

**LEGEND**

- EXISTING RAIL DESIGNATION BOUNDARY
- EXISTING LEGAL PROPERTY BOUNDARY
- PROPOSED ALTERNATION TO RAIL DESIGNATION



AI

Name in Print \_\_\_\_\_  
 Address / Property \_\_\_\_\_  
 Relation to property (owner / tenant) \_\_\_\_\_

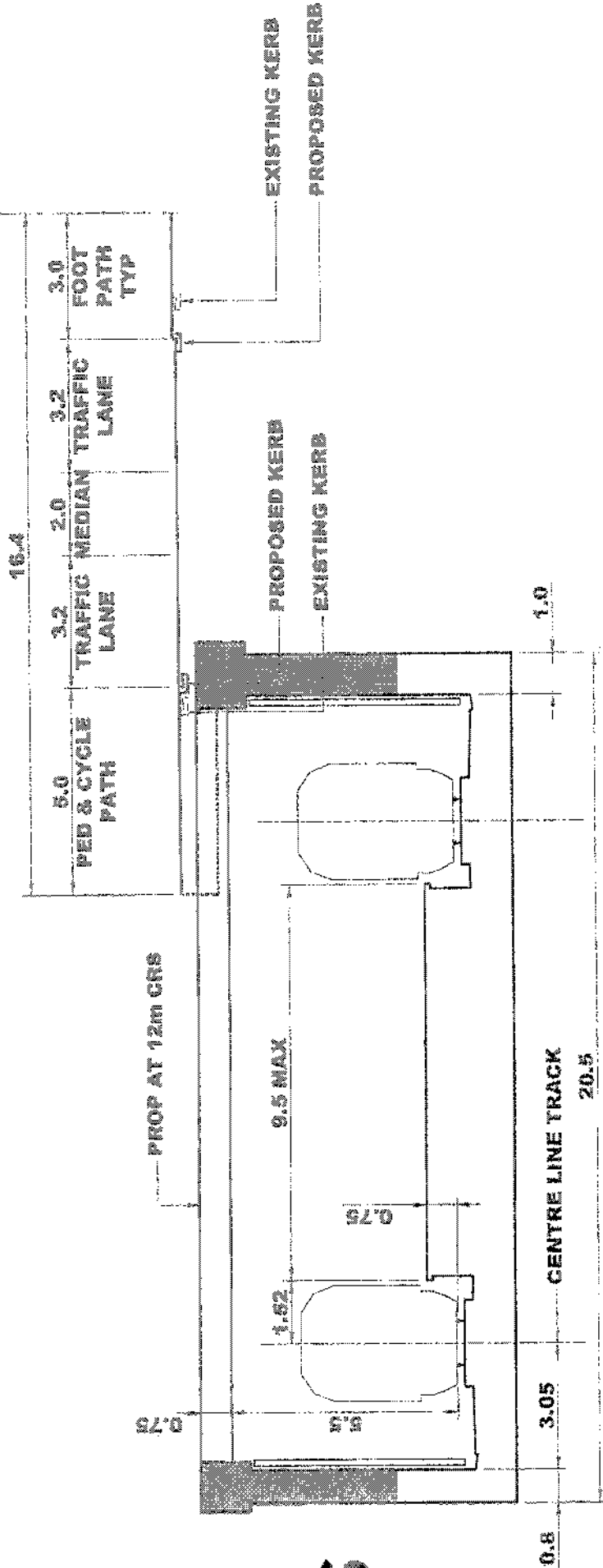
I, \_\_\_\_\_ hereby grant my/our written consent to the proposed alteration to designation NZRI at New Lynn as shown on this Plan (Drawing No.111545-LP-507)  
 I/We confirm that I/we have the authority to sign on behalf of all the other owners of the property and all the occupiers.

Printed Name: \_\_\_\_\_ Dated: \_\_\_\_\_  
 Signed: \_\_\_\_\_

		<b>NAL DUPLICATION - PART 6</b> DESIGNATION PLAN	
NEW LYNN PROPOSED ALTERNATION TO EXISTING RAIL DESIGNATION		INITIALS SRK	DATE 01/20/2022
		DATE 11/2021	DATE 01/20/2022
GHD CONSULTING ENGINEERS 100/102 WILSON AVENUE NEW LYNN, AUCKLAND		DRAWN BY SRK	CHECKED BY SRK
PROJECT NO. 111545-LP-507		APPROVED [Signature]	DATE 01/20/2022
SCALE 1:500		LEGAL NAME [Blank]	LOCAL AUTHORITY [Blank]

LYNN MALL

TOTARA AVENUE



TYPICAL CROSS SECTION  
AT STATION MAX WIDTH  
(CHAINAGE 19330)



A2

**BEFORE THE ENVIRONMENT COURT AT AUCKLAND**

**LODGEMENT: ENV-2007-AKL-000757**

**IN THE MATTER** of the Resource  
Management Act 1991

**AND**

**IN THE MATTER** of an appeal against a  
decision of the Auckland  
Regional Council under  
section 121 of the Act

**BETWEEN NORTH SHORE CITY  
COUNCIL**

**Appellant**

**AND AUCKLAND REGIONAL  
COUNCIL**

**Respondent**

**NOTICE OF WISH TO BE A PARTY UNDER SECTION 274  
OF THE RESOURCE MANAGEMENT ACT 1991**

TO: The Registrar  
Environment Court  
Auckland

1. **TAKE NOTICE** that pursuant to section 274 of the Resource Management Act 1991, XXX City Council (**Council**) / [Network Operator] wishes to become a party to these proceedings.
2. **THIS** appeal relates to a decision by Auckland Regional Council to grant (and recommend, in relation to the Restricted Coastal Activities, that the Minister of Conservation grant), subject to conditions, nine permits (**Permits**) for the ongoing operation of the North Shore City stormwater and wastewater reticulated networks.

**A3**

3. **THE** Council is a local authority [and made a submission on the applications for the Permits] for the purposes of section 274(1) of the Act.
4. **THE** [Network Operator] represents a relevant aspect of the public interest (because of its responsibilities for public drainage networks) [and made a submission on the applications for the Permits] for the purposes of section 274(1) of the Act.
5. **THE** Council/[Network Operator] is interested in all of the proceedings.
6. **THE** Council/[Network Operator] supports the relief sought, for the reasons set out in the notice of appeal and, in particular :
  - (a) The term imposed on all Permits should be 35 years, and the decision to impose shorter terms on some of the Permits is contrary the purposes and principles of the Act.
  - (b) Inadequate consideration has been given to the financial implications of not granting a term of 35 years for all permits.
  - (c) The decisions on the Permits have given inadequate consideration to the Proposed Auckland Regional Plan: Air, Land and Water, including (but not limited to) :
    - The need to grant the Permits on a City-wide or network-wide basis;
    - The need to adopt a "Best Practicable Option" approach in accordance with the Proposed Plan.
  - (d) It is not appropriate or good resource management practice to require additional permits for future works which are required to improve the environmental performance of the networks, or for maintenance of the existing networks.
  - (e) Inadequate weight has been given to the importance and value of the public drainage networks to the local and regional community and environment.

A4

7. **THE** Council/[Network Operator] agrees to participate in mediation or other alternative dispute resolution of the appeal.

DATED at Auckland this                      day of                      2007

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YYY YYY  
Counsel for XXX

**Address for service:**

AS



# McLAREN ASSOCIATES LTD

Management Consultants

Ref: 5746

16 July 2007

Darryl Griffin  
Group Manager Democracy and Support Services  
Waitakere City Council  
Private Bag 93 109  
Waitakere  
AUCKLAND 0650

Dear Darryl

**Re: Directors' Remuneration – Waitakere City Holdings Ltd and Waitakere Properties Ltd**

Thank you very much for your email of 12<sup>th</sup> July 2007 and furnishing me with the Annual Reports June 2005 and June 2006 for Waitakere City Holdings and Waitakere Properties Ltd. In addition, the Draft Policy on Appointment and Remuneration levels for Directors of Council Organisations (28<sup>th</sup> May 2003) together with the attachments were useful documents.

I will deal with each of the entities – Waitakere City Holdings Ltd and Waitakere Properties Ltd separately and will not take into account common Directorship representation on the other Subsidiaries and Trusts.

### **Background**

#### **1. Waitakere City Holdings Ltd - Annual Revenues \$1.5M - Assets \$6M**

Our understanding is that the Chairperson and Directors receive annual remuneration of \$10,000 with no differential between the Chair and Directors.

#### **2. Waitakere Properties Ltd – Annual Revenues \$566K – Assets \$2.6M**

Chairperson receives remuneration of \$35,000 per annum and fellow Directors \$25,000 per annum.

### **Findings:**

We have surveyed New Zealand Directors' Fees as at June 2007 including Chairpersons and Directors across Central/Local Government and SOE Entities as well as contacting a number of practising non-Executive Directors to receive input into our findings.

### **Recommendations:**

#### **1) Waitakere City Holdings Ltd :**

Chairperson - \$30,000 per annum  
Directors - \$15,000 per annum

**A6**

**2) Waitakere Properties Ltd :**

It is our belief that the current levels of remuneration are adequate but there needs to be a more balanced relativity between the Directors and the Chairperson.

