



Waitakere City Council
Te Taiao o Waitakere

NOTICE OF MEETING

POLICY AND STRATEGY COMMITTEE

I hereby give notice that a meeting of the Policy and Strategy Committee will be held on:-

DATE: Thursday, 4 March 2010 **TIME:** 9.30 am

MEETING ROOM: Council Chamber

VENUE: Waitakere Central, 6 Henderson Valley Road, Henderson, Waitakere

to consider the business as set out herein and to take any necessary action connected therewith.

26 February 2010

Judith Moore
COMMITTEE SECRETARY

Telephone (09) 836 8000 extn 8950

MEMBERSHIP:

Deputy Mayor	PA	Hulse (Chairman)
Councillors	LA	Cooper, JP (Deputy Chairman)
	DQ	Battersby, QSM, JP
	BA	Brady, JP
	MFP	Chan, JP
	JM	Clews, QSO, JP
	RI	Clow
	AK	Corban, OBE, JP
	RP	Dallow, QPM, JP
	WW	Flaunty, QSM, JP
	MM	Jolley
	JP	Lawley, JP
	PG	Mitchell
	VS	Neeson, JP
Mr	W	Paki, JP (Chairman, Te Taumata Runanga)

Mayor RA Harvey, QSO, JP (ex officio)

(Quorum 5 members)

★ ★ ★ ★ ★ ★ ★ ★ ★ ★

(Meeting Room could be subject to change)

(The reports and recommendations contained in all agendas are reports and recommendations only and are not to be construed, in any way, as Council policy until adopted.)

**AGENDA FOR A MEETING OF THE POLICY AND STRATEGY COMMITTEE TO BE HELD IN
THE COUNCIL CHAMBER AT WAITAKERE CENTRAL, 6 HENDERSON VALLEY ROAD,
HENDERSON, WAITAKERE, ON THURSDAY, 4 MARCH 2010,
COMMENCING AT 9.30 AM**

TABLE OF CONTENTS

<u>ITEM</u>		<u>PAGE NO.</u>
1	APOLOGIES	1
2	URGENT BUSINESS	1
3	CONFLICTS OF INTEREST	1
4	CONFIRMATION OF MINUTES	1
5	PRESENTATION	2
6	ECOMATTERS ENVIRONMENT TRUST - COUNCIL SHARED WORK PROGRAMME SIX MONTHLY REPORT	2
7	ADOPTING THE WAITAKERE PACIFIC PLAN 2010-2012	5
8	PROPOSED LOCAL AREA PLANS - UPDATES	9

**AGENDA FOR A MEETING OF THE POLICY AND STRATEGY COMMITTEE TO BE HELD IN
THE COUNCIL CHAMBER AT WAITAKERE CENTRAL, 6 HENDERSON VALLEY ROAD,
HENDERSON, WAITAKERE, ON THURSDAY, 4 MARCH 2010,
COMMENCING AT 9.30 AM**

1 APOLOGIES



2 URGENT BUSINESS

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 provides that where an item of business is not on the agenda, it may only be dealt with at the meeting if:

- (i) the Committee by resolution so decides; and
- (ii) the Chairman has explained at the beginning of the meeting (when open to the public) that the item will be raised for discussion and decision, why the item is not on the agenda, and why it cannot be delayed until a subsequent meeting.

The Committee may make a decision on a matter determined to be urgent.

NOTE: Urgent Business need not be dealt with now and may be delayed until later in the meeting.



3 CONFLICTS OF INTEREST

The Council has acknowledged in its Code of Conduct that Members need to be vigilant to stand aside from decision making when a conflict arises between their role as a Member of the Council and any private or other external interest they might have. This note is provided as a reminder to Members to check that no such conflicts arise in relation to any items on this agenda.



4 CONFIRMATION OF MINUTES

Meeting Minutes - Thursday, 4 February 2010.

