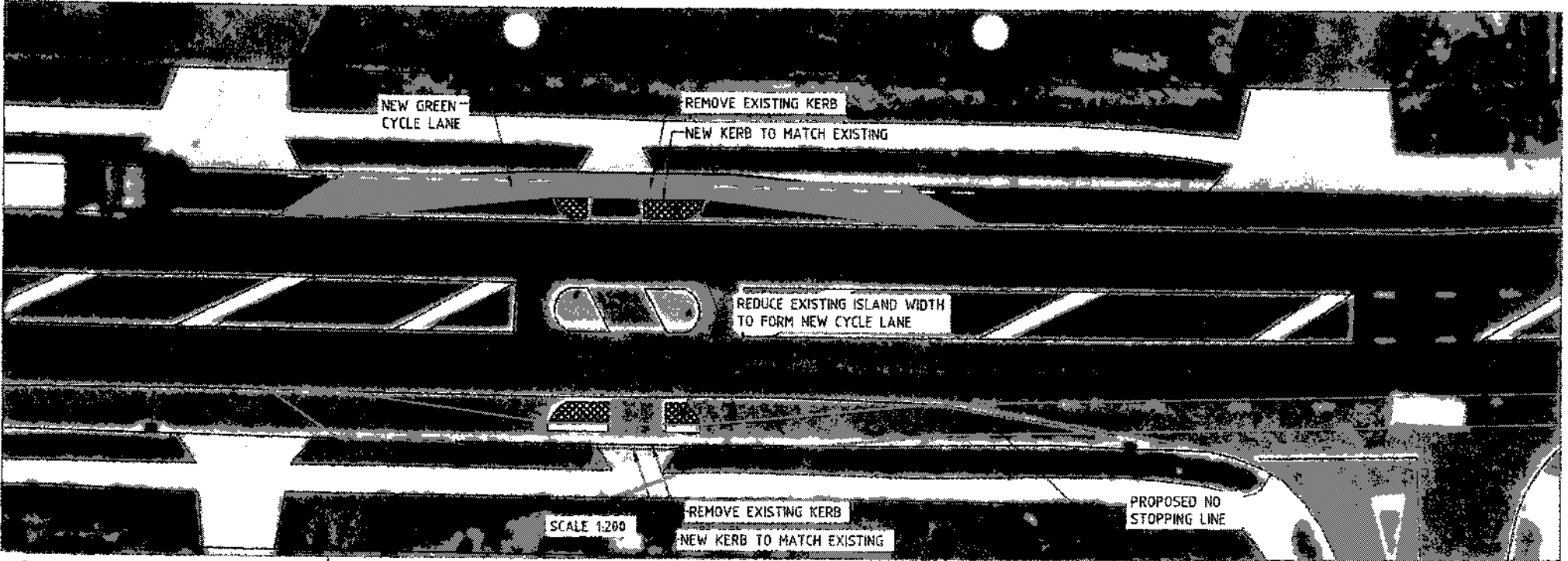
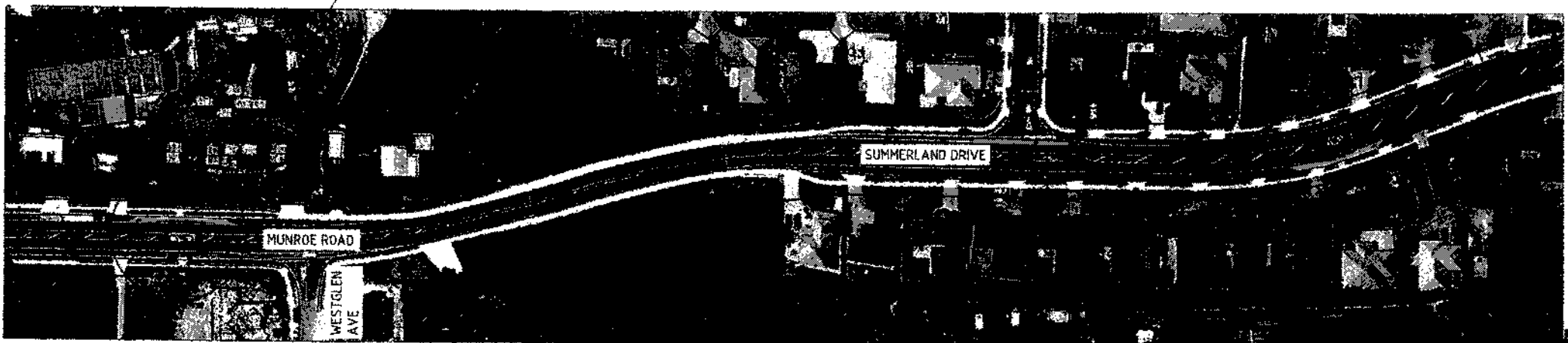