It is therefore our recommendation that the Chairperson's remuneration be \$40,000 per annum and the Directors' Fees remain at the current level of \$25,000 per annum.

Note:-

Where appropriate, travel allowances should be paid in addition to remuneration paid but this will largely depend on each individual case as decreed within Board policy.

I trust that this remuneration exercise has been of value to your two respective Organisations and accordingly we attach our account for professional services – (Invoice/Statement No 3858).

If you have any further queries or would like clarification on any points please do not hesitate to contact the writer.

In the meantime, kind regards.

Yours sincerely  
**McLAREN ASSOCIATES LIMITED**



**Peter McLaren**  
**Managing Director**

Enc.

**A7**

Waitakere City Council

New Lynn Community Board By-Election 2007 Timetable

	Monday 3 December 2007 but determined to be <b>Friday 14 December 2007</b>	Sec 120 and Sec 138 (1) (b) Sec 38(R10)	Election must be held within 82 days of notification subject to S138A(1) (b) i.e. not earlier than 7 March 2008 Residential info from EEC on request
<b>CEO notification to EO</b> Compile preliminary roll			
<b>Public notice of election, call nominations, inspect roll</b> Nominations open, rolls open	<b>Thursday 20-Dec-07</b>	<b>Sec 42.52</b> Sec 52 (2)	<b>No later than 28 days before close of nominations</b> No later than 28 days before close of nominations
<b>Nominations close</b> Rolls close	<b>Thursday 17-Jan-08</b>	<b>Sec 55</b> Sec 42(R21)	<b>Noon on 50th day prior to polling day</b> Close of business 50 days prior to polling day
Receive final roll from EEC	Friday 18-Jan-08		
<i>If only one candidate and election not required then:</i> Public Notice (2a) declaring result of election	Tuesday 22-Jan-08	Sec 63	As soon as practicable after close of nominations
<i>If more than one candidate and election required then:</i> Public Notice (2b) day of election, candidates names etc	Tuesday 22-Jan-08	Sec 65	As soon as practicable after close of nominations
<b>EO certifies final roll</b>	<b>Monday 11-Feb-08</b>	<b>Sec 51(R22)</b>	<b>Before 25th day before polling day</b>
<b>Delivery of voting papers starts</b> last day for delivery of voting papers	<b>Thursday 14-Feb-08</b> Wednesday 20-Feb-08	<b>Sec 5(R51)</b>	<b>22.5 days - 17 days before polling closes</b>
Appointment of scrutineers	Thursday 06-Mar-08	Sec 66(S26)	Not less than 24 hours before close of polling
<b>Polling Day</b>	<b>Friday 07-Mar-08</b>	<b>Sec 84</b>	<b>Voting closes at 12 noon</b>
Announce preliminary results Declaration/public notice of results Secure & deposit all electoral records at District Court Return of electoral expenses & donations	<b>Friday 07-Mar-08</b> <b>Wednesday 12-Mar-08</b> <b>Tuesday 06-May-08</b>	Sec 85 Sec 86 Sec 89 Sec 109	As soon as practicable after voting closes As soon as practicable after count completed As soon as practicable after count completed Within 55 days from date of decl. (public notice)

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10 **FENCING OF SWIMMING POOLS ACT 1987**

**PURPOSE OF THE REPORT**

The purpose of this report is to brief Councillors in relation to the recent decision of Justice Randerson on the Fencing of Swimming Pools Act 1987 (FOSPA), the actions being taken as a consequence of the decision and to propose changes to the way in which the Council deals with applications for exemption under Section 6 Fencing Of Swimming Pools Act 1987.

**BACKGROUND**

This Council has been proactive in recent years in the inspection of swimming pools within the City and the enforcement of Fencing of Swimming Pools Act 1987 in a manner which has been seen in some quarters as conservative. The interpretations applied, however, have always had some basis in the language of Fencing of Swimming Pools Act 1987, guidelines published by the Department of Internal Affairs, determinations of the Building Industry Authority and the recommendations of the Water Safety Council.

At the commencement of the current programme in 2001 Council believed that there were approximately 1,500 swimming pools in the City. It was soon apparent that this number was inaccurate: there are approximately 4,200 pools in the City and the substantial majority of those pools did not have fences which complied with Fencing of Swimming Pools Act 1987 to one degree or another. By June 2003, very substantial progress had been made in locating and inspecting all pools within the City and encouraging compliance with the requirements of Fencing of Swimming Pools Act 1987. Not all attempts at persuasion were successful and there were around 200 prosecutions with the District Court in Henderson awaiting a hearing date.

Councillors will be aware of the publicity that then flowed from the activities of a group (which became known as the Pool Owners Action Group) which formed about this time around a nucleus of pool owners who were facing prosecution. Following a discussion of the issues raised by some of the defendants to these proceedings the decision was made to endeavour to clarify the law by use of declaratory judgment proceedings. The benefits of this approach were that the issues could be debated in a civil environment (so that the owner or owners who might have been "selected" for a test case argument would not have to defend their position at the risk of a conviction), the process would enable participation by other local authorities and Government agencies, and (since the language of Fencing of Swimming Pools Act 1987 was not easy and there was genuine scope for disagreement) the declaratory judgement proceedings provided a better forum in which the Council might ultimately be able to contribute to the costs of the parties who argued in favour of a more liberal approach. Finally, with declaration proceedings pending, Council could then reasonably justify postponing action on the outstanding prosecutions until a decision was available.

The application for declaratory judgment was heard on 2 August 2004. In addition to appearances for the notional defendants (Mr & Mrs Hickman and Mr & Mrs Spargo) appearances were made on behalf of Auckland City Council and Rodney District Council. Although served, the Department of Internal Affairs, the Government department with a responsibility for Fencing of Swimming Pools Act 1987, chose not to appear.

## THE DECISION

*A1-A21*

A copy of the decision of Randerson J delivered on 1 October 2004 is attached at pages A1 to A21. The overall assessment of the decision is that it is helpful. It clarifies some areas of difficulty and provides some useful guidance in other areas of difficulty which cannot be resolved short of legislative change. However, some issues remain unresolved.

The Judge refused to make the declarations which the Council had sought in the proceedings but reserved leave to the Council to apply for any formal declarations that it may require within 4 weeks of the decision. An application was filed with the Court seeking further time until 31 January 2005 to clarify what declarations, if any, might be required. At the date of preparation of this report no advice has been received as to the outcome of that application.

The key points which arise from the judgement are:

- (a) The immediate pool area which is to be enclosed by the fence 'will extend only so far as the surrounding area is used for activities or purposes carried on in conjunction with the use of the pool'; (paragraph 29(b) of the decision). There is nothing new in this.
- (b) The activities carried on in conjunction with the use of the pool are 'those activities or purposes which are closely connected, associated or combined with the use of the pool. There must be a sufficiently close nexus between the activity or purpose under use of the pool' (para. 29(e)). The activities do not have to be carried on exclusively with use of the pool. It does not matter that the particular activity can be carried on independently of the use of the pool (paragraph 30-32). The finding that exclusivity is not necessary requires a change in approach by the Council in relation to barbeque areas and pool furniture.
- (c) 'Examples of activities which are not usually to be regarded as being carried on in conjunction with the use of the pool include clotheslines, vegetable gardens, vehicle or pedestrian accessways, and planting for landscape purposes'. There is some difficulty with the phrase 'pedestrian accessways' where areas surrounding a pool may be used for activities in conjunction with the pool but also provide for access from one part of a house to another or from a house to a garage. In addition, the words 'planting for landscape purposes' are not particularly precise. The initial thinking, however, is that it refers to all other garden areas, other than vegetable gardens, but with a de minimus exception for minor areas of landscaped planting contained entirely within an immediate pool area (para 29(f)).
- (d) The fence must enclose the 'immediate pool area'. However, this area is not capable of precise definition in width and will vary depending 'on the circumstances of each case. The further away one moves from the edge of the pool, the less likely it will be that an associated activity or purpose can properly be said to be carried on "in conjunction with" the use of the pool and the less likely it is that the activity will be in sufficient proximity to the pool to be properly regarded as within the "immediate" pool area' (para 34). This passage demonstrates the inherent difficulties with the language of the statute. There will continue to be difficult cases where precise application of the statutory requirements may lead to differences of opinion between the Council on the one hand and the pool owner on the other. The most common area of conflict relates to the need or otherwise for a fence between the pool and doors in a house which open on to the pool area.

**A10**

- (e) There is an unsatisfactory and inconsistent relationship between the requirements of the Building Code and the Schedule to Fencing of Swimming Pools Act 1987 which are unhelpful and legislative action is required to resolve those difficulties (para 50). It does, however, appear that where a building comprises the effective swimming pool fence and that building has sliding or bi-fold doors, the building owner can rely upon the Building Code to obviate the need for devices which automatically close and lock those doors if they are 'fitted with a locking device that, when properly operated, prevents the door from being readily opened by children under the age of six (6) years'.
- (f) 'The existence of the exemption power in Section 6 also indicates a Parliamentary intention to limit the scope of the 'immediate pool area' (para 29(a)). The exemption power in Section 6 also extends to decisions under clause 11 of the Schedule as to whether it is 'impossible, unreasonable, or in breach of any other Act, Regulation or Bylaw' for any gate or door where a building forms a part of a fence to comply with clauses 8 to 10 of the Schedule. The indication from this is that a conservative approach to these issues is also appropriate, but the exemptions regime in Fencing of Swimming Pools Act 1987 is the mechanism to resolve difficult cases.