RECOMMENDATION

It is recommended that the Policy and Strategy Committee resolve to:

Receive the minutes of the meeting of the Policy and Strategy Committee held on Thursday, 4 February 2010, as circulated, and that they be taken as read and now be confirmed.



5 PRESENTATION

CREATING A COMMUNITY FOUNDATION

Provision has been made on this agenda for Mark Bentley, Chief Executive: Manukau Community Foundation, to address the Policy and Strategy Committee. Mark joined the Manukau Community Foundation last year after eight years at the University of Auckland Business School where he was Director of Marketing and Advancement and more recently, General Manager of the New Zealand Leadership Institute. Mark has been working intensively with local councils, regional funding agencies, charities, companies and philanthropists on the vision of creating a Community Foundation to serve all of Auckland's communities and would like to introduce the concept in more detail to Waitakere Councillors.



6 ECOMATTERS ENVIRONMENT TRUST - COUNCIL SHARED WORK PROGRAMME SIX MONTHLY REPORT

GLOSSARY

EcoMatters Environment Trust	(EcoMatters)
Long Term Council Community Plan 2009-2019	(LTCCP)
EcoMatters Environment Trust - Council Shared Work Programme 2009/2010	(Shared Work Programme)

EXECUTIVE SUMMARY

The purpose of this report is to provide a six monthly update to the Policy and Strategy Committee on the EcoMatters Environment Trust (EcoMatters) – Council Shared Work Programme (Shared Work Programme). The Shared Work Programme represents a new way of contracting with EcoMatters for the non-contestable base funding EcoMatters receives through the Long Term Council Community Plan 2009-2019 (LTCCP). This approach demonstrates an enhanced partnering approach to achieving shared outcomes for the Council. This report provides a summary of the activities undertaken as part of the Shared Work Programme during the period July-December 2009.

RECOMMENDATIONS

It is recommended that the Policy and Strategy Committee resolve to:

Receive the EcoMatters Environment Trust - Council Shared Work Programme six monthly report.

BACKGROUND

1. A Partnering Statement was signed between the Council and EcoMatters on 5 October 2007. The Partnering Statement was negotiated for a term of three years and clarifies the respective roles of each organisation in areas where there are mutual interests. The purpose of the Partnering Statement was to formalise the Council's relationships with EcoMatters, to allow better long term planning, to build the strategic capacity within EcoMatters, and to provide a valuable partner that is able to liaise with community groups.
2. The Council funds EcoMatters through two different mechanisms:

- (a) Base funding is provided through the LTCCP. This funding is specifically intended for EcoMatters, acknowledging the work that EcoMatters does towards delivering the Council's strategic objectives. This funding is a grant and is not contestable. This funding is managed through the Shared Work Programme.
- (b) Project funding exists in various Council areas for projects that are currently delivered by EcoMatters. Such projects are covered by contracts or purchase orders and are subject to the Council's procurement policies. This means the funding is contestable. This includes contracts for water demand management work and Project Twin Streams.
3. The LTCCP non-contestable base funding over the next two years, has been allocated to EcoMatters for:

	2009/2010	2010/2011
Sustainable Living Centre	\$ 80,000	\$ 80,000
EcoDay	\$ 25,000	\$ 25,000
Enviroschools	\$ 61,000	\$ 91,000
Community Gardening Broker	\$ 40,000	\$ 40,000
Networking and capacity-building	\$ 30,000	\$ 30,000
TOTAL	\$236,000	\$266,000

4. At the 8 September 2009 Policy and Strategy Committee meeting, it was resolved as follows:

"The Policy and Strategy Committee resolved to:

1. **Receive** the EcoMatters Environment Trust - Council Shared Work Programme 2009/2010 report.
2. **Approve** the EcoMatters Environment Trust – Council Shared Work Programme for 2009/2010.
3. **Agree** that a six month progress report on the EcoMatters Environment Trust – Council Shared Work Programme 2009/2010 be reported back to the February 2010 meeting of the Policy and Strategy Committee.
4. **Agree** that a final report on the EcoMatters Environment Trust – Council Shared Work Programme 2009/2010 and the Shared Work Programme for 2010/2011 be reported to the September 2010 meeting of the Policy and Strategy Committee."

