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- I 28. Investigate developing a 'premier' playground integrated into a significant park or facility in either West Harbour / Hobsonville (FCZ 1), Massey West (FCZ 2) or Whenuapai (FCZ 9). The 'premier' playground will be designed to appeal to a wide age range and be surrounded by additional leisure facilities and open space areas which appeal to multiple age ranges, abilities, activity types and tastes. As only one 'premier' playground is required between FCZ's 1, 2 and 9 site location and development research should be carried out across the three zones concurrently. ^{6.1, 6.5, 6.8, 8.4, 8.5, 8.6.}
- I 29. Monitor existing playgrounds and consider when required new or higher quality playgrounds to meet increased demand from higher population densities. ^{6.1, 6.5, 6.8, 8.4, 8.5, 8.6.}
- I 30. Investigate developing 'premier' playground/s integrated into significant parks or facilities in Henderson (FCZ 5) and New Lynn / Glen Eden (FCZ 6). Research will consider the appropriateness of the new Olympic Park playground fulfilling this role in FCZ 6. The 'premier' playground/s will be designed to appeal to a wide age range and be surrounded by additional leisure facilities and open space areas which appeal to multiple age ranges, abilities, activity types and tastes. The playground will serve a catchment which extends into adjoining FCZ's. ^{6.1, 6.5, 6.8, 8.4, 8.5, 8.6.}
- B3. Investigate the creation of 'urban form playgrounds' in small yet significant parks, courtyards and streetscapes. Such areas would offer play opportunities in or on art installations such as sculptures or water features, and through innovative landscaping. ^{6.1, 6.5, 6.8, 8.4, 8.5, 8.6.}

9.9.11 Skate Facilities

- I 31. Investigate the potential development of a skate park within either West Harbour / Hobsonville (FCZ 1) or Massey West (FCZ 2). Potential sites may include significant parks. The skate facility will need to be capable of servicing the needs of both FCZ's. This development is the highest ranked skate facility priority. ^{6.1, 6.2, 8.6.}
- I 32. Expand the Starling Park skate facility to create a greater critical mass of skate features. ^{6.1, 6.2, 8.6.}

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- I 33. Investigate the development of a new skate park within Kelston. Potential development sites include land adjacent to the Kelston Community Centre in Awaroa Park. 6.1, 6.2, 8.6.

9.9.12 Cycle Facilities

- I 34. Investigate a partnership with the Auckland Regional Council to develop a city wide Mountain Bike track on the south eastern rural urban fringe (FCZ 8). 6.1, 6.5, 6.8, 8.2, 8.4, 8.5, 8.6.
- I 35. Investigate and if appropriate redevelop the Moire Park BMX Track in West Harbour / Hobsonville. 6.1, 6.5, 6.8, 8.2, 8.4, 8.5, 8.6.
- I 36. Investigate developing cycle paths in strategic parks with 'premier' playgrounds. These paths would provide a safe environment for youths to learn cycling skills in an integrated leisure environment. 6.1, 6.5, 6.8, 8.2, 8.4, 8.5, 8.6.

9.9.13 Boat Ramps

- I 37. Monitor existing network of east and west coast boat ramps. Half tide access and egress boat ramps are considered appropriate levels of provision on the west coast while a combination of all tide and half tide access and egress boat ramps are considered appropriate on the east coast. 6.8

9.9.14 Older Adults Centre

- I 38. Undertake a holistic needs analysis to examine the need for a focused older adult's centre. The research will examine both existing and potential older adult service delivery and potential facility design options. 6.1, 6.5, 6.8, 8.4, 8.6.

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9.9.15 Youth Centre

- I 39. Further investigate the development of a Waitakere Youth Centre for passive and non formal active youth activities on a site in Henderson. Research will also examine development options for satellite youth centres in New Lynn and Massey West. ^{6.1, 6.5, 6.8, 8.4, 8.6.}

9.9.16 Lopdell House

- I 40. Redevelop Lopdell House into an arts and passive leisure venue with strong community and commercial components. ^{6.1, 6.5, 6.7, 8.2, 8.6.}

9.9.17 General Infrastructure

- I 41. Develop a motorway over bridge for pedestrians and cyclists so that both planned strategic leisure facilities (Aquatic Facility, Community Centre) and existing leisure facilities (Massey Leisure Centre) in FCZ 2 can better serve populations in FCZ 1. ^{6.1, 6.5, 6.8, 8.5, 8.6.}

9.9.18 Corban Estate Arts Precinct

- I 42. Support the development of the Corban Estate Arts precinct particularly the components which accommodate active and passive leisure activities. ^{6.1, 6.5, 6.8, 7.1, 8.2, 8.4, 8.5, 8.6.}

9.9.19 Grandstands

- I 43. Subject to feasibility analysis develop new lights and a grandstand at Douglas Track. ^{8.3, 8.5.}

10.0 Summary of Strategic Actions by Financial Contribution Zone

Waitakere City Parks developed nine Financial Contribution Zones (FCZ) based around catchments of common interest and specific geographic divisions. The following section summarises the specific capital development orientated strategic actions for each of the FCZs.

10.1 West Harbour / Hobsonville (FCZ 1)

The West Harbour / Hobsonville FCZ includes the south eastern segment of the Northern Strategic Growth Area and is projected to undergo significant population growth over the next fifteen years and beyond. A wide variety of leisure facilities will be required in the future to meet the needs of the area's growing population.

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the West Harbour / Hobsonville Financial Contribution Zone.

Objectives

1. To provide a spectrum of leisure facilities and services which are responsive to the changing needs of the community.
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase active and passive leisure participation levels.

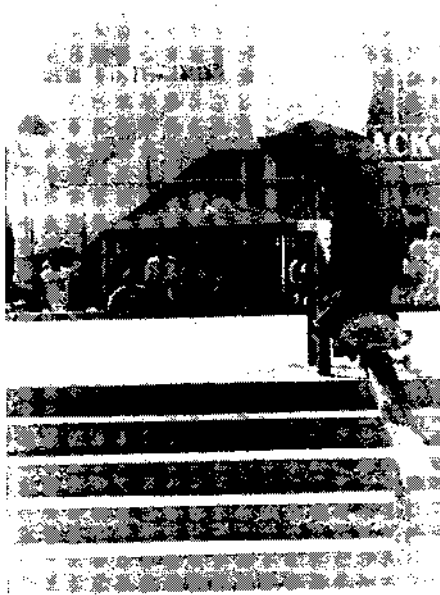
Strategic Actions

- A1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.

