENDATIONS

1. That the Community Outcomes 2006–2016 Promotion and Implementation Process report be received.
2. That Te Taumata Runanga agrees to be the kaitiaki, guardians, for the Maori world view Community Outcomes.

Report prepared by: Georgina Parata, Maori Development Planner and Mark Allen, Strategic Advisor Community Outcomes and Partnerships.



## 14 MEASURES FOR COMMUNITY OUTCOMES - ENGAGEMENT OF KEY STAKEHOLDERS PROCESS

### PURPOSE OF THE REPORT

The purpose of this report is to seek the endorsement of Te Taumata Runanga on the engagement of key stakeholders as partners in the Maori Community Outcomes measures process.

### BACKGROUND

The Council's Long Term Council Community Plan 2006-2016 contains six Community Outcome areas developed by the Maori community over the 2005 year and endorsed in 2006. These outcomes described by the Maori community and reflect a Maori world view. The outcomes are:

- Mauri Ora - Access to Maori Resources;
- Te Mana Whakahaere - Autonomy;
- Nga Manukura - Maori Leadership;
- Toiora - Healthy Lifestyles;
- Waiora - Environmental Protection;
- Whaiora - Participation in Society.

The Council is required by the Local Government Act 2002 to monitor and report on the progress made by the community of Waitakere in achieving the Community Outcomes (section 92). Progress is to be reported not less than once every three years. The Council can decide for itself how it will monitor progress but seek agreement with other organisations that also contribute to achieving the outcomes.

As proposed in an accompanying report Te Taumata Runanga is the kaitiaki, or guardian holder, of the Maori world view Community Outcomes. The Committee assists the Council in promoting and advocating the Community Outcomes to a range of key agencies. These include the community, Maori agencies, government ministries and non government agencies with the view on how they will contribute to the achievement of the Community Outcomes.

The engagement of key stakeholders is part of the Council's broader approach of its Plan for the City. The Plan for the City recognises that the Council is a key contributor to the achievement of the Community Outcomes as a partner with other groups. An example of this "partnering model" exists with the Wellbeing Collaboration Project. The Project acknowledges that the Community Outcomes process, particularly for those social community outcomes described by Maori, can only be achieved by working with other agencies. These agencies include Te Taumata leadership, the Maori community, key contacts within government agencies and non government agencies with key responsibilities for achieving positive outcomes for the Maori community. As further work is being progressed on the Community Outcomes described by Maori there will be a need to link or inform the Wellbeing Collaboration Project on these developments.

## ISSUES

Te Taumata Runanga is encouraged to take a leadership role and sponsor the engagement process of these key stakeholders. The proposed engagement process acknowledges the opportunity to foster community capacity and capability building through the exchange of ideas and information.

Approaches have already been received by agencies keen to work alongside the Council to progress the Maori Community Outcomes. These groups have indicated the extent of their participation is open. At this stage the priority is to clarify how these outcomes will be measured. The initial engagement, therefore of the key stakeholders will focus on measures only.

It is proposed that the engagement process invites representation from:

- Te Taumata Runanga;
- Iwi representatives;
- Maori agencies;
- Government agencies;
- Non government organisations as an example Hapai Te Hauora (Tainui, Ngati Whatua and Te Whanau o Waipareira health service providers).

To guide this process it is suggested that the work be progressed as follows:

Task	Timeline
Te Taumata Runanga approval for the engagement of key stakeholders process.	19 March 2007
Identification and confirmation of key stakeholders.	March 2007
Convene 1 <sup>st</sup> key stakeholders meeting.	March 2007

Task	Timeline
Update report to Te Taumata Runanga.	16 April 2007
Convene 2 <sup>nd</sup> key stakeholders meeting.	7 May 2007
Final report to Te Taumata Runanga.	14 May 2007
Completion of Measures for Maori community process.	1 June 2007
Forward report on Measures for Maori community outcomes to Long Term Council Community Plan and Annual Plan Special Committee.	June 2007

## RESOURCES

Resources for the Council's Long Term Council Community Plan 2006–2016 implementation process have been provided for in the Annual Plan 2006/2007 budget. Support resources are available for community engagement.

## CONCLUSION

The Council's Long Term Council Community Plan 2006–2016 recognises the Community Outcomes and its legal obligation to monitor and report on the progress made by the community of Waitakere in achieving the community outcomes. The engagement process of key stakeholders in the Maori Community Outcomes measure process will clarify further how these outcomes will be measured and inform the Council. Te Taumata Runanga leadership and kaitiaki role is critical to this process.

## RECOMMENDATIONS

1. That the Measures for Community Outcomes - Engagement of Key Stakeholders Process report be received.
2. That Te Taumata Runanga endorse the engagement of key stakeholders as partners in the Maori Community Outcomes measures process.

Report prepared by: Georgina Parata, Maori Development Planner, and Regan Solomon: Outcomes and Evaluation Research.



## 15 NEXT MEETING

The next meeting of Te Taumata Runanga will be held in the Civic Centre, on Monday, 16 April 2007, commencing at 5.00 pm.

A representative is invited to present Te Taumata Runanga report at the next meeting of Council to be held in the Civic Building, Waitakere Central, on Wednesday, 28 March 2007, commencing at 5.30 pm.