#### **CURRENT PROSECUTIONS**

In that background, Council staff are in the process of reviewing existing notices of prosecution to determine which of those notices:

- (a) are unlikely to succeed in the light of the decision. In those cases the notice of prosecution will be withdrawn and the owner notified.
- (b) are likely to result in conviction, i.e., the decision does not in any way affect the Council's original decision that the existing circumstances are not in compliance with the Act. These pool owners will be advised of the Council's decision and of their entitlement to seek an exemption should they so elect. A number of the notice of prosecutions currently before the Court do not involve issues directly related to the matters which are the subject of the decision.
- (c) where further consideration and discussion with the pool owner is necessary. Broadly speaking, these will be cases where the fence or building is some distance from the pool edge, there are number of doors opening on to the pool area or there are areas of landscaping or pedestrian accessways within the fenced area. It is possible that as a consequence of the decision, Council and pool owners will be able to reach agreement as to the appropriate work required to establish compliance with the Act. If there is disagreement, and there is still room for differences of opinion, the solution for an owner who disputes the Council's view of what is required will be to seek an exemption under Section 6 of the Act. An exemption can be granted if the matter of non-compliance will 'not significantly increase danger to young people'. There is no right of appeal from a decision on an exemption application.

**All**

## EXEMPTIONS

As previously noted Section 6 permits the Council to grant exemptions. Under Section 12 Fencing of Swimming Pools Act 1987 the Council may delegate the powers and functions under Section 6 and under clause 11 of the Schedule to a committee of the Council but may 'not delegate those powers and functions to any committee that has any members who are not members of the territorial authority or to any officer of the Authority'. Currently, exemptions under Fencing of Swimming Pools Act 1987 are delegated to the Hearings Committee. The Hearings Committee is constituted as 6 Councillors plus one Community Board Member from the relative Ward when issues pertaining to that Ward are being considered "except when the Committee is exercising powers under" Fencing of Swimming Pools Act 1987. A quorum for this Committee is four. Because this panel is a Committee of Council, it has been past practice to require notices of meetings, agenda reports, and formal resolutions are required to give effect to the requirements of both the Local Government Official Information & Meetings Act 1987 and Fencing of Swimming Pools Act 1987. Pool owners seeking an exemption have been required to pay an initial fee of \$300 plus the costs of the hearing. In those circumstances, it is not hard to imagine why there have been very few applications for exemption from Fencing of Swimming Pools Act 1987 in Waitakere City. It is therefore desirable that Council should reconsider its current arrangements for swimming pool exemptions with a view to adopting an alternative regime which offers a quicker cheaper and more certain way to dispose of applications for exemption. There may well be a measure of rough justice in the exemption process, since there is no right of appeal, but that was the mechanism inserted by Parliament into Fencing of Swimming Pools Act 1987 to assist with the mediation of outcomes which might be seen as illogical or unfair on a strict application of the requirements of Fencing Of Swimming Pools Act 1987.

A22 Under the Local Government Act 2002 'Committee' is defined to include a standing committee or any subcommittee of a standing committee. It is therefore suggested that the delegations to the Hearings Committee be amended to delete all references to the Fencing of Swimming Pools Act 1987 and that a Swimming Pool Exemption Committee be established, as a subcommittee of the Hearings Committee in accordance with the delegation attached at page A22. A subcommittee with a reduced size will find it easier to meet and to deal with pool exemptions on a relatively informal basis, quickly and efficiently. It is proposed that the Committee be Chaired by the Chairperson of the Hearings Committee with two Members of the Hearing Committee as the predominant members, all other members as alternates. It is anticipated that in the majority of cases, no formal hearing would be required. The Committee would receive a pro forma application from the pool owner, an officer's report with photographs of the relevant part of the pool fence and perhaps a recommended course of action. The Committee would then make a site inspection, discuss the matter with the pool owner and wherever possible make a decision on-site. Decisions would be recorded in minutes, as a formal resolution of the committee under delegated authority, and reported to the Hearings Committee on a monthly basis.

It is proposed that the charges for exemption applications under Fencing of Swimming Pools Act 1987 be amended to a fixed sum of \$250 GST inclusive. The proposed fee is set at a level which will not discourage applications, but will make frivolous applications uneconomic. There may be a flush of exemption applications in the early days of the new regime particularly as a consequence of resolutions to the current prosecutions, but it is anticipated that applications would diminish over time once the Committee's approach to applications became known.

Finally, there will be a need for a workshop of Councillors appointed to the Committee, and other interested Councillors, so that they are conversant with the issues that are likely to be confronted. This is not, however, an area where there can be a comprehensive predetermined policy approach. The decision makes clear that where the exemption application relates to the location of the pool fence and the boundaries of the immediate pool area, each application must be determined on a case by case basis.

AIR

## REGIONAL INITIATIVES

At their meeting on 5 November 2004, the Chief Executives' Forum resolved to establish a working party of all Councils in the Auckland Region to see whether or not there is a measure of uniformity of view as to the effects of the judgment and to attempt to develop a consistent regional approach to the enforcement of Fencing of Swimming Pools Act 1987 as a consequence of Justice Randerson's decision. This working party will also look at those parts of Fencing of Swimming Pools Act 1987 which are in need of amendment and make recommendation for change. The sponsor for this initiative is Harry O'Rourke. The first meeting of the Regional Working Party is scheduled to occur on 18 November 2004 and a verbal report of any progress made at that meeting can be made at the Council meeting.

## RECOMMENDATIONS

1. That the Fencing of the Swimming Pools Act 1987 report be received.
2. That the initiative of the Chief Executives' Forum to establish a Regional Working Party to seek to find a basis for a consistent regional approach to the application of the Fencing of Swimming Pools Act 1987 be supported.
3. That the Chief Executive be authorised, if appropriate in conjunction with the Chief Executives of other councils in the Auckland Region, to lobby the Government either directly or through Local Government New Zealand for a review of the law relating to the fencing of swimming pools and amendment of the Fencing of Swimming Pools Act 1987.
4. That the delegations to the Hearings Committee as approved by the Council on 28 October 2004 (Minute No.1889/2004) be amended by deletion of all references to the Fencing of Swimming Pools Act 1987.
- A22 5. That the Swimming Pool Exemption Committee be established and the powers, functions and authorities set out in the delegation attached at page A19 be delegated to that Committee.
6. That the Chairperson of the Hearings Committee, Chair the Swimming Pool Exemption Committee.
7. That two Councillor Members (to be named at the meeting) of the Hearings Committee, be Members of the Swimming Pool Exemption Committee.
8. That the other three Councillor Members of the Hearings Committee be the alternate Members of the Swimming Pool Exemption Committee.
9. That the fee for an application for exemption under Section 6 and clause 11 of the Schedule to the Fencing of Swimming Pools Act 1987 be set at \$250 GST inclusive.

Report prepared by: Denis Sheard, Legal Services Manager.

11 **RESOURCE MANAGEMENT ACT "MAKING GOOD DECISIONS"**

**PURPOSE OF THE REPORT**

This report seeks Council support for the attendance of Elected Members at the "Making Good Decisions" training, assessment and certification programme for Resource Management Act Decision-Makers to be held in Auckland on 9 and 10 February 2005.

**BACKGROUND**

The Ministry for the Environment, Local Government New Zealand and The University of Auckland have combined to develop and deliver a new programme to help Elected Members and independent commissioners make better decisions under the Resource Management Act (RMA).

The Making Good Decisions programme will provide RMA decision makers with the skills they need to run fair and effective resource consent, plan change and designation hearings, and to make informed decisions.

Registrations opened on 18 October and will close on 15 December this year. The first two-day workshops will be held in February and March 2005.

**STRATEGIC CONTEXT**

Ensuring Elected Members know and understand their role and the parameters in which they can most effectively govern the City, will contribute to all five priorities and the nine platforms that make up the Community Outcomes that contain all the services and activities identified by the Council in its Long Term Council Community Plan.

**ISSUES**

The programme was developed by the Ministry for the Environment and Local Government New Zealand, in consultation with stakeholders and professional bodies, including the New Zealand Planning Institute.

The programme will be delivered by the University of Auckland's Centre for Continuing Education, which has assembled an experienced team of presenters, facilitators and tutors.

The Making Good Decisions programme will provide participants with the skills and knowledge to help them perform this critical decision-making role. Learning objectives range from the theoretical to the very practical. Among other things, the objectives include understanding:

- the various statutory tests;
- tangata whenua matters raised during a hearing;
- how the role of decision-maker differs from that of advisers (council staff and consultants);
- what is meant by a "fair process";
- how to recognise bias and determine what to do;
- how chairpersons and committee members can best prepare for a hearing;
- how expert witnesses differ from advocates;
- techniques to frame open questions and to listen to responses;
- how ethical values and behaviour influence perceptions of a fair hearing;
- what to include in the reasons for decisions;
- how to draft enforceable decisions.