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- I 14. Assess options for a community house in West Harbour / Hobsonville including the potential conversion of Moire Road Hall. Consider in conjunction with the community halls monitoring process.
- I 20. Construct four MUGA's in a well positioned test site near existing built infrastructure such as the Massey Leisure Centre, Te Atatu Community Centre, Waitakere Youth Centre, West Harbour Hobsonville or Titirangi half courts.
- I 24. Once need thresholds have been exceeded investigate potential tennis / netball court partnerships with primary schools in West Harbour / Hobsonville, Henderson Valley / Ranui, Te Atatu Peninsula and New Lynn / Glen Eden where quality community access and good strategic locations exist. These investigations should also consider the potential of MUGA's to meet community need.
- I 28. Investigate developing a 'premier' playground integrated into a significant park or facility in either West Harbour / Hobsonville (FCZ 1), Massey West (FCZ 2) or Whenuapai (FCZ 9). The 'premier' playground will be designed to appeal to a wide age range and be surrounded by additional leisure facilities and open space areas which appeal to multiple age ranges, abilities, activity types and tastes. As only one 'premier' playground is required between FCZ's 1, 2 and 9 site location and development research should be carried out across the three zones concurrently.
- I 31. Investigate the potential development of a skate park within either West Harbour / Hobsonville (FCZ 1) or Massey West (FCZ 2). Potential sites may include significant parks. The skate facility will need to be capable of servicing the needs of both FCZ's. This development is the highest ranked skate facility priority.
- I 41. Develop a motorway over bridge for pedestrians and cyclists so that both planned strategic leisure facilities (Aquatic Facility, Community Centre) and existing leisure facilities (Massey Leisure Centre) in FCZ 2 can better serve populations in FCZ 1.
- I 35. Investigate and if appropriate redevelop the Moire Park BMX Track in West Harbour / Hobsonville.

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10.2 Massey West (FCZ 2)

The Massey West FCZ includes the south western segment of the Northern Strategic Growth Area and contains retail and commercial areas which are expected to increase. A wide variety of leisure facilities will be required in the future to meet the needs of the area's population and surrounding populations in other FCZ's.

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the Massey West Financial Contribution Zone.

Objectives

1. To provide a spectrum of leisure facilities and services which are responsive to the changing needs of the wider community (including adjoining FCZ's).
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase active and passive leisure participation levels.

Strategic Actions

- A1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.
- I 3. Redevelop and expand the active leisure facilities and services currently on offer at the Massey Leisure Centre when the adjoining library and community centre space is vacated.
- I 4. Increase the use of the Massey Recreation Centre by creating an active 'leisure hub' around the facility incorporating assets such as:
 - Multi use games areas (MUGA's).
 - Tennis courts (for casual use).
 - Skate park

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- I 8. Investigate relocating the existing Massey library and community centre functions from the Massey Leisure Centre and developing a new library and community centre with strong synergies to planned new commercial developments
- I 16. Monitor the need for an additional community house in Massey West in the longer term and undertake research to consider co-locating a facility with a school.
- I 28. Investigate developing a 'premier' playground integrated into a significant park or facility in either West Harbour / Hobsonville (FCZ 1), Massey West (FCZ 2) or Whenuapai (FCZ 9). The 'premier' playground will be designed to appeal to a wide age range and be surrounded by additional leisure facilities and open space areas which appeal to multiple age ranges, abilities, activity types and tastes. As only one 'premier' playground is required between FCZ's 1, 2 and 9 site location and development research should be carried out across the three zones concurrently.
- I 31. Investigate the potential development of a skate park within either West Harbour / Hobsonville (FCZ 1) or Massey West (FCZ 2). Potential sites may include significant parks. The skate facility will need to be capable of servicing the needs of both FCZ's. This development is the highest ranked skate facility priority.
- I 39. Investigate the development of a Waitakere Youth Centre for passive and non formal active youth activities on the site of the Henderson Recreation Centre. Research will also examine development options in New Lynn and Massey West.

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10.3 Henderson Valley / Ranui (FCZ 3)

The Henderson Valley / Ranui FCZ is projected to see its population increase by over one third between 2003 (20,000) and 2021 (33,000).

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the Henderson Valley / Ranui Financial Contribution Zone.

Objectives

1. To provide a spectrum of leisure facilities and services which are responsive to the changing needs of the community.
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase active and passive leisure participation levels.

Strategic Actions

- A4. Advocate for an integrated marketing and public transport plan to increase awareness of and access to the Waitakere Trust Stadium.
- B1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.
- I 11. Undertake a Henderson Valley / Ranui community centre needs analysis in 2010 to assess how well adjacent facilities are meeting needs. It is likely a new facility will be required in 2015 / 2016 at the latest.
- I 12. Monitor the capacity of the Massey Birdwood Settlers Community Hall in Henderson Valley / Ranui. When the required capacity thresholds have been met begin investigating a potential facility partnership with a Swanson school for a new community hall.

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- I 17. Purchase land and complete an extension to the Ranui Community House.
- I 24. Once need thresholds have been exceeded investigate potential tennis / netball court partnerships with primary schools in West Harbour / Hobsonville, Henderson Valley / Ranui, Te Atatu Peninsula and New Lynn / Glen Eden where quality community access and good strategic locations exist. These investigations should also consider the potential of MUGA's to meet community need.
- I 29. Monitor existing playgrounds in Henderson Valley / Ranui and consider new facilities in the north of the FCZ depending on future development.
- I 32. Expand the Starling Park skate facility to create a greater critical mass of skate features.
- I 42. Develop the Waitakere Performing Arts Facility within the Corban Estate Arts precinct. The Performing Arts Facility will accommodate active and passive leisure activities such as older adult aerobics which will be displaced from Henderson Recreation Centre

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10.4 Te Atatu Peninsula (FCZ 4)

The Te Atatu Peninsula FCZ population of 11,500 (2003) is projected to increase to 12,500 by 2021. Although by a city wide standard this growth is low many of the zone's leisure facilities are currently not optimal and will require attention in the future.

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the Te Atatu Peninsula Financial Contribution Zone.

Objectives

1. To provide a spectrum of leisure facilities and services which are responsive to the changing needs of the community.
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase active and passive leisure participation levels.

Strategic Actions

- B1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.
- I 9. Redevelop the Te Atatu Community Centre and integrate the facility into the streetscape and adjoining open space areas. Improve the facility's ability to cope with localised or niche active leisure activities.
- I 20. Construct four MUGA's in well positioned test sites near existing built infrastructure such as the Massey Leisure Centre, Te Atatu Community Centre, Waitakere Youth Centre, West Harbour Hobsonville or Titirangi half courts.