1514/2009

DECISION MAKING

- A1-A21
5. All non-contestable funding received by EcoMatters, and approved in the LTCCP, has been combined into a Shared Work Programme from July 2009 to June 2010 with agreed priorities which both organisations will focus their combined resources on. The six monthly report on the period July-December 2009 for the Shared Work Programme is attached at pages A1 to A21.
 6. An annual report on outcomes achieved for the Shared Work Programme will be reported to the September 2010 meeting of the Policy and Strategy Committee.
 7. The priorities for the Shared Work Programme include the management of the Sustainable Living Centre that provides information and advice to the community on sustainable living, EcoDay, the Enviroschools programme being delivered to twenty schools, the Community Gardening Broker role that provides support for community food gardens, and the development of a community capacity building and networking function for environmental groups across Waitakere.

STRATEGIC CONTEXT

8. The activities undertaken by EcoMatters contribute to the achievement of the key targets identified in the Environment Strategy. In particular:
 - Green Network;
 - Low carbon City;
 - Integrated water management; and
 - Waste to resources.
9. EcoMatters activities also contribute to the outcomes identified in the Social Strategy. In particular:
 - Everyone feels valued and connected to their communities, neighbourhoods and the natural environment;
 - Everyone has the information, skills and knowledge to participate fully in society; and
 - Everyone has affordable, sustainable and healthy housing choices.
10. EcoMatters is a unique organisation within Waitakere and the wider Auckland area. In the last six years it has played a key role in working towards environmental outcomes with the Council and other community partners. Organisations such as EcoMatters are critical to the achievement of Waitakere's community outcomes as they can reach elements of the community that are difficult for the Council to reach.
11. The Shared Work Programme contributes to the community outcomes of Strong Communities – *He iwi kaha* and Working Together – *Te mahi tahi*.

CONSULTATION

12. In preparation of this report a joint six monthly liaison forum was held with EcoMatters staff and Council staff from Public Affairs, City Services, Strategic Planning and Community Wellbeing.
13. Preparation of this report has been undertaken in close consultation with the General Manager, EcoMatters.

RESOURCES

14. Resources to undertake the Shared Work Programme have been allocated in the LTCCP.

IMPLEMENTATION ISSUES

15. The report shows that progress towards the Shared Work Programme is on track.
16. The relationship managers from both Council and EcoMatters are jointly responsible for overseeing the Shared Work Programme. They meet on a monthly basis to review progress and address any issues arising. Council's relationship manager takes responsibility to communicate progress and any relevant issues arising to the relevant sections of Council responsible for contributing funding to the Shared Work Programme.
17. EcoMatters will provide an annual report, reporting progress towards the actions and identified milestones contained in the Shared Work Programme and outcomes achieved. A joint annual report between Council and EcoMatters on the Shared Work Programme will be presented to the Policy and Strategy Committee meeting and EcoMatters Board in September 2010.

AUCKLAND COUNCIL TRANSITION ISSUES

18. The decision making proposed in this report is not constrained by section 31 of the Local Government (Tamaki Makaurau Reorganisation) Act 2009, as it does not directly or because of its consequences: significantly prejudice the reorganisation, significantly constrain the powers or capacity of the Auckland Council or any subsidiary of the Auckland Council following the reorganisation, or have a significant negative impact on the assets or liabilities that are transferred to the Auckland Council as a result of the reorganisation.

Report prepared by: Kelly Taylor, Strategic Partnerships Advisor: Environmental.