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The decisions that Hearing Committee Members make on resource consent applications under the Resource Management Act 1991 (RMA) are very important. Lives, livelihoods and the environment are affected by these decisions.

The job demands legal, technical and interpersonal skills. This programme is focused on equipping people with the skills they need to run fair and effective hearings, and to make informed decisions.

### **WHAT IS IT ABOUT?**

The programme requires participants to attend a two-day workshop in February or March 2005 and to be assessed on their understanding of the material presented at those workshops. The workshops will provide for debate and the sharing of experience. They will involve a mix of presented material, open discussions, and mock-hearings.

Participants will be issued with a workbook that contains all the assessments and details the competencies that need to be achieved. The workbook also forms a valuable, permanent reference for decision-makers.

Successful graduates will be issued with a certificate, recognising their achievement of the competencies required to make good decisions. The certificate will remain valid for a period of three years, subject to attending an update seminar covering practice issues that arise over the intervening period.

Certificates will be reissued after the three year period, subject to attending a workshop and a reassessment of the Member's understanding of the key messages of the certification programme.

### **WHAT DOES IT COVER?**

The programme focuses on the legal, technical and practical skills that effective hearing committee members need. The programme covers the statutory framework within which decision-makers operate and presents solutions for dealing with practical issues such as distinguishing the role of decision-makers from those of their officers/managers, testing evidence, understanding the difference between professional evidence and advocacy and drafting clear, robust decisions.

### **WHO SHOULD ATTEND?**

The Ministry for the Environment advises that proposed amendments to the RMA will make certification under this programme mandatory for the Chairs of Hearings Committees within one year of enactment (at this stage expected to be June 2006) and within two years of enactment for the majority of hearings committees (by June 2007).

The Ministry also advises that there is broad support from all groups for this programme and making it a mandatory programme.

The 'Making Good Decisions' programme is the only 'certified' course. Other training sessions/programmes will not be able to be used as a basis for qualification under the proposed changes to the Resource Management Act 1991.

If no Councillors receive certification under this programme, and the changes to the Resource Management Act 1991 do go through, then they will not be able to sit on hearing panels unless it is with other 'certified' people (independent commissioners).

It is very important therefore that Councillors are enrolled on this course now if possible. Being at a workshop with other councillors and independent commissioners is also a good chance to share ideas and practices from other local authorities. The Ministry cannot guarantee when a new round of workshops etc will be run, as this will depend on numbers etc. Delay on this basis would be unwise.

AIS

A letter is currently being prepared for Minister Hobbs and Basil Morrison (Chairman of LGNZ) and will be forwarded to all local authorities in the next few days.

### **PRESENTERS AND FACILITATORS**

A team of experienced workshop presenters, facilitators and tutors have been appointed to run the programme. The team includes leading lawyers, planners, consultants, commissioners and other practitioners who are likely to be familiar to most.

The presenting team includes Alan Dormer, Simon Berry, Paula Hunter, Stephen Christensen, Ken Gimblett, John Maassen and Alistair Aburn, with Janet Crawford, Gay Pavelka and Karen Bell acting as facilitators, tutors and assessors.

### **RESOURCES**

The resources required (\$1406.25 inclusive of GST for full registration) are provided for in the budget. All Councillors appointed to the Hearing Committee and the Community Board Members appointed to participate in Hearings within their Ward should be offered the first opportunity. Those who cannot attend and Community Board alternates should be offered the opportunity to attend the next course proposed for Auckland.

### **CONCLUSION**

The attendance of all Council Hearing Committee representatives and Community Board appointees to the Hearings Committee on this programme will benefit them individually and the Council and Community Boards collectively as teams, as they deal with Hearings under the Resource Management Act.

### **RECOMMENDATIONS**

1. That the Resource Management Act "Making Good Decisions" report be received.
2. That Council approve the attendance of all Council Hearing Committee representatives and Community Board appointees to the Hearing Committee at the "Making Good Decisions" training, assessment and certification programme for Resource Management Act Decision-Makers to be held in Auckland on 9 and 10 February 2005.
3. That Council Hearing Committee Members who cannot attend this programme, and Community Board alternate appointees, be approved to attend the next programme scheduled for Auckland.

Report prepared by: Darryl Griffin, Group Manager: Democracy and Support Services.

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**SWIMMING POOL EXEMPTION SUBCOMMITTEE**

**FIELDS OF ACTIVITY**

The exercise of all of the powers and functions conferred upon the Council by the Fencing of Swimming Pools Act 1987.

**MEMBERSHIP**

Chairman appointed by the Council

Deputy Chairman appointed by the Council

4 Members appointed by the Council

**Quorum:** 2 Members

**DELEGATED POWERS**

Authority to exercise all of the powers conferred on Members by Section 6 of the Fencing of Swimming Pools Act 1987.

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## FURTHER APPOINTMENT OF COUNCILLORS TO EXTERNAL AND OTHER ORGANISATIONS

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
Auckland Regional Sustainability Framework (previously known as Auckland Regional Growth Forum)	Replaces the Regional Growth Forum. Will have the same functions as the existing Regional Growth Forum - co-operative partnership between the ARC and the region's territorial local authorities to develop and implement a strategy for managing the effects of growth in the Auckland region of New Zealand.	Monthly	2 Councillors (plus 2 Alternates)	Mayor Cr Cooper (Alternate: Crs Hulse & Clow)
Waitakere Ethnic Board	To provide a forum for ethnic communities to get together and advise/fiaise with local and central government regarding policies/services that affect their communities.	Monthly	2 Councillors	Cr Chan has been appointed. plus Cr Hulse (proposed)
City Safety Action Group (previously known as Council/Police Liaison Group)	<p>Purpose of the CSAG is to contribute to the objectives of the Crime Prevention Plan by:</p> <ul style="list-style-type: none"> <li>- operating as an immediate point of reference for priority crime and community safety issues as and when they arise in Waitakere;</li> <li>- applying a problem solving approach to addressing prioritised Crime and Community Safety issues;</li> <li>- initiating multi-agency/partnership action;</li> <li>- Focus predominantly on "situational" crime and community safety issues;</li> <li>- Maintaining a short to medium term focus (relative to the 5 year period of the Crime Prevention Plan) projects that can be completed within 1 - 12 months);</li> <li>- Link with and support the Crime Prevention Reference Group (CPRG); and</li> <li>- Receive guidance and direction from CPRG.</li> </ul>	6 weekly	2 Councillors	The group convenes to discuss matters that are of particular concern between Police and Council and hence Safe Waitakere Team Leader has requested appointment to this group.  Cr Hulse and Cr Lawley
Community Action on Youth and Drugs Steering Group	To provide support, advice and partnership to the staff and the projects undertaken.	Monthly	1 Councillor	Cr Cooper
Crime Prevention Reference Group	To assist Council to set the Strategic Direction: Determine the strategic direction, priorities and projects/activities; Oversee the planning and implementation processes for the programme; Monitor the achievements of projects/activities against performance	Monthly	2 Councillors	Cr Hulse plus 1 Councillor appointment

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
<p>indicators, Report to Ministry Of Health (through Council) on the performance of the contract, negotiate any variations. Advice – provision of: Professional and operational expertise; Data, analysis of information/data; Guidance on methods and processes; Problem-solving. Partnership: Facilitate the development of partnerships with statutory and community agencies and groups Explore and enable access to additional funding and resources</p>				
<p>Cultural Ambassadors for Waitakere City</p>	<p>To ensure the success of the development of the Sister Cities Programme, continuity and equitable sharing of resources provided.</p>		3-Councillors	No appointment required.
<p>Earthsong Centre Trust</p>	<ol style="list-style-type: none"> <li>1. To educate the general population of New Zealand, and the Waitakere community in particular, in the principles of socially, environmentally and economically sustainable urban living based on the co-housing model;</li> <li>2. In pursuit of the above primary object, to establish at the Earthsong Eco-Neighbourhood in Ranui the Earthsong Centre, which embodies the principles of social, environmental and economic sustainability;</li> <li>3. At the Earthsong Centre to host conferences, seminars and meetings on sustainability issues for business, local bodies, government departments, international visitors, community groups and individuals;</li> <li>4. To provide at the Earthsong Centre a venue for art, music, literature and other cultural activities for the benefit of the community;</li> <li>5. To undertake research into the principles set out in 1 above and their implementation;</li> <li>6. To support Waitakere City Council's eco-city vision in promoting the principles set out in 1 above;</li> <li>7. To promote and support community projects and activities which</li> </ol>	Monthly	4-Councillor	<p>The Earthsong Trust requested for a Councillor to be appointed as a Trustee in July 2005. The Earthsong Trust requested for Councillor Huise because of her interest in the project. There are 9 Trustees, 7 are from Unit owners and 2 non Unit owners. The Trust Deed does not require a Council representative, it requires 75% of Trustees at any time to be Unit Owners. No appointment required.</p>