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- I 24. Once need thresholds have been exceeded investigate potential tennis / netball court partnerships with primary schools in West Harbour / Hobsonville, Henderson Valley / Ranui, Te Atatu Peninsula and New Lynn / Glen Eden where quality community access and good strategic locations exist. These investigations should also consider the potential of MUGA's to meet community need.

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10.5 Henderson (FCZ 5)

Henderson holds a special significance because it sits at the geographic heart of Waitakere and is the City's predominant central business district (CBD). It also contains many strategic community assets which serve a citywide catchment. The Henderson FCZ is projected to experience a significant population increase of 14,000 residents between 2003 and 2021.

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the Henderson Financial Contribution Zone and wider Waitakere.

Objectives

1. To provide a spectrum of leisure facilities and services which are responsive to the changing needs of the community.
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase active and passive leisure participation levels.

Strategic Actions

- B1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.
- B4. Advocate for an integrated marketing and public transport plan to increase awareness of and access to the Waitakere Trust Stadium.
- I 6. Transfer appropriate activities historically undertaken in the Henderson Recreation Centre to the Waitakere Performing Arts Facility once it is constructed. For example, older adult aerobics, dance and associated social activities could be accommodated in the Performing Arts Facility.

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- I 18. Assess options for a community house in Henderson.
- I 20. Construct four MUGA's in well positioned test sites near existing built infrastructure such as the Massey Leisure Centre, Te Atatu Community Centre, Waitakere Youth Centre, West Harbour Hobsonville or Titirangi half courts.
- I 22. Develop a water based artificial hockey turf in partnership with key stakeholders in Henderson. Potential development sites include Te Atatu South Park, Henderson High School and Waitakere College.
- I 30. Investigate developing 'premier' playground/s integrated into significant parks or facilities in Henderson (FCZ 5) and New Lynn / Glen Eden (FCZ 6). Research will consider the appropriateness of the new Olympic Park playground fulfilling this role in FCZ 6. The 'premier' playground/s will be designed to appeal to a wide age range and be surrounded by additional leisure facilities and open space areas which appeal to multiple age ranges, abilities, activity types and tastes. The playground will serve a catchment which extends into adjoining FCZ's.
- I 33. Investigate the development of a new skate park within Kelston. Potential development sites include land adjacent to the Kelston Community Centre in Awaroa Park.
- I 38. Undertake a holistic needs analysis to examine the need for a focused older adult's centre. The research will examine both existing and potential older adult service delivery and potential facility design options.
- I 39. Further investigate the development of a Waitakere Youth Centre for passive and non formal active youth activities on a site in Henderson. Research will also examine development options for satellite youth centres in New Lynn and Massey West.
- I 42. Support the development of the Corban Estate Arts precinct particularly the components which accommodate active and passive leisure activities.
- I 43. Subject to feasibility analysis develop new lights and a grandstand at Douglas Track.

10.6 New Lynn / Glen Eden (FCZ 6)

The New Lynn / Glen Eden FCZ includes a significant urban development node surrounding the New Lynn town centre. The FCZ's population is projected to increase significantly from 59,000 in 2003 to 77,000 in 2021. A wide variety of leisure facilities will be required in the future to meet the needs of the area's population and surrounding populations. Significant partnership opportunities also exist with Auckland City due to a shared border and similar leisure needs.

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the New Lynn / Glenn Eden Financial Contribution Zone.

Objectives

1. To provide a spectrum of leisure facilities and services which are responsive to the changing needs of the wider community (including adjoining FCZ's).
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase active and passive leisure participation levels.

Strategic Actions

- B1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.
- C3. Investigate the creation of 'urban form playgrounds' in small yet significant parks, courtyards and streetscapes. Such areas would offer play opportunities in or on art installations such as sculptures or water features, and through innovative landscaping.
- I 2. Investigate the development of a potential Aquatic Facility in partnership with Auckland City in the New Lynn, Kelston or Avondale areas. The facility should contain a strong fun pool component in addition to formal swimming lanes.

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- I 7. Investigate a potential Recreation Centre partnership with Auckland City or alternatively a secondary school in New Lynn / Glenn Eden (FCZ 6). The facility should be capable of accommodating casual sports league play and contain two one third size basketball courts which could convert to one international size court when required. Development planning and construction should commence following the identification of an appropriate site.
- I 10. Monitor the New Lynn Community Centre and the potential impact new community facilities will have on relieving capacity pressure. Begin planning an expansion to the Centre when other new community facilities' locations and functions have been determined.
- I 15. Assess options for a community house in the north or north east of New Lynn / Glenn Eden.
- I 24. Once need thresholds have been exceeded investigate potential tennis / netball court partnerships with primary schools in West Harbour / Hobsonville, Henderson Valley / Ranui, Te Atatu Peninsula and New Lynn / Glen Eden where quality community access and good strategic locations exist. These investigations should also consider the potential of MUGA's to meet community need.
- I 30. Investigate developing 'premier' playground/s integrated into significant parks or facilities in Henderson (FCZ 5) and New Lynn / Glen Eden (FCZ 6). Research will consider the appropriateness of the new Olympic Park playground fulfilling this role in FCZ 6. The 'premier' playground/s will be designed to appeal to a wide age range and be surrounded by additional leisure facilities and open space areas which appeal to multiple age ranges, abilities, activity types and tastes. The playground will serve a catchment which extends into adjoining FCZ's.
- I 39. Investigate the development of a Waitakere Youth Centre for passive and non formal active youth activities on the site of the Henderson Recreation Centre. Research will also examine development options in New Lynn and Massey West.

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10.7 Titirangi (FCZ 7)

The Titirangi FCZ's population is projected to remain relatively static out to 2021, remaining at approximately 8,500. However, the Titirangi Township plays a role as both a passive leisure destination for Waitakere and as a service hub for the southern half of the adjoining rural FCZ which takes in the Waitakere Ranges and west coast beaches.

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the Titirangi Financial Contribution Zone and Waitakere as a whole.

Objectives

1. To provide a spectrum of leisure facilities and services which are responsive to the changing needs of the wider community (including adjoining FCZ's).
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase active and passive leisure participation levels.

Strategic Actions

- B1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.
- I 20. Construct four MUGA's in well positioned test sites near existing built infrastructure such as the Massey Leisure Centre, Te Atatu Community Centre, Waitakere Youth Centre, West Harbour Hobsonville or Titirangi half courts.
- I 40. Redevelop Lopdell House into an arts and passive leisure venue with strong community and commercial components.