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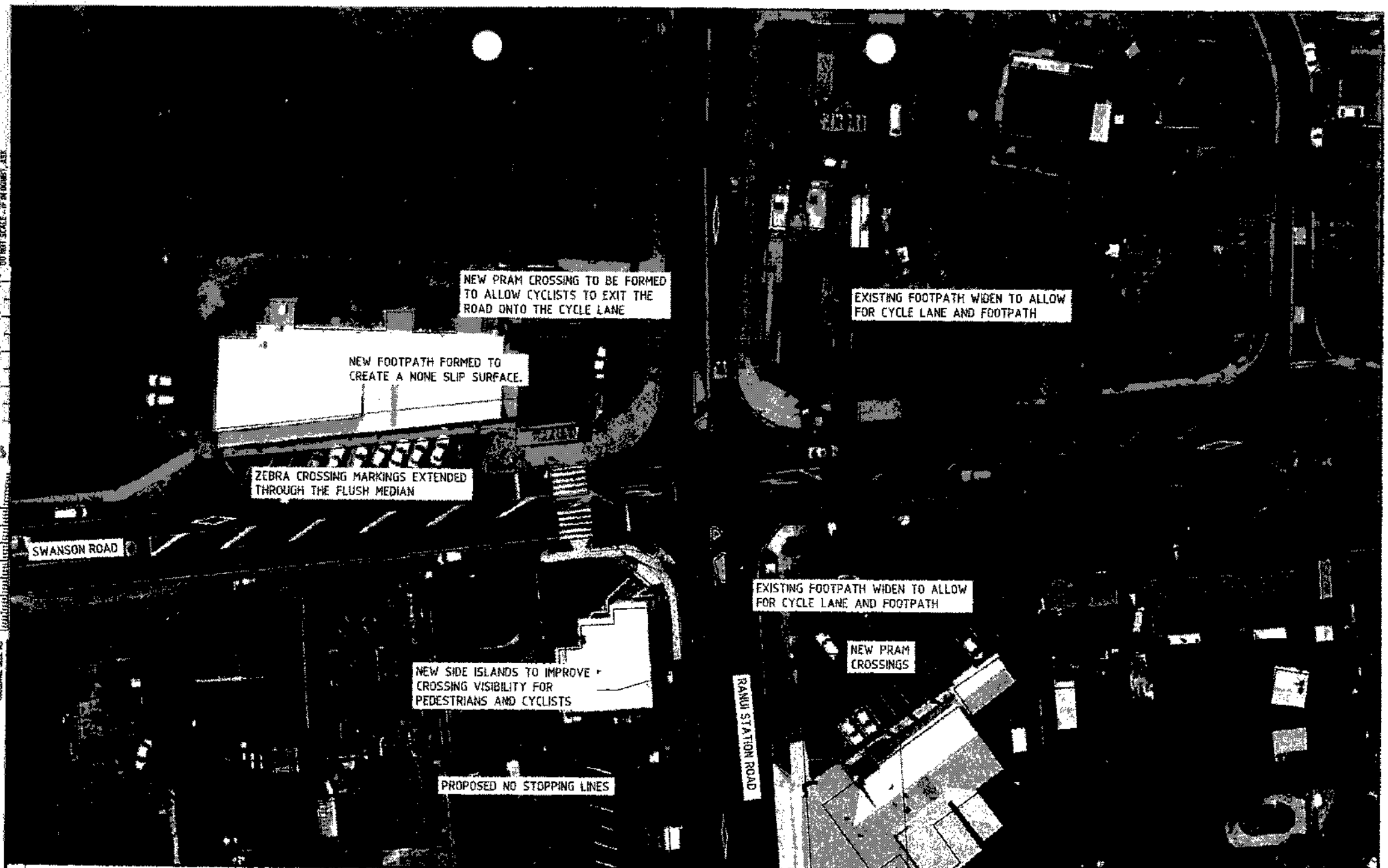


A2



		SCALES (A3) 1:1250			WAITAKERE CITY COUNCIL ARMADA DRIVE CYCLEWAY PROJECT CONSULTATION	State Stamp WORKING PLOT	
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		DESIGN CHECK				Drawing No. Sheet No. Rev.	
		DRAWN	GM 02/07				
		DRAWING CHECK				Z14.81900 G047 A	
REV	REVISIONS	APP	DATE	MUNROE ISLAND AMENDMENTS			

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		SCALES (A3) 1:500			WAITAKERE CITY COUNCIL ARMADA DRIVE CYCLEWAY PROJECT CONSULTATION	Status WORKING PLOT		
		NAME	DATE			Date		
		DESIGNED	GM			02/07		
		DESIGN CHECK						
		DRAWN	GM			02/07		
REV	REVISIONS	APP	DATE	DRAWING CHECK				
		APPROVED					Drawing No. Z14.81900	
					SWANSON ROAD INTERSECTION		Sheet No. G041	
							Rev. A	