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
EcoMatters Environment Trust	<p>advance the Trust's primary educational and other charitable objects set out above.</p> <p>Vision: 'empowered people working together toward an environmentally sustainable future'.</p> <p>Mission: EcoMatters delivers high quality services and education programmes to protect, restore and enhance the environment in partnership with the community.</p> <p>Objectives:</p> <ul style="list-style-type: none"> <li>• To be the leader in environmental enhancement and educational services;</li> <li>• To foster co-operation between environmental and community groups;</li> <li>• To provide local employment opportunities for young people and the long-term unemployed;</li> <li>• To provide opportunities that encourage community participation in environmental projects and programmes;</li> <li>• To work co-operatively to develop enhanced environments through the promotion of community funding and volunteerism;</li> <li>• To enhance Waitakere City's image and promote it as a clean, green EcoCity;</li> <li>• To deliver cost effective environmental services by maximising resources;</li> <li>• To deliver effective environmental restoration services and education programmes;</li> <li>• To generate a sustainable funding and resource base</li> <li>• To develop a system of qualitative and quantitative monitoring;</li> <li>• To extend environmental services and education programmes to the Region, where applicable; and</li> <li>• To expand and enhance the community events portfolio.</li> </ul>	<p>Monthly on the 4<sup>th</sup> Thursday of every month</p> <p>Next Meeting on 22 November 2007</p>	1 Councillor	The CEO, EcoMatters Environment Trust has requested for a Council representative to represent Council's views on the Board. Cr Battersby
Friends of Waikumete Inc	To preserve the history and the site of Waikumete Cemetery.	Monthly	4-Councillor	No appointment required.
Friends of Arataki & Waitakere Ranges Regional Parkland incorporated	To promote and support the development of Arataki Visitor Centre & Waitakere Ranges Regional Parkland.	Twice a year	4-Councillor	No appointment required.

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
Joint Working Party on Genetically Modified Organisms (Joint Northern Councils' Steering Group)	Waitakere City Council has the opportunity to delegate a Councillor on to the Steering Group in order to fully participate in this joint project.		4-Councillor	No appointment required.
Glen Eden Centre Management Committee	To manage the use of the Centre.	Bi-monthly	1 Councillor	Cr Clews
Glen Eden Railway Restoration Trust Inc	To develop and maintain the Glen Eden Railway Station building.	-	4-Councillor	Councillor Clews (Trustee - private capacity) Councillor Stone was the Council Rep last term. Need to alter the Trust Deed by taking out the clauses requiring WCC Council representation. No appointment required.
Huia/Cornwallis Local Water Steering Group	To address water quality in the receiving environment, through community participation and practical work programmes.	Every three months	4-Councillor	LE Davies (Community Board appointment)
Henderson Heritage Trust	This is a group of Henderson business persons who oversee the Falls Hotel Trust and the Henderson Heritage Trust. This Trust is now having and could play a stronger role in the future development of Henderson.	Monthly or as necessary	4-Councillor	Cr Stanic was one of the founding Trustees. Clause 4 needs removing - requiring the appointment of 2 members from WCC (1 staff member and one elected member). No appointment required.

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
Henderson Youth Facility Project Advisory Group	To provide high level input into the strategic direction of the Henderson Youth Facility Development.	Monthly	3 Councillors	Project Manager: Youth Facility has requested appointment to provide high level input into the strategic direction of the Henderson Youth Facility Development. Appoint 3 Councillors
Keep Waitakere Beautiful Trust	Beautification, clean ups, tree planting to uphold the EcoCity principles. Involving community and schools.	Monthly	1 Councillor	1 Councillor and 1 Member from each Community Board has been requested by the Chairman, Keep Waitakere Beautiful Trust as it is part of the Trust Deed. Cr Neeson
Lopdell House Society Inc Management Committee	To develop and foster the practice and appreciation of art in Waitakere City with an emphasis on contemporary New Zealand art in all its creative diversity.	Monthly	4 Councillor	No appointment required.
New Zealand Historic Places Trust (Auckland Branch) Committee	To promote the identification, protection, preservation and conservation of the historical and cultural heritage of New Zealand.	Monthly	4 Councillor (plus 4 Alternate)	Principal Advisor: Heritage confirmed that it is a Branch committee (informal group), not a Trust. No appointment required.
Northern and Western Sectors Agreement Working Party	To review the Northern and Western Sectors Agreement with the Rodney District Council and the Auckland Regional Council for the next twelve months	Bi-monthly	4 Councillor (plus 4 Alternate)	No appointment required as the representatives are same as the Regional Growth Forum as confirmed by Lesley Jenkins, Group Manager: Long Term, Urban & Environmental.

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
Piha/Karekare Local Water Agenda Steering Group	To address water quality in the receiving environment, through community participation and practical work programmes. To provide information and effective communication on 3 Water issues in Piha and Karekare.	Every three months	4 Councillor	KJP Witten-Hannan (Community Board appointment)
Project Manukau Community Liaison Group	Required by the Resource Consent for Watercare Services Limited Mangere Wastewater Treatment Plant. The purpose of this group is to provide an overview of the ongoing operation of the Mangere Wastewater Treatment Plant and to provide a point of reference for any community concerns associated with the operation of this plant.	3 monthly	1 Councillor	It is a requirement under the Resource Management Act consents for the Mangere Wastewater Treatment Plants, and Council is required to nominate one Councillor. Appoint 1 Councillor
Safe Waitakere Alcohol Project	To reduce alcohol related harm and to promote safe alcohol environments in Waitakere City.	Quarterly	1 Councillor	1 Councillor and 1 TTR Member Safe Waitakere Alcohol Project Leader indicated that they need a Councillor to provide advice / guidance and input in relation to the Safe Waitakere Alcohol Projects goals and objectives and to advocate for issues pertaining to Alcohol education. Cr Cooper
Safe Waitakere Injury Prevention Board (SWIP)	The Safe Waitakere Injury Prevention Board guides the strategic direction of the injury Prevention portfolio. Representatives from various sectors of the community are involved.	Monthly	1 Councillor	Injury Prevent Project Leader has requested one Councillor to be appointed to ensure links to Council processes and the LTCCP are continued through the SWIP planning and

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
Tag-Out Trust	To reduce the incidence of graffiti vandalism in Waitakere City.	Bi-monthly	1 Councillor	implementation. Cr Brady A Councillor to be appointed as Trustee as requested by the Chairman, Keep Waitakere Beautiful Trust. Cr Battersby
Te Pai Park Reserve Management Plan Advisory Group	To prepare a draft Reserve Management Plan for Te Pai Park, to oversee the preparation of Te Pai Park Reserve Management Plan and to appoint a representative from City Development to the Advisory Group		1 Councillor	The process for preparing Resource Management Plan allows for the creation of an Advisory Group to oversee the development of the Plan. An Advisory Group consist of Members from Council Committees, Community Board, Council officers and Community Representatives. Appoint 1 Councillor
Waikumete Chapel Restoration Trust	To preserve the structural integrity of the chapel and to encourage appropriate usage (weddings, funerals, prayer meetings, church services, choir practices, etc.) of this historic building called "Chapel of Faith in the Oaks".	Bi-monthly	1 Councillor	The Trust Deed formalises the appointment of one Trustee from Waitakere City Council in addition to the appointment of the Manager of the Cemetery as a Trustee. The Trust deed can be changed later if Council decides not to appoint a representative. Cr Clews

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Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
Waitakere Action on Climate Change and Energy and Work Programme Working group	To adopt the attached Waitakere Action Plan on Climate Change and Energy, including the finalisation of the greenhouse gas reduction goals		5 Councillors	Strategic Advisor Sustainability Initiatives will be reporting on the progress of the Action Plan on Climate Change and Energy to the Policy & Strategy Committee in February 2008 and will request Councillors to be appointed to this group. Appoint 5 Councillors
Waitakere Central Community Arts Council (WCCAC)	To deliver a wide range of arts activities to the community at a recreational level through classes, exhibitions, events and other appropriate activities.	Monthly	1 Councillor (1 Alternate)	Jim Ellis, President confirmed that they need a Councillor to be appointed. Since it is funded by Council, they need a Council representative to act as a liaison person. Appoint 1 Councillor and 1 Alternate
Waitakere Education Sector Trust (WEST)	Promote networking and collaboration amongst key education stakeholders in the city.	Monthly	2 Councillors (1 Alternate)	Partnerships & Advocacy Leader. Child & Youth has confirmed that they need 2 Councillors on this Trust as it is part of the Trust Deed. Cr Cooper Cr Mitchell Cr Jolley
Waitakere Health Link	Fosters effective collaborative relationships between communities and healthcare providers through consultation, advocacy and monitoring.	Monthly	1 Councillor	1 Councillor needs to be appointed as Council is a key stakeholder in the Waitakere Health Plan. Cr Cooper

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
Waitakere Online Editorial Board	The vision for the City Portal is to create an electronic gateway for Waitakere City providing information, interaction, promotion and communication for the wider community, and to become the homepage of choice for all residents, businesses & visitors to Waitakere City.	Monthly	1 Councillor	The Web Content Manager has requested that a Councillor be appointed to this Board. Cr Cooper
Waitakere Playhouse Theatre Trust	Performing arts in the community. Venue for community organisations.	Monthly	1 Councillor	Councillor Battersby was the Settlor. The Trust deed requires a WCC representative. The Trust deed can be changed to remove the requirement for a Council representative. Cr Lawley
Waitakere Quarry Consultative Committee	Under the District Plan, Council is required to maintain a consultative committee to liaise with local residents on matters affecting future operations of the Quarry Special Area.	Every three months	1 Councillor	It is a legal requirement under the District Plan and Council is required to nominate one Councillor and one Community Board member. Cr Corban
Waitakere Ranges Heritage Area Working Party	To find and implement ways of achieving better long-term protection for the natural and landscape values of the Waitakere Ranges and West Coast		3 Councillors plus Mayor	Project Manager: Strategy has advised that there is a need to appoint Councillors to a Ranges Working Party to address internal Ranges projects decisions. The members will not only be on the ARC/RDC/WCC joint working party but they will be the WCC political liaison group to represent any Ranges issues.