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10.8 Rural Waitakere (FCZ 8)

The Rural Waitakere FCZ's permanent population is projected to increase only slightly between 2003 and 2021. This FCZ takes in the Waitakere Ranges and the west coast beaches. The geographic distance between population clusters and the topography makes the delivery of a full spectrum of built leisure facilities and services difficult. However, the natural environment offers a diversity of exciting leisure opportunities from surfing and swimming through to beach and forest walks.

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the Rural Waitakere Financial Contribution Zone.

Objectives

1. To provide a realistic spectrum of leisure facilities and services which are responsive to the changing needs of the wider community.
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase active and passive leisure participation levels.

Strategic Actions

- B1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.
- C1. Research assisting the redevelopment of Barnett Hall and Waitakere War Memorial Hall into 'rural leisure precincts' by potentially purchasing additional land parcels, improving signage and looking at the staged construction of different facilities such as:
 - o Multi use games areas (MUGA's).
 - o Playgrounds
 - o Half courts

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- I 13. Investigate a partnership with Rodney District Council to develop the Waitakere War Memorial Hall and its surrounds into a 'rural leisure precinct'.
- I 34. Investigate a partnership with the Auckland Regional Council to develop a city wide Mountain Bike track on the south eastern rural urban fringe (FCZ 8).

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10.9 Whenuapai (FCZ 9)

The Whenuapai FCZ encompasses the majority of the Northern Strategic Growth Area and is projected to more than double its population from a projected 3,000 in 2003 to 7,500 in 2021.

Goal

Provide adequate and accessible leisure facilities and services that meet the needs of the Whenuapai Financial Contribution Zone.

Objectives

1. To provide a spectrum of leisure facilities and services which are responsive to the changing needs of the community.
2. To develop built facilities which have the ability to expand and adapt as the community's needs evolve.
3. To increase leisure participation levels.

Strategic Actions

- B1. Continue auditing existing Council owned and managed built facilities and develop and implement improvement plans when necessary.
- I 25. In partnership with Netball Waitakere investigate developing a new block of 20 netball courts in the north of the City as part of a wider park development.
- I 28. Investigate developing a 'premier' playground integrated into a significant park or facility in either West Harbour / Hobsonville (FCZ 1), Massey West (FCZ 2) or Whenuapai (FCZ 9). The 'premier' playground will be designed to appeal to a wide age range and be surrounded by additional leisure facilities and open space areas which appeal to multiple age ranges, abilities, activity types and tastes. As only one 'premier' playground is required between FCZ's 1, 2 and 9 site location and development research should be carried out across the three zones concurrently.

12.0 Strategic Actions Implementation Plan Summary

STRATEGIC ACTION		PRIORITY	HOW	WHO	COMPLETION DATE
Number	Description				
A1	Auditing Council owned built facilities.	High	Audit		Annual
A2	Auditing smaller community facilities.	High	Audit		Biannual
A3	Partnerships to advertise / improve existing community owned facilities.	Medium	Partnership policy, Marketing		Annual
A4	Advocate for integrated marketing & transport plan for Trust Stadium.	Low			Annual
B1	Investigate developing leisure design guidelines.	High	Design guideline study		2006 / 2007
B2	Adopt the maximisation of passive and active leisure opportunities as a design goal.	High	Design guideline study		2006 / 2007
B3	Investigate the creation of 'urban form playgrounds'.	Medium	Research & design project		
C1	Investigate creation of rural leisure precincts at Barnett & Waitakere War Memorial Halls.	Medium	Research project		2010 / 2011
D1	Form strategic partnerships with key stakeholders to overcome physical activity barriers.	High	Partnership, programme development.		2006 / 2007
D2	Support regional and local physical activity support networks.	Medium			2007 / 2008
D3	Develop joint facility & activity marketing programmes.	Medium	Marketing programmes		2007 / 2008 +
D4	Develop holistic focused strategies to overcome physical activity environmental barriers.	Medium	Strategic & implementation plans		2007 / 2008 +
D5	Develop specific facility participation strategies.	High	Participation strategies		2006 / 2008
E1	Develop & implement the Waitakere Leisure Facility Partnership Policy.	High	Partnership Policy funding		2006 / 2007
E2	Establish a partnering MOU with strategic charitable funding organisations.	High	MOU		2006 / 2007
E3	Establish a partnering MOU with neighbouring territorial local authorities.	High	MOU		2006 / 2007
E4	Maintain & improve existing partnerships with leisure service providers.	High			Annual
F1	Develop specific barrier free parks.	High			
F2	Develop premier playgrounds integrated into significant city-wide parks.	Medium			
F3	Market casual leisure opportunities within parks.	High			2006 / 2007
F4	Investigate the feasibility of establishing a mini golf course in a strategically beneficial area to increase leisure activity around existing strategic facilities.	High	Research project		2006 / 2008
G1	Establish sports club support & improvement taskforce.	High	Partnership		2006 / 2007
G2	Implement sports club support & improvement programme.	High	Programme		2007 / 2008 +
G3	Develop research & communication MOU between key stakeholders involved with sports clubs.	High	MOU		2006 / 2007
G4	Proactively encourage the development of multi sports facilities.	High	Partnership Policy funding		Annual
G5	Undertake a review of all sports club facilities on public parks & reserves.	High	Research project		2006 / 2008

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Key  Traffic & Roding Budget  Planning Budget  Parks Budget  Library Budget  Arts Budget  Leisure Budget