7 ADOPTING THE WAITAKERE PACIFIC PLAN 2010-2012

GLOSSARY

Waitakere Pacific Board	(WPB)
The Ministry of Pacific Island Affairs	(MPIA)
The Waitakere Pacific Plan 2010-2012	(the Pacific Plan)
Pacific Economic Development Agency	(Pacific EDA)
Community Partnering Agreement	(CPA)
Long Term Council Community Plan 2009-2019	(LTCCP)
Project steering group comprising representatives of the Council, WPB, and MPIA	(the Steering Group)

EXECUTIVE SUMMARY

The purpose of this report is to present the Waitakere Pacific Plan 2010-2012 (the Pacific Plan) to the Policy and Strategy Committee for approval.

The Pacific Plan is a major piece of work that has been conjointly developed between the Council, the Waitakere Pacific Board (WPB), and the Ministry of Pacific Island Affairs (MPIA). Based on a "community development" framework, the Pacific Plan outlines some initial project focussed actions that should be considered as a platform for achieving the dreams and aspirations of Waitakere's Pacific communities.

A22-A62 The Pacific Plan is attached at pages A22 to A62.

RECOMMENDATIONS

It is recommended that the Policy and Strategy Committee resolve to:

1. **Receive** the Adopting the Waitakere Pacific Plan 2010-2012 report.
2. **Approve** the adoption of the Waitakere Pacific Plan 2010-2012.

BACKGROUND

1. The need for the Pacific Plan stemmed from the WPB's desire to develop a document for its Pacific communities that would capture their needs and aspirations. This idea was then presented to the local Pacific communities who overwhelmingly supported the prospect of having a document that would address the needs of their communities.

2. In an effort to progress this, an approach was made to Council seeking their support of the idea and a possible partnership to begin work around the development of the Pacific Plan.
3. The Council was keen to assist and as part of the Community Partnership Agreements (CPA) signed with both the WPB in 2005 and the MPIA in 2007, and the new Partnering Agreement signed with the WPB in 2009, the Council committed to the development of the Pacific Plan which would include outcomes, objectives, and actions shared by all three parties as well as local Pacific communities.
4. In April 2008, the Council selected the Pacific Economic Development Agency (Pacific EDA) through a tendering process, to prepare a draft of the Pacific Plan by 30 June 2008.
5. A project steering group comprising representatives of the Council, WPB, and MPIA (the Steering Group) was also established to assist the Pacific EDA in the development of the Pacific Plan during this period. In June 2008, a first draft of the Pacific Plan was presented to the steering group for their consideration and comment.
6. In July 2008, the Pacific EDA completed the report and this was then used by the Steering Group as a basis on which to develop a consultation document to engage with local Pacific communities. The final community consultation document was completed in December 2008 and sent out to community groups/leaders in preparation for the community consultations scheduled for February 2009.
7. In February 2009, two fono were held at Council for the Pacific community to provide feedback on the issues identified in the consultation document. Information received via the consultation fono was then used as the basis for discussions with central government agencies to find out how they could assist in meeting the aspirations of Waitakere's Pacific residents. It was planned that this information would then be included to inform the resultant actions in the final Pacific Plan.
8. The final Pacific Plan has been produced as part of an extensive consultation and data analysis process with community and central government agencies. The Pacific Plan focuses on actions that will initially be led by the Council, WPB, or the MPIA. However, it is intended that actions led by the community will be added over time with the Pacific Plan as the coordinating vehicle.
9. The Pacific Plan has a two year span. It is recognised that regional governance changes may both constrain actions and offer new opportunities. Accordingly the Pacific Plan begins with a focus particularly on priorities for the next nine months leading up to the establishment of the Auckland Council.

DECISION MAKING

Issues

Central Government Agency Negotiations

10. Negotiations with central government agencies proved challenging given the pending regional governance changes that will come into effect in November 2010. Also government agencies, while having national Pacific Strategies or Plans, were unable to identify targets specific to Waitakere. The “uncertainty” surrounding what would happen post November 2010, even given the provision in the Third Bill for the establishment of a Pacific Peoples Advisory Panel by 31 March 2011, made securing agency commitment and support for the Pacific Plan a difficult task. This required the Steering Group to rethink its original approach of addressing community concerns through central government-led actions in the Pacific Plan.