Organisation	Aim/Purpose	Meetings	Number to be appointed	Proposed Appointment for 2007-2010 Council
				Mayor Bob Harvey Cr Hulse Cr Cooper Cr Mitchell
Waitakere Ranges Visitor Strategy - Proposed Joint Project	To develop a joint Waitakere Ranges Visitor Strategy with the Auckland Regional Council.		4-Councillors	No appointment required.
Waitakere City Council/Unitec Partnership Working Party	Liaison and inter agency consultation over implementation of Waitakere City Council / Unitec Memorandum of Understanding.	Quarterly	4-Councillors	No appointment required.
West Coast Plan Liaison Group	To promote the West Coast Plan.	Bi-monthly	4-Councillor	1 Waitakere Community Board Member. No Councillor appointment required.
Community Waitakere (formerly known as West Auckland District Council of Social Services (WADCOSS))	WADCOSS is one of 26 Councils of Social Service in New Zealand. Its primary role is to co-ordinate and support the activities of the social/community services sector in Waitakere. It also acts as an advocate for the sector. WADCOSS also administers the Waitakere Community Resource Centre.	Monthly	1 Councillor	Historically there has been one Council Member appointed and so the Manager, Community Waitakere has requested that a Councillor be appointed. 1 Councillor be appointed.
The Weedfree Waitakere Trust	Raise and administer funds to undertake weed control regardless of landownership; Co-operate with all concerned parties (landowners, land occupiers, Auckland Regional Council, Waitakere City Council, Watercare); Educate/inform residents about weeds. Undertake research on methods of control/ eradication of weeds.	Monthly	1 Councillor	The CEO, EcoMatters Trust has confirmed that the Weedfree Waitakere Trust needs one Community Board Member appointed to the Trust to represent all the four Boards. 1 Councillor be appointed.

Appendix A: Draft list of Community Outcomes and Platform measures

Community Outcome	Measure	Outcome & Platform measure	Source	Availability
Community Outcome: Sustainable integrated transport	Serious and fatal injuries per 10,000 Waitakere residents	Y	LTNZ	Annual
	Mode of travel to work on census day	Y	SNZ	5 yearly
	Perceptions of public transport against key attributes; - taking you where you want to go - convenience of times - affordability - safety - ease of access - level of comfort - quality of experience	Y	WCC (KPI)	Annual
	Frequency of public transport usage	Y	WCC (KPI)	Annual
	Train station usage in Waitakere on western line	Y	ARTA	
	Access of public transport in Waitakere	Y	WCC	
	Platform: Integrated transport and communications	Access to telecommunications		SNZ
	Internet access and usage		WCC (KPI)	Annual
Community Outcome:	Measure	Outcome & Platform measure	Source	Availability
Urban and Rural Villages	Employee, resident population and household numbers in rural, urban, nodes/ corridors	Y	SNZ/ WCC	Annual
	Usually resident population/ employee counts growth nodes	Y	SNZ/ WCC	Annual
	Change in usually resident population/ employee counts growth nodes	Y	SNZ/ WCC	Annual
	Population/ employment density in nodes/ corridors	Y	SNZ/ WCC	Annual
	Town centre survey results in Henderson, New Lynn and Westgate	Y	WCC	Bi- annual
	Pedestrian counts in Henderson and New Lynn town centres	Y	WCC	Annual
Community Outcome	Measure	Outcome & Platform measure	Source	Availability
Community Outcome : Sustainable environment	Suspended particles (PM10)	Y	ARC	Annual
	Carbon monoxide	Y	ARC	Annual
	Nitrogen dioxide	Y	ARC	Annual
	Narrative on indoor air quality	Y	WCC	As required
	Public health water grading	Y	WCC	Annual
	E. coli compliance	Y	WCC	Annual
Platform: Three Waters	average domestic metered water use	Y	WCC	Annual
Platform: Zero waste	Volume per capita of litter generated per person	Y	WCC	Annual
	Percentage of waste entering	Y	WCC	Annual

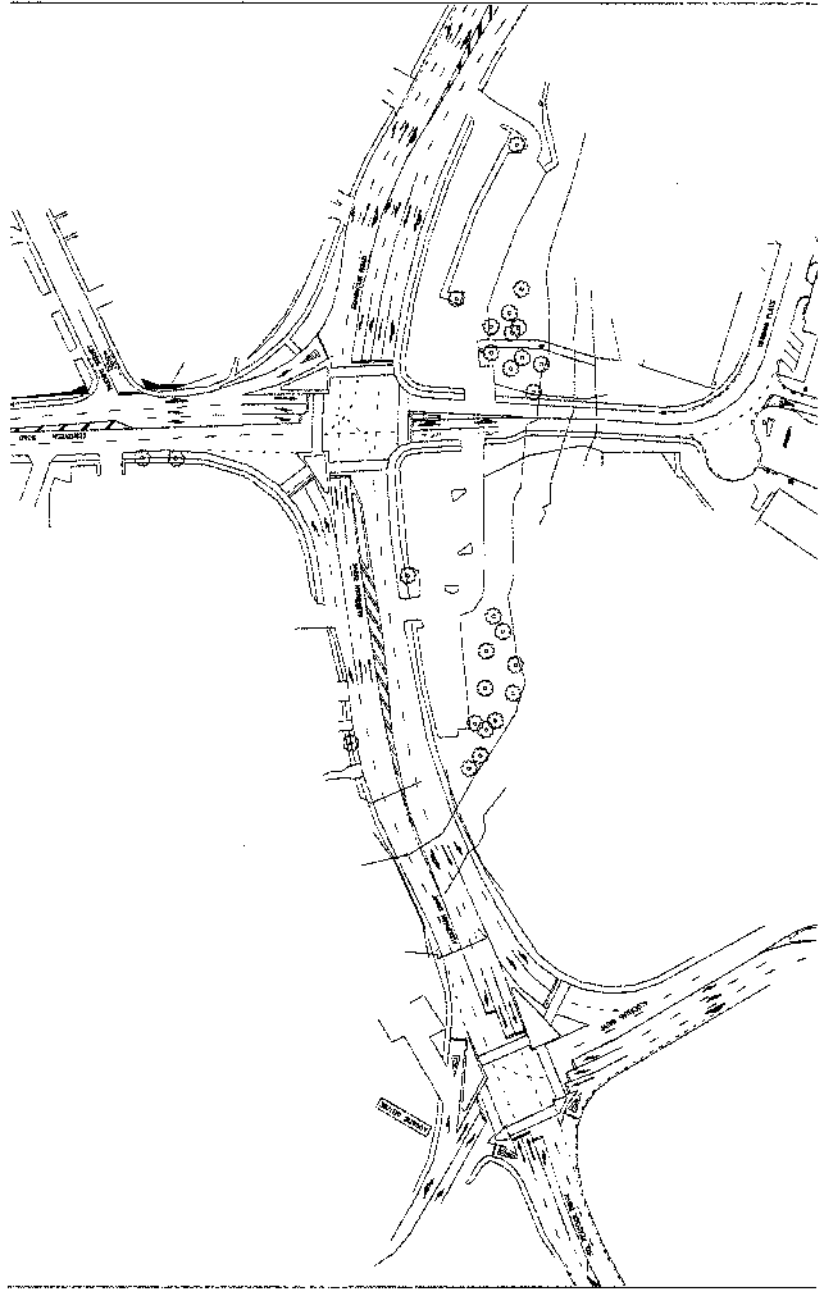
	transfer station that is reused, recycled, recovered or composted			
Platform: Sustainable energy and clean air	Means of heating dwellings in Waitakere	Y	SNZ	5 yearly
<b>Community Outcome:</b>	<b>Measure</b>	<b>Outcome &amp; Platform measure</b>	<b>Source</b>	<b>Availability</b>
Community Outcome: Strong economy	Percent of working age resident who work inside/ outside of city	Y	SNZ	5 yearly
	Location of workplace for working age residents	Y	SNZ	5 yearly
	Location of workplace by occupation	Y	SNZ	5 yearly
	Number of business units in Waitakere	Y	SNZ	Annual
	GDP in Waitakere and Waitakere's contribution to regional GDP	Y	BERL	Annual
	GDP per capita in Waitakere	Y	BERL	Annual
	Median household income in Waitakere	Y	SNZ	5 yearly
	Percentage of residents living in household with gross real incomes less than 60% of equivalised national income	Y	MSD	5 yearly
	Employment profile in Waitakere	Y	SNZ	5 yearly
	Percentage of school leavers with low attainment		Min. Education	Annual
	Ethnic breakdown of school leavers with low attainment		Min. Education	Annual
	Percentage of school leavers qualified to attend university		Min. Education	Annual
	Percentage of secondary students who live and attend school in Waitakere		Min. Education	Annual
	Percentage of businesses who rate Waitakere as a good place to have a business/ place to work		WCC (business survey)	Bi-annual
	Satisfaction with work/ life balance		QOL	3 yearly
Platform: Strong innovative economy	Narrative on work with business to be more environmentally responsible		WCC	Annual