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STRATEGIC ACTION		PRIORITY	HOW	WHO	COMPLETION DATE
Number	Description				
H1	Maintain an affordable network of community facilities.	High	Monitor subsidies, community research.		Ongoing
H 2	Develop a strategy & implementation plan to assist clubs & organisations to market themselves.	Medium	Strategy, marketing plans.		2008 / 2009
H3	Examine the potential of establishing a central information source on clubs & organisations.	Medium	Research project.		2008 / 2009
H4	Continue supporting community administrators into management courses	Medium			Annual
I 1	Develop a Waitakere Pool Strategy.	High	Strategy.		2006 / 2007
I 4	Create a active leisure hub around Massey Leisure Centre	Medium	Research & design project.		2009 / 2011
I 6	Transfer appropriate activities from Henderson Rec Centre into Waitakere Performing Arts Facility when it is developed.	Low			When Arts Facility completed
I 11	Undertake Henderson Valley / Ranui community centre needs analysis.	Low	Research project.		2010 / 2011
I 12	Monitor capacity of Massey Birdwood Settlers Hall & investigate potential partnerships for a new facility if required.	Medium	Monitoring & research project.		Annual
I 13	Investigate a partnership with Rodney District Council to develop Waitakere War Memorial Hall into a 'rural leisure precinct'.	Medium	Investigative meeting, MOU, research project.		2010 / 2011
I 16	Monitor and research the need for community house in Massey West.	Medium	Monitoring & research project		2011 / 2012
I 19	Research potential MUGA design configurations.	High	Research project.		2007 / 2008
I 21	Develop & implement a MUGA events & marketing strategy.	Medium	Marketing strategy.		2008 / 2009
I 23	Monitor existing tennis / netball courts to assess signage, community access & localised need.	Medium	Research & auditing process.		Biannual
I 24	Once tennis / netball court needs thresholds have been exceeded investigate potential partnerships with primary schools.	Medium	Research project, partnership policy.		Biannual
I 26	Review existing half courts & bring network up to an optimum standard.	High	Research, auditing, development.		2007 / 2008
I 27	Review existing network of small playgrounds	High	Research project.		2006 / 2007
I 29	Monitor existing playgrounds & the need for new or higher quality playgrounds.	High	Monitoring, research project.		2006 / 2007
I 34	Investigate a partnership with ARC to develop a city wide Mountain Bike Track on the south eastern rural fringe.	Medium	Investigative meeting, MOU, research project.		2007 / 2008
I 36	Investigate developing cycle paths in strategic parks.	Medium	Research project.		2009/2010
I 37	Monitor existing network of boat ramps.	Low	Monitoring / audit		Biannual
I 41	Develop a motorway over bridge for pedestrians & cyclists between FCZs 1 & 2.	High			

Key Traffic & Roding Budget Planning Budget Parks Budget Library Budget Arts Budget Leisure Budget

Appendix: Corban Estate Timeline – Major Milestones

Corban Estate was the original headquarters of the Corban family wine and vineyard business, being purchased by the Corban Family in 1902, and the family business gradually developed into one of New Zealand's pre-eminent wine brands. By the mid 1980's, the Corban label had been sold, and the property itself had become a distribution centre for Magnum Corporation.

In July 1991, Magnum Corporation announced it was moving entirely out of Waitakere City, and intended to place the Corban Estate property on the market. Council officers considered it very unlikely that the property would ever be used for similar purposes again.

Council considered the purchase of the property, having regard to its significant heritage value, and the potential for recreational, historic or social uses. The government valuation of the property was \$5 million, however a Registered Valuation prepared for Council by Bristow & Partners indicated a realistic valuation of some \$1.2 million.

Officers suggested a variety of potential uses for the property, including:

- A winemaking museum or boutique winery;
- A market place or community meeting place;
- An events or conference centre;
- Commercial offices;
- A Reception Venue with glade;
- An arts/cultural/performance centre;
- Tourism focus activity;
- Green Belt Reserve for Henderson;
- Basketball courts.

A recommendation that Council approve a bid for the property at up to \$1.2 million was lost.

During July, Council revisited the prospect of purchasing the property, and on 23rd July 1991 both Magnum Corporation and Council, announcing Council's acquisition of the property for \$1.2 million, issued a joint press release. The press release referred to the generosity of Magnum Corporation, who had entered into the agreement because of the property's heritage value to the community, and the company's desire to see it remain in public ownership for future generations to use and enjoy.

A year later, in June 1992, Council resolved the development of a Trust Board and Management Committee, for the purpose of developing concept plans and feasibility studies. The Trust's brief required the site to be used for "...a cultural/historical/recreational facility, operating as an integral part of the Henderson Town Centre..."

At the same time, a Council Steering Group had confirmed Council's intention to hold the property in public ownership for the enjoyment of future generations, but recommended that the property be self-funded. Council had received 28 submissions supporting the use of the site as a cultural/recreational area, but with an eye for the tourist market. A JASMAX (architects) report reminded Council that the property was "...an action area..." that represented an opportunity to achieve some of the urban plans for Henderson Town Centre, and highlight aspects of Henderson's special character.

In mid-1993, the Corban Winery Estate Trust Board was formally established. Council's expectations were that the Board would be able to provide a draft development plan for the estate by December 1993, and a strategy for implementation by February 1994.

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It was not until June 1996 that the Trust provided Council with a report outlining its intention to promote the site as a national heritage wine centre. It began to seek market investment in this single concept.

Commercial interest in the proposal was not forthcoming, and by the close of 1997, Council had "...decided to re-examine its vision for the estate, given the absence of development to date, and its own progress in creating a more specific strategic context for development". It was recommended that Council re-evaluate persevering with the existing Trust, or seeks alternative mechanisms to achieve its vision. The latter course was chosen.

Council's own analysis narrowed the original suggestions for the estate, and identified the following uses to be incorporated into any development plan:

- Events Centre (events, performing arts, fine arts, cultural/ethnic festivals, conferences);
- Strong community use component;
- Some commercial development (commercial property development at the northern area, restaurants, cafes, wine bars in the core of the estate);
- Heritage component;
- Inner-city park focused around the glade;
- Improved access;
- A concept plan reflecting an integrated use of the site, balancing community aspirations with the funding of the facility.

1998 saw the establishment of the Waikare Arts and Cultural Development Trust, which now undertakes a key administrative and arts development role on the property.

In October 1998, Council began considering a proposal from South Pacific Pictures to use the site as a film and television venue. Resources were re-directed toward analysing whether the "Corbans Special Area" District Plan zone would permit this use on the site. When the proposal came to nothing, resources were again re-directed toward evaluating the original strategy.

In March 1999, Waitakere Properties Limited, which had now been tasked with the production of the development plan, provided Council with three major recommendations. The first led to the sale of land for the development of what is now a medium-density housing development off Mt. Lebanon Lane. The second proposed a multi-purpose events/exhibition/conference and sports centre. The third recommended development of an arts/cultural/community component, working with the new Trust to facilitate these outcomes, and to conduct activities to obtain funding and generate income to further these broad objectives.

However, by 2000, and as the Trust was about to sign a lease for part of Corban Estate, Council's attention was again diverted by a proposal from UNITEC (tertiary facility) for a tertiary institute establishment at Corban Estate, more specifically "...a phased process by which the Corbans Winery Estate would be redeveloped on ecologically sustainable principles to become an integral part of a major new tertiary education campus in Henderson." Like the South Pacific Pictures proposal, after some deliberation, this proposal did not proceed.

2002 saw the opening of the Corban Estate Arts Council (CEAC), and the beginning of arts programmes run at the site. From October 2001 to September 2002, CEAC operated from offices in the old Cellar Building, and in September 2002, the renovated homestead opened, which gave the Trust a public face. During the course of its first year, CEAC fundraised for and completed the restoration of the Homestead, ran a programme of arts classes, facilitated the artists' studio tenancies, ran a number of events and began planning for the exhibition programme to be run from the Homestead. CEAC set a course to develop programmes and activities to include and

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represent the community, to permit the sharing of local stories, celebrate cultural diversity, and showcase the work of local artists.