Community Development Framework

11. In response to the community issues raised through the consultation fono and coupled with the dialogue with central government agencies, a community development approach was seen as the best way to begin to address Waitakere’s Pacific communities’ aspirations. This approach lies at the heart of the Pacific Plan and was a critical factor in determining the project areas and associated actions.

Project Areas and Action Points

12. To support the community development approach three key project areas were identified:
 - Faith Based Community Development;
 - Preparing for the Auckland Council; and
 - A focus on Youth.
13. The reasoning behind the selection of these particular projects was based on a number of criteria including:
 - Overall potential benefits to the Pacific Community;
 - Availability of resources;
 - Ability to secure commitment of key stakeholders/agencies to lead or be involved with the project; and
 - The time available before the Auckland Council comes into being.
14. Initial actions identified in the Pacific Plan were designed to be completed well before the new Auckland Council begins its work in November 2010. Any new actions or projects that are developed outside of this timeframe will, in the first instance, be led and coordinated by the community.

Outcomes

15. Overall the ideal outcome of the Pacific Plan is to have our Pacific communities in the best possible position to advocate effectively for themselves and to be able to determine their own futures for their children, their families, and their communities.

STRATEGIC CONTEXT

16. The relationship between the Council and the WPB is grounded in the CPA, and in the Long Term Council Community Plan 2009-2019 (LTCCP) community outcomes of Strong Communities and Working Together, as well as the Council's Social Strategy and draft Cultural Wellbeing Strategy.
17. The relevant strategic outcome under the Social Strategy is: "Strong resilient communities and leadership." In relation to the draft Cultural Wellbeing Strategy the overall strategic outcome is relevant: "We all feel we belong, treasuring our diversity, creativity, culture and heritage."
18. The relationship between the Council and the MPIA is grounded in a CPA signed in November 2007.

CONSULTATION

19. The Pacific Plan was developed by the Council, WPB, and the MPIA in consultation with a range of people and organisations from the local Pacific community as well as officials from key central government agencies including Housing New Zealand Corporation, the Ministry of Education, the Ministry of Social Development, the New Zealand Police, and the Waitemata District Health Board.

RESOURCES

20. The Council has allocated \$20,000 in the Annual Plan 2009/2010 and \$25,000 annually for the balance of the LTCCP for the implementation of the Pacific Plan. In addition, the Council, WPB and MPIA will continue to provide staff resources where appropriate to assist in the implementation of the Pacific Plan and any work associated with the identified project areas.

IMPLEMENTATION ISSUES

21. The successful implementation of the Pacific Plan will be dependent on:
 - The strong relationship the Steering Group has already developed with the local Pacific communities and networks
 - Securing the buy-in of key stakeholders/organisations (in addition to those already approached) to support the actions outlined in the Pacific Plan through the provision of services and/or resources; and
 - The provision of strong leadership to organise and coordinate all of the actions outlined in the Pacific Plan.
22. The Strategic Advisor: Pacific will work closely with officials from the MPIA and the WPB to ensure the smooth implementation of these actions and to quickly address any other implementation issues that may arise.

AUCKLAND COUNCIL TRANSITION ISSUES

23. The decision making proposed in this report is not constrained by section 31 of the Local Government (Tamaki Makaurau Reorganisation) Act 2009, as it does not directly or because of its consequences: significantly prejudice the reorganisation, significantly constrain the powers or capacity of the Auckland Council or any subsidiary of the Auckland Council following the reorganisation, or have a significant negative impact on the assets or liabilities that are transferred to the Auckland Council as a result of the reorganisation.

Report prepared by: Pat Masina, Strategic Advisor: Pacific, Social and Cultural Strategy.



8 PROPOSED LOCAL AREA PLANS - UPDATES

Provision is made in the agenda for a 30-minute update from Council officers on the Proposed Local Area Plans - Updates.