<b>Community Outcome:</b>	<b>Measure</b>	<b>Outcome &amp; Platform measure</b>	<b>Source</b>	<b>Availability</b>
Community Outcome: Strong communities	Percentage of residents who feel a sense of community with others in their local neighbourhood	Y	QOL	3 yearly
	Percentage of residents who agree the community works together and supports each other	y	WCC (KPI)	Annual
	Total recorded offence rates and resolution rates per 10,000 residents in Waitakere compared to national figures	Y	Police/ SNZ	Annual
	Perceptions of safety in Home, Neighbourhood and City centre	Y	QOL	3 yearly
	Perceptions of safety in key town centres	Y	WCC (KPI)	Annual
	Percentage of resident who think the city is a safe place to live	Y	WCC (KPI)	Annual
	Satisfaction with work/ life balance	Y	QOL	3 yearly
	Volunteer work undertaken in last 6 months (census results also included)	Y	WCC (KPI)	Annual
Platform: Strong communities	Rate of GP's per 100,000 residents		NZ Medical Council	Annual
	PHO enrolments in Waitakere		NZHIS	Annual
	Self reported health status of Waitakere residents		QOL	3 yearly
	Smoking rates		SNZ	10 yearly
	Frequency of physical activity		QOL/ SPARC	3 yearly
	Percentage of residents who feel their leisure needs are met in the city		WCC (KPI)	Annual
	Satisfaction with Quality of Life		QOL	3 yearly
	Perceived safety if unsupervised children		QOL	3 yearly
	Perceptions of things to do for young people in Waitakere		WCC (KPI)	Annual
Perceptions of cultural diversity		QOL	3 yearly	
<b>Community Outcome:</b>	<b>Measure</b>	<b>Outcome &amp; Platform measure</b>	<b>Source</b>	<b>Availability</b>
Community Outcome: Green network	actions taken to improve physical environment in past month		WCC (KPI)	Annual
	Narrative on example of working with other to improve natural environment (i.e. PTS)		WCC	Annual
Platform: Green network	Narrative on Heritage Area Bill		WCC	Annual
	Hectares of green space per 1,000 people		WCC	Annual
	Hectares and types of protected green space		WCC	Annual
	Perceptions of access and variety of parks		WCC (KPI)	Annual
	Biodiversity monitoring results overview (Fish, biodiversity)		WCC	Annual

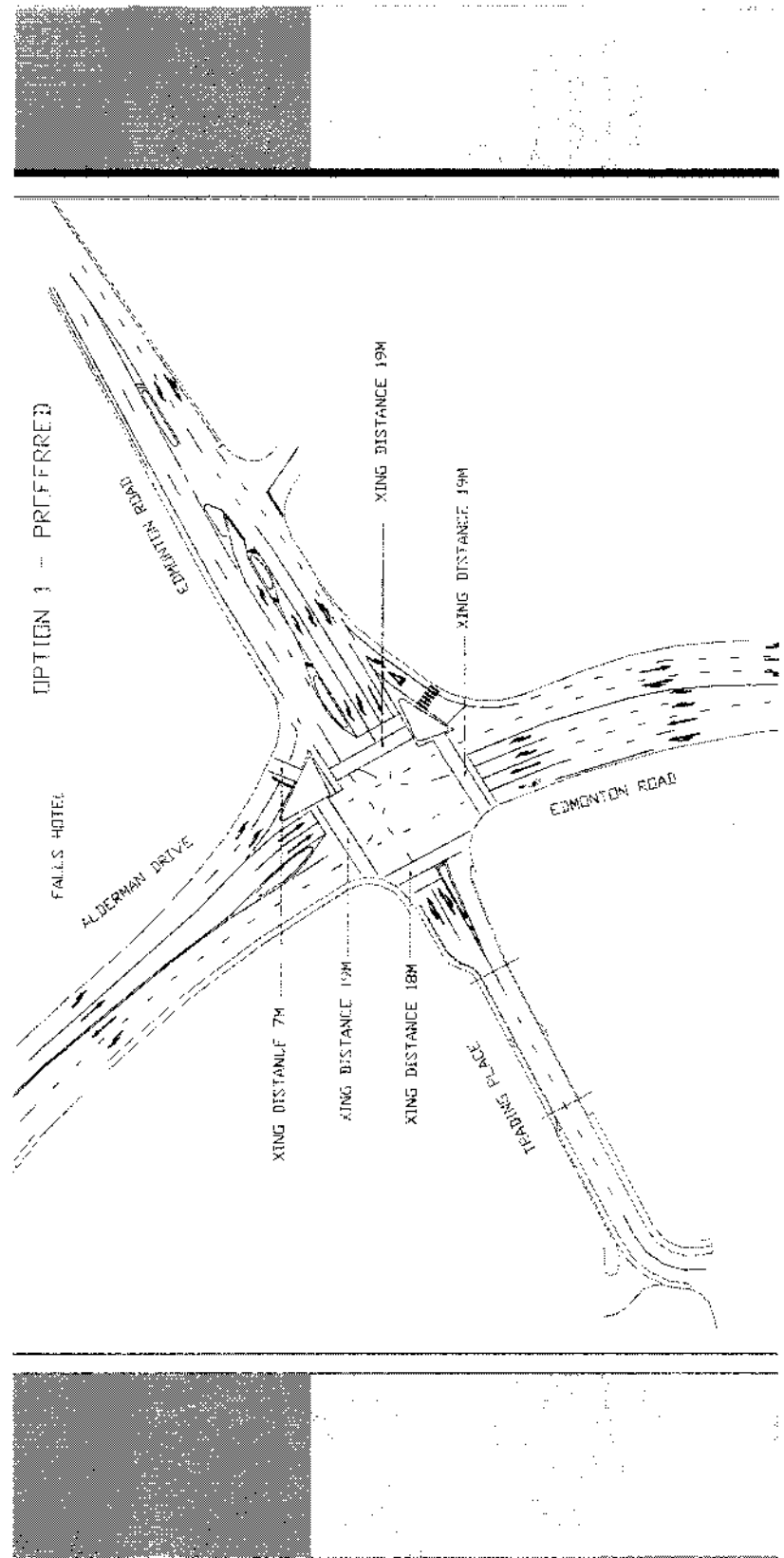
Community Outcome:	Measure	Outcome & Platform measure	Source	Availability
Community Outcome: Vibrant arts and culture	Perception of arts/ culture scene in Waitakere		QOL	3 yearly
	level of pride in built environment		QOL	3 yearly
	Employment in cultural and creative industries		SNZ	Annual
	Participation in Events		WCC	Annual
Community Outcome:	Measure	Outcome & Platform measure	Source	Availability
Community Outcome: Working together	Percentage of residents who feel a sense of community with others in their local neighbourhood	Y	QOL	3 yearly
	Percentage of residents who agree the community works together and supports each other	Y	WCC (KPI)	Annual
	Volunteer work undertaken in last 6 months (census results also included)	Y	WCC (KPI)	Annual
	Residents satisfaction with the way council involves people in key decisions	Y	WCC (KPI)	Annual
	Residents agreement the council decision are in best interests of city	Y	WCC (KPI)	Annual
	Residents agreement that they are adequately informed	Y	WCC (KPI)	Annual
Platform: Active democracy	Residents self reported level of influence on Council decision making		WCC (KPI)	Annual
	Voter turnout in local government elections		DIA	3 yearly
	Means of interacting with council		WCC (KPI)	Annual
Community Outcome:	Measure	Outcome & Platform measure	Source	Availability
Mauri Ora	Percentage of māori residents in Waitakere who speak Te Reo		Census	5 yearly
	Iwi descent of māori in Waitakere		Census	5 yearly
	Example- Matariki celebrations		WCC	As required for reporting
Nga Manukura	Example: Te Taumata Runanga		WCC	As required for reporting
	Example: Taurahere groups		WCC	As required for reporting
	Example: Te Rōpu Puawai ō Waitakere		WCC	As required for reporting
Te Mana Whakahaere	Summary of types of recorded archaeological sites in Waitakere City		ARC	As required for reporting
	Example: Te Atatu marae development		WCC	As required for reporting
Toiora	Highest qualification of Maori in Waitakere		Census	5 yearly
	Percentage of māori school leavers who left Waitakere secondary schools with no or low attainment		Min. Education	Annual
	Percentage of school leavers		Min. Education	Annual

	qualified to attend university by ethnic group			
	Percentage of Maori children attending early childhood education		Min. Education	Annual
	Location of attendance of māori children in Waitakere attending early childhood education		Min. Education	Annual
	Age standardised rate of standdowns, suspensions and exclusions per 1,000 students for māori students in Waitakere		Min. Education	Annual
	Life expectancy at birth by ethnic group		WDHB	Unclear
	Frequency of physical activity for māori residents		QOL	3 yearly
	Example: Te Whanau o Waipareira Trust		WCC	As required for reporting
Waiora	Example: Ark in the Park		WCC	As required for reporting
	Example: Project Twin streams		WCC	As required for reporting
Whaiora	Percent of residents who agree/ disagree that they understand council decision making process by ethnic group		QOL	3 yearly
	Percent of māori residents who agree and disagree that they desire more say in what council does 2004 and 2006		QOL	3 yearly
	Example: Local Body Elections 2007		WCC	As required for reporting