This renewed activity on Corban Estate happily coincided with the 100th anniversary of Corban Family occupation of the property.

In 2003, Corban Estate featured in Council's "It's time to have a heart" and "Henderson Opportunity" publications as a major arts and cultural centre, along with Council's intention to provide performing arts and cultural art facilities at this site.

Also during 2003, arts and cultural activity was further enhanced, one example being the Pacifica Experience, which became a key education programme on the property in addition to the education programmes run by CEAC.

By the close of 2003, a specialist consultancy (Visitor Solutions) had prepared a feasibility study proposal for a performing arts centre concept plan.

On 2nd April 2004, an electrical fire destroyed the building which had become known as "The World Rooms". Two arts tenants and the Pacifica Arts Group lost the contents of their studios. Pacifica Centre subsequently relocated to another area on the estate in re-locatable portacom; and the two artists were re-housed in the Basketball Court annex.

In September 2004, the combined efforts of "Visitor Solutions" and "ASC Architects" led to the production of a draft concept plan for the development of Corban Estate as an Arts and Cultural precinct, and some five months later, in February 2005, "Visitor Solutions" completed its preliminary feasibility study for a performing arts centre, from demographic and other data analysis through to concept floor plans, and after significant stakeholder consultation.

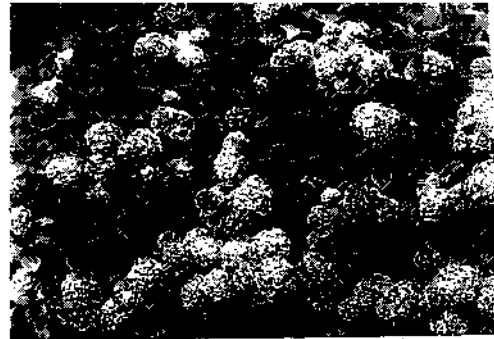
In March 2005, CEAC obtained from its own resources a final Conservation Plan for Corban Estate. In summary, the report concludes that there are two primary sources of significance, being the long association with the Corban Family, and the siting of the early buildings and planting remnants (most significant are Old Cellar and Stables). The secondary source of significance is of Corban Estate as a place which explains the development of the wine industry in New Zealand, from 1902 to 1980, including evidence of changing technologies, social attitudes, business practices over this period. The report concluded that the plan to develop the property as an arts centre with related activities is more than compatible with the retention of its heritage values, although the writers caution that the addition of other heritage buildings (e.g. St. Michael's Church) be carried out carefully, to avoid "Disneyfying" the heritage value.

During 2004 and 2005, the damage from the fire was cleared away, and CEAC let a tender to redevelop the Dry Store building adjacent to the fire-damaged area.

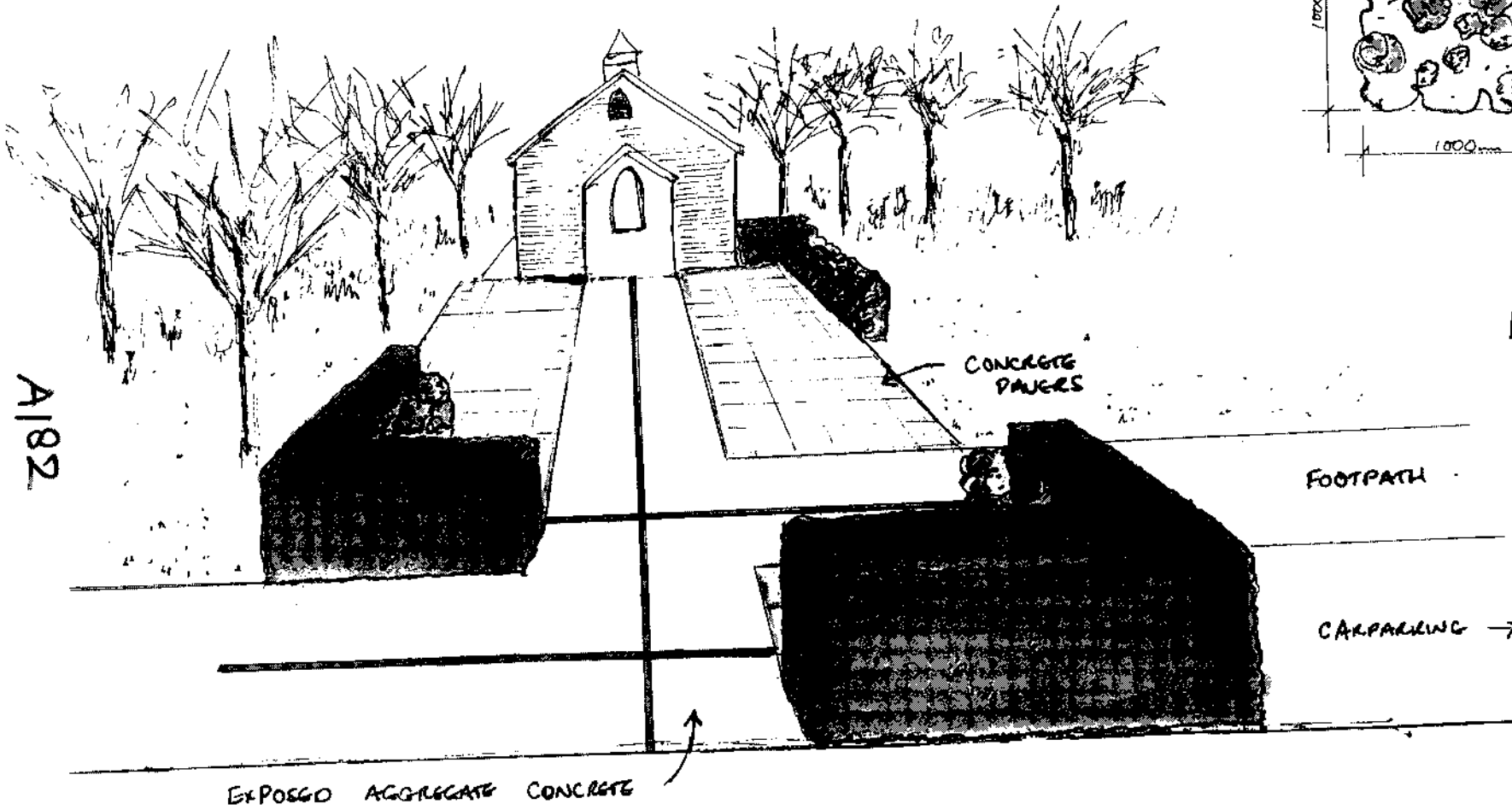
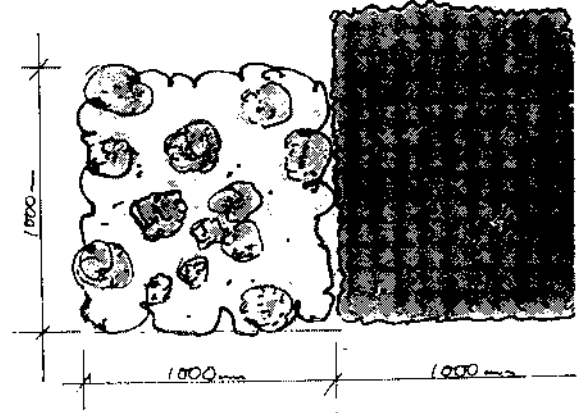
Now, as the attention of the public is drawn to the area as an arts and cultural precinct, there has been an increased focus on the property for events and festivals. The annual programme of exhibitions, education programmes and event continues to flourish.