CFCWF Application 7: TE AKORANGA PLAYCENTRE ASSOCIATION

Funding Round: 2007

Printed: 17 Aug 2007

Organisation:	Address:	PO Box 70085 Ranui WAITAKERE 0655	Ward Location:	Massey
	Fax:		Parent Body:	
	Phone:	8388849	Incorpor. Society:	Yes
			Membership:	
			GST Registered:	Yes
			GST #:	55/487/162

Other Funding:	Round	Project Summary	Requested	Allocated	Completed
	2004/1	CFCCNZ Workshop on how to make tukutuku	\$1,982.30	\$1,000.00	Yes
	2006	CFCWF Workshop in understanding biculturalism	\$1,730.00	\$775.00	No

Application:	CWF App #:	962	Contact:	Fiona	Contact:	Sally
	Surname:	Giles	Surname:	Garelja		
	Phone:	412 2215	Phone:	832 4558		
	Evening:	412 2215	Evening:	832 4558		

Project Start Date:		Project End Date:	
Major. of Particip.:	Massey	Part Funding OK:	Yes
Cult/Ethnic Group:	OTHER - Other	Spec. Ethn. Group:	all
Priority Group:	CHILD - Children	Project Type:	ADMIN - Administrative Costs
Strat. Outcome:	TOIORA - Toiora		

Purpose of Grant: Towards costs to run 2 SPACE programmes

Project Details: Te Akoranga Playcentre Association is a family concept which recognises that children reach their full potential when children and parents are involved in learning. The SPACE programme stands for "supporting parents alongside childrens education". It is a education programme for first time mums to support them and teach them, easing them into the major transition to parenthood. It gives parents a connection to the community and creates a sense of belonging and confidence. Audited accounts from 31 August 2006 the Net Operating Surplus (NOS) = 28.5 k and a qualified opinion was provided by the Auditor.

Comments: Accountability for the Community Wellbeing Report 2006 is overdue.

Eligible: Yes **Requested:** \$3,000.00

Cost Description	Cost	Income Description	Income
SPACE Coordinator wages \$40wk x 40wks	\$1,600.00	Cash	\$2,800.00
SPACE Facilitators Trainer \$60wk x 40wks	\$2,400.00	Total Contribution:	\$2,800.00
Facilitator Trainer \$45 wk x 40 wks	\$1,800.00		
Total Cost:	\$5,800.00		

A5

CFCWF Application 8: RANUI ACTION PROJECT INCORPORATED

Funding Round: 2007

Printed: 17 Aug 2007

Organisation:	Address:	PO Box 70065 Ranui WAITAKERE 0655	Ward Location:	Regional
	Fax:		Parent Body:	
	Phone:	8326048	Incorpor. Society:	Yes
			Membership:	
			GST Registered:	Yes
			GST #:	84-950-196

Other Funding:

Application:

CWF App #:	967	Contact:	Verie
Contact:	Emma	Surname:	Cahill
Surname:	Frost	Phone:	09 832 6046
Phone:	09 833 4915	Evening:	09 832 6046
Evening:	09 833 4915		

Project Start Date:	01-Jan-2008	Project End Date:	01-Jun-2008
Major. of Particip.:	Massey	Part Funding OK:	Yes
Cult/Ethnic Group:	OTHER - Other	Spec. Ethn. Group:	all
Priority Group:		Project Type:	ADMIN - Administrative Costs
Strat. Outcome:	TOGETH - Working Together		

Purpose of Grant: Administration

Project Details: The goals of the Ranui Action Project are to improve health and wellbeing outcomes in Ranui - capacity and capability and building in Ranui - establish a communitaty economic development culture with the project. The funding will be to increase production and publication of a local newsletter the RAP RAVE. The newsletter encourages health and wellbeing through community sense of belonging for people of Ranui with articles contributed about local events. Audited accounts from 30th June 2006 the Net Operating Surplus (NOS) = - 48.3 k and a qualified opinion was provided by the Auditor.

Comments: This group is supported by Waitakere City Council and they have a significant amount of accumulated funds even though their NOS is low.