# ORIGINAL SIGNALS LAYOUT

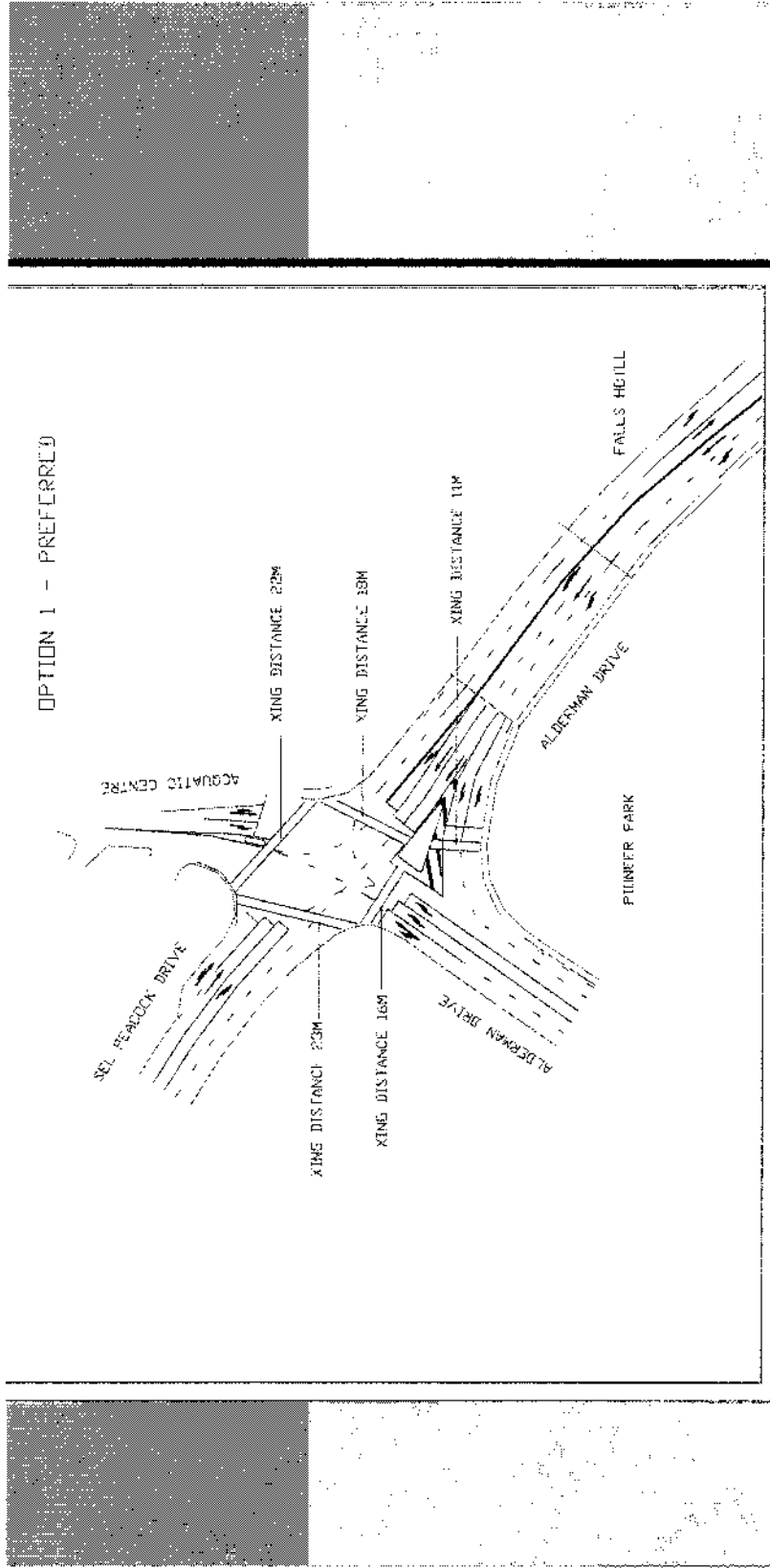


# PREFERRED OPTION 1 — AT TRADING PLACE

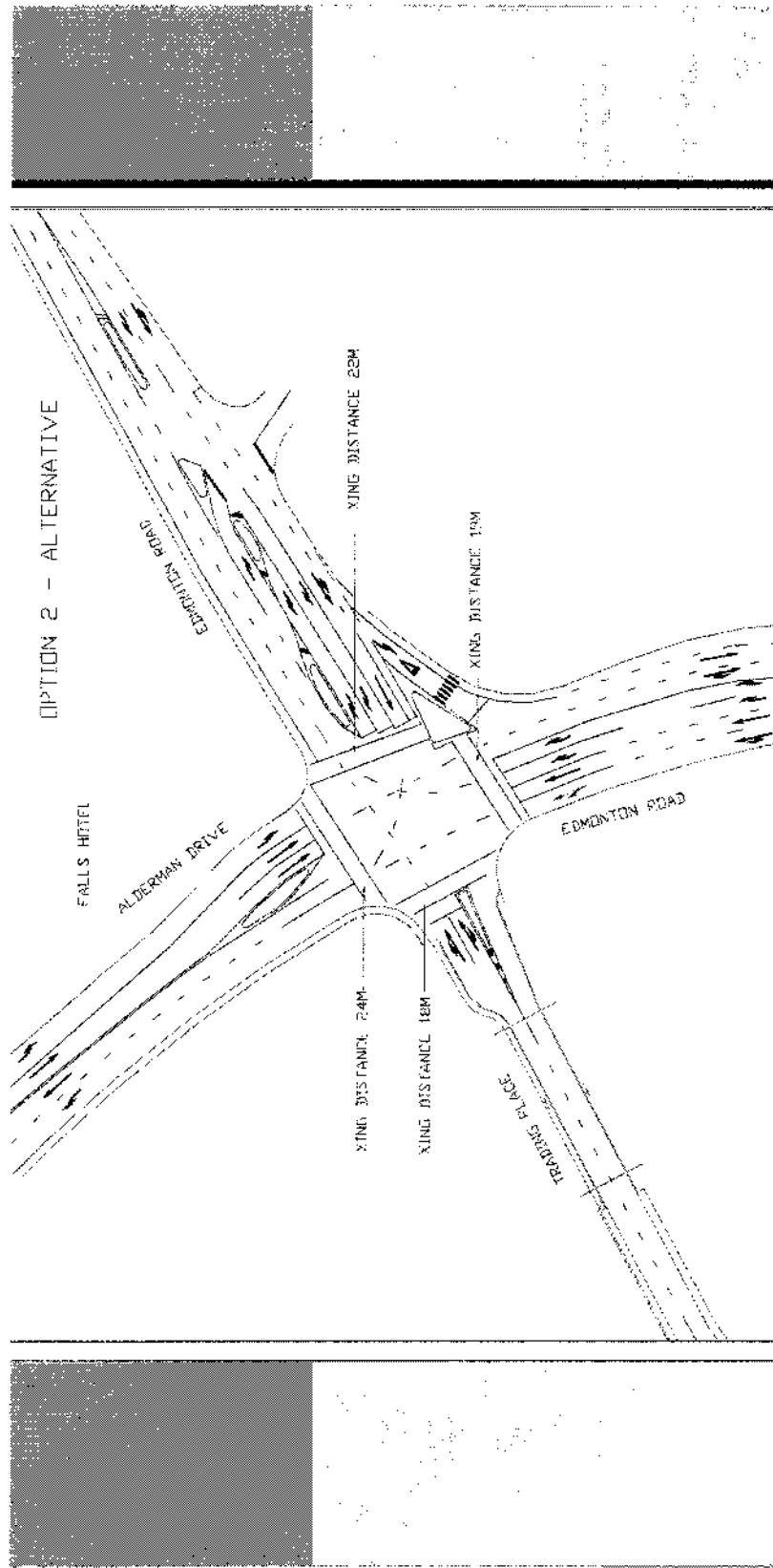


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# PREFERRED OPTION 1 — AT SEL PEACOCK DRIVE



# ALTERNATIVE OPTION 2 - AT TRADING PLACE



# ALTERNATIVE OPTION 2 — AT SEL PEACOCK DRIVE