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LANDSCAPE PLAN
OLD ST MICHAELS
SCALE 1:100 @ A1



Hydrangea macrophylla 'Générale Vicomtesse de Vibraye'



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WAITAKERE CITY COUNCIL



MINUTES OF A MEETING OF THE ARTS AND EVENTS SPECIAL COMMITTEE HELD IN
THE CIVIC CENTRE, 6 WAIPAREIRA AVENUE, LINCOLN, WAITAKERE CITY,
ON WEDNESDAY, 9 NOVEMBER 2005, COMMENCING AT 9.35 AM.

PRESENT: Councillors JP Lawley (Chairperson)
DE Gilmour (Deputy Chairperson)(from 9.38 am)
RI Clow
LA Cooper
AK Corban, OBE, JP
VS Neeson, JP

IN ATTENDANCE: Democracy and Governance Team Manager
Manager: Arts
Special Projects Manager: Public Affairs
Senior Business Analyst, Business Solutions
City Events Coordinator: Public Affairs
Democracy Support and Sister City Officer

1 APOLOGIES

2209/2005

MOVED by Cr Neeson, seconded Cr Cooper:

That an apology from Cr Chan for absence and Cr Gilmour for lateness be received and sustained.

CARRIED

2 URGENT BUSINESS

There was no Urgent Business.

3 CONFIRMATION OF MINUTES

2210/2005

MOVED by Cr Corban, seconded Cr Neeson:

That the minutes of the Meeting of the Arts and Events Special Committee held on Wednesday, 12 October 2005, as circulated, be taken as read and now be confirmed.

CARRIED

4 ONLINE EVENTS CALENDAR

9.38 am Cr Gilmour entered the meeting.

2211/2005
MOVED by Cr Cooper, seconded Cr Clow:

That the Online Events Calendar report be received.

CARRIED

5 CITY EVENTS SUMMER CALENDAR

2212/2005
MOVED by Cr Gilmour, seconded Cr Clow:

That the City Events Summer Calendar report be received.

CARRIED

REPORTS FROM THE SUBCOMMITTEES

6 COMMUNITY SPORT FUND ALLOCATION SUBCOMMITTEE

2213/2005
MOVED by Cr Lawley, seconded Cr Neeson:

That the Meeting report of the Community Sport Fund Allocation Subcommittee held on Wednesday, 19 October 2005 be received.

CARRIED

7 CREATIVE COMMUNITIES SCHEME ALLOCATION SUBCOMMITTEE

2214/2005
MOVED by Cr Lawley, seconded Cr Gilmour:

That the Meeting reports of the Creative Communities Scheme Allocation Subcommittee held on Wednesday, 12 October 2005 and reconvened on Tuesday 18 October 2005 be received.

CARRIED

RECOMMENDATIONS FROM OTHER MEETINGS

8 RECOMMENDATIONS FROM CITY DEVELOPMENT COMMITTEE

NEW ZEALAND CERAMIC HERITAGE TRUST LEASE OF AMBRICO STUDIO

22/15/2005
MOVED by Cr Cooper, seconded Cr Clow:

That the New Zealand Ceramic Heritage Trust Lease of Ambrico Studio report referred to the Arts and Events Special Committee from the City Development Committee for the appropriate updates and decisions be received.

CARRIED

10.15 am

The Chairperson thanked members for their attendance and attention to business and declared the meeting closed.

CONFIRMED AT A MEETING OF THE ARTS,
EVENTS AND CULTURE SPECIAL COMMITTEE
HELD ON

DATE:.....

CHAIRPERSON:.....

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WAITAKERE CITY COUNCIL



MINUTES OF A MEETING OF THE PROJECTS SPECIAL COMMITTEE HELD IN THE
CIVIC CENTRE, 6 WAIPAREIRA AVENUE, LINCOLN, WAITAKERE CITY, ON
WEDNESDAY, 2 NOVEMBER 2005, COMMENCING AT 9.30 AM.

PRESENT:

Councillors	RP	Dallow, QPM, JP (Chairperson)
	DQ	Battersby, JP
	JM	Clews, QSO, JP
	LA	Cooper
	AK	Corban, OBE, JP
	PA	Hulise

Mayor RA Harvey, QSO, JP (ex officio)
Deputy Mayor CA Stone (ex officio)

ALSO PRESENT:

Councillor WW Flaunty, QSM, JP

IN ATTENDANCE:

Chief Executive Officer
Director: City Services
Director: Corporate and Civic Services
Director: Quality Assurance
Group Manager: Projects
Projects Manager
Special Projects Engineer
Project Engineer
Reserve Management Planner
City Events Coordinator
Principal Advisor: Urban Development
Strategic Planner Monitoring
Committee Secretary: A Chan

1 APOLOGIES

2104/2005

MOVED by Cr Clews, seconded Mayor Bob Harvey:

That apologies from Cr Booth for absence and Cr Battersby for lateness be received and sustained.

CARRIED

2 URGENT BUSINESS

2105/2005

MOVED by Mayor Bob Harvey, seconded Cr Corban:

That the matter of the Henderson Creek Jetty Opening Ceremony on Saturday, 19 November 2005 be considered as Urgent Business as the Opening is scheduled to take place prior to the next meeting of the Projects Special Committee.

CARRIED

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2106/2005
MOVED by Cr Clews, seconded Cr Huise.

That the Urgent Business regarding the Henderson Creek Jetty Opening Ceremony be dealt with after item 4: Presentation - Auckland Regional Transport Authority on the Western Line Double Tracking.

CARRIED

3 CONFIRMATION OF MINUTES

2107/2005
MOVED by Cr Corban, seconded Cr Dallow:

That the minutes of the Meeting of the Projects Special Committee held on Wednesday, 5 October 2005, as circulated including the Public Excluded Minutes, be taken as read and now be confirmed.

CARRIED

4 PRESENTATION - AUCKLAND REGIONAL TRANSPORT AUTHORITY ON THE WESTERN LINE DOUBLE TRACKING

Auckland Regional Transport Authority (ARTA) representatives - Elena Trout, General Manager, Rail & Infrastructure, Roger Mace, Project Manager, Rail & Infrastructure, together with Alan Thompson, Auckland Regional Transport Authority Chief Executive Officer - made a presentation on the Auckland Regional Transport Authority's proposed programme of works for the Western Line Double Tracking.

2108/2005
MOVED by Mayor Bob Harvey, seconded Cr Cooper:

That the presentation from the Auckland Regional Transport Authority on Auckland Regional Transport Authority's proposed programme of works for the Western Line Double Tracking be received.

CARRIED

2109/2005
MOVED by Cr Huise , seconded Cr Clews:

That, given the critical nature of the strategic rail projects to Waitakere City, the Chief Executive Officer be requested to enter into discussions with Auckland Regional Transport Authority and ONTRACK to develop a Memorandum of Understanding among all associated organisations.

CARRIED

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21/10/2005
MOVED by Cr Hulise, seconded Cr Clews

That a joint report from Council and Auckland Regional Transport Authority be brought back to the Projects Special Committee outlining the way forward on funding the balance of the Air Bridge funding.

CARRIED

11.06 am Cr Hulise left the meeting.

2A URGENT BUSINESS - HENDERSON CREEK JETTY OPENING CEREMONY

11.12 am Cr Hulise returned to the meeting.

21/11/2005
MOVED by Cr Clews, seconded Cr Cooper

That the presentation report on the Henderson Creek Jetty Opening Ceremony tabled be received.

CARRIED

The Order of Business resumed at Item 5: Henderson Heritage Station Update.

5 HENDERSON HERITAGE STATION UPDATE

21/12/2005
MOVED by Cr Battersby, seconded Cr Corban:

That the Henderson Heritage Station Update report be received.

CARRIED

ADJOURNMENT

21/13/2005
MOVED by Mayor Bob Harvey, seconded Cr Dallow:

That the meeting stand adjourned until 11.50 am.

CARRIED

11.38 am The meeting adjourned.

11.52 am The meeting reconvened. Crs Battersby, Cooper, Hulise, and Mayor Bob Harvey were not present.

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6 RAILSIDE AVENUE TO ALDERMAN DRIVE AND CATHERINE MALL PRECINCTS INFRASTRUCTURE RENEWAL PROJECTS UPDATE

2114/2005
MOVED by Cr Corban, seconded Cr Clews:

That the Railside Avenue to Alderman Drive and Catherine Mall Precincts Infrastructure Renewal Projects Update report be received.

CARRIED

11.55 am Crs Hulise and Cooper returned to the meeting.

7 WAITAKERE CENTRAL CIVIC CENTRE - CONSTRUCTION STATUS REPORT SEPTEMBER / OCTOBER 2005

2115/2005
MOVED by Cr Clews, seconded Cr Cooper:

That the Waitakere Central Civic Centre - Construction Status Report September/October 2005 be received.

CARRIED

8 NEW LYNN LIBRARY AND MEMORIAL SQUARE - CONSTRUCTION STATUS REPORT SEPTEMBER / OCTOBER 2005

2116/2005
MOVED by Cr Hulise, seconded Cr Clews:

That the New Lynn Library and Memorial Square - Construction Status Report September/October 2005 be received.

CARRIED

PUBLIC EXCLUDED MATTERS

9 WAITAKERE CENTRAL LIBRARY/UNITEC - CONSTRUCTION STATUS REPORT SEPTEMBER / OCTOBER 2005

10 WAITAKERE CENTRAL HENDERSON TRANSPORT INTERCHANGE - CONSTRUCTION STATUS REPORT SEPTEMBER / OCTOBER 2005

PROCEDURAL MOTION TO EXCLUDE THE PUBLIC

2117/2005
MOVED by Cr Cooper seconded Cr Stone:

That the public be excluded from the following part of the proceedings of this meeting, namely, Waitakere Central Library/Unitec - Construction Status Report September/October 2005 and Waitakere Central Henderson Transport Interchange Project September/October 2005 Report.

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The general subject of the matters to be considered while the public is excluded, the reason for passing this resolution in relation of the matters, and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of the matters to be considered.	Reason for passing this resolution in relation to the matters.	Ground(s) under Section 48(1)(a) for the passing of this resolution.
Waikakere Central Library/Unitec - Construction Status Report September/October 2005	<p>The withholding of information is necessary in order to:</p> <ul style="list-style-type: none"> protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations). 	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist.
Waikakere Central: Henderson Transport Interchange Project – September/October 2005	<ul style="list-style-type: none"> enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations). 	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist.

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Sections 7(2)(b)(ii) and 7(2)(i) of that Act which would be prejudiced by the holding of the relevant part of the proceedings of the meeting in public as follows:

- The reports contain information which if released could affect Council's future access of commercial information from parties concerned and the Council's ability to conduct negotiations.

CARRIED

11.18 am The public were excluded.

Minute Numbers 2118/2005 to 2119/2005 are recorded in the Confidential Section of these Minutes.

1.52 pm The public were readmitted.

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RESTATEMENT

The Committee resolved while the public were excluded:

Waitakere Central Library/Unitec - Construction Status Report September/October 2005

(Moved by Cr Hulse seconded Cr Corban) (resolution 2118/2005) "That the Waitakere Central Library/Unitec - Construction Status Report September/October 2005 report and associated resolutions remain confidential until such time as the reasons for confidentiality no longer exist."

Waitakere Central Henderson Transport Interchange - Construction Status Report September/October 2005

(Moved by Cr Cooper, seconded Cr Hulse) (resolution 2119/2005) "That the Waitakere Central Henderson Transport Interchange - Construction Status Report September/October 2005 report and associated resolutions remain confidential until such time as the reasons for confidentiality no longer exist."

1.53 pm

The Chairperson thanked Members for their attendance and attention to business and declared the meeting closed.

CONFIRMED AT A MEETING OF THE PROJECTS
SPECIAL COMMITTEE HELD ON

DATE:.....

CHAIRPERSON:.....

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