Eligible: Yes **Requested:** \$1,500.00

Cost Description	Cost	Income Description	Income
Salaary \$20per hr for 120 hrs x 25wks	\$2,400.00	Cash in hand	\$2,400.00
Printing costs \$950 x2	\$1,900.00	Expenditure on projects to date	\$1,488.00
Distribution \$504 x 2	\$1,008.00	Total Contribution:	\$3,888.00
Administration \$16hr for 21/2hrs x2	\$80.00		
Total Cost:	\$5,388.00		

A7

CFCWF Application 3: RANUI KINDERGARTEN

Funding Round: 2007

Printed: 17 Aug 2007

Organisation:	Address:	Attn: Jan Morrison/Michelle Fogarty 16A Ranui Station Road Ranui WAITAKERE 0612	Ward Location:	Massey
	Fax:	8339302	Parent Body:	Auckland Kindergarten Association
	Phone:	8339887	Incorpor. Society:	Yes
			Membership:	
			GST Registered:	Yes
			GST #:	70/276/739

Other Funding:

Round	Project Summary	Requested	Allocated	Completed
2005	CFCWF Presentation panels	\$1,494.00	\$1,494.00	Yes
2006	CFCWF To Provide Learning Resources	\$1,380.00	\$1,220.00	Yes

Application:

CWF App #:	929	Contact:	Shelley	Contact:	Janine
Surname:	Olsen	Surname:	Olsen	Surname:	Leaming
Phone:	814 1152	Phone:	814 1152	Phone:	279 8695
Evening:	814 1152	Evening:	814 1152	Evening:	279 8695

Project Start Date:	01-Oct-2007	Project End Date:	01-Nov-2007
Major. of Particip.:	Massey	Part Funding OK:	Yes
Cult/Ethnic Group:	OTHER - Other	Spec. Ethn. Group:	All
Priority Group:	CHILD - Children	Project Type:	EQUIPMENT - Equipment
Strat. Outcome:	TOIORA - Toiora		

Purpose of Grant: To purchase a screen printing table and a 3 tier block storage unit

Project Details: Ranui Kindergarten provides quality donation based Early childhood education to the Ranui Community. The introduction of a screen printing table as part of the curriculum will add a new dimension to the childrens learning opportunities. The block unit will enable our existing assortment of blocks to be kept tidy and secure, allowing easy access for children to help with housekeeping in this area. They would like to purchase a screen printing table and a three tier block storage unit. Audited accounts from 31 December 2006 the Net Operating Surplus (NOS) = 8.5k and an qualified opinion was provided by the Auditor.

Comments: This organisation's purchase of equipment could be supported by the TTCF.

Eligible: Yes **Requested:** \$832.00

Cost Description	Cost	Income Description	Income
1800 3 Tier Block Unit	\$314.00	Total Contribution:	\$0.00
Screen Printing Table	\$448.00		
Freight	\$70.00		
Total Cost:	\$832.00		

A8

CFCWF Application 2: DON BUCK KINDERGARTEN

Funding Round: 2007

Printed: 17 Aug 2007

Organisation:	Address:	124A Don Buck Road Massey WAITAKERE 1008	Ward Location:	Massey
	Fax:		Parent Body:	Auckland Kindergarten Association
	Phone:	8324899	Incorpor. Society:	No
			Membership:	60
			GST Registered:	Yes
			GST #:	70/276/739

Other Funding:

Application:

CWF App #:	926	Contact:	Janine
Contact:	Shelley	Surname:	Leaming
Surname:	Olsen	Phone:	279 8695
Phone:	814 1152	Evening:	279 8695
Evening:	814 1152		

Project Start Date:	01-Oct-2007	Project End Date:	01-Nov-2007
Major. of Particip.:	Massey	Part Funding OK:	Yes
Cult/Ethnic Group:	OTHER - Other	Spec. Ethn. Group:	All
Priority Group:	CHILD - Children	Project Type:	EQUIPMENT - Equipment
Strat. Outcome:	TOIORA - Toiora		

Purpose of Grant: Purchase of equipment

Project Details: Don Buck Kindergarten provides quality donation based early childhood education to the Massey community. The equipment they are wishing to purchase will enable the teachers to extend childrens learning by introducing activities which will expand the existing programme to increase learning outcomes. They would like to purchase a room divider, finger painting table, screen printing table, a block bin and a tunnel. Audited accounts from 31 December 2006 the Net Operating Surplus (NOS) = 2.9k and an qualified opinion was provided by the Auditor.

Comments: This organisation can received funding from TCCF for the purchase of equipment. Don Buck Kindergarten comes under the Auckland Kindergarten Association, which is an incorporated society with current registration.

Eligible: Yes **Requested:** \$1,500.00

Cost Description	Cost	Income Description	Income
Room divider	\$319.00	Total Contribution:	\$0.00
Freight (Teacher Direct)	\$25.00		
Finger painting table	\$335.00		
Screen Printing table	\$448.00		
Block bin on castors	\$228.00		
Freight (Starex)	\$50.00		
Polyester Tunnel	\$199.90		
Total Cost:	\$1,604.90		

A9

CFCWF Application 11: MASSEY PRESBYTERIAN CHURCH

Funding Round: 2007

Printed: 17 Aug 2007

Organisation:	Address:	510 Don Buck Road Massey WAITAKERE 0614	Ward Location:	Massey
	Fax:		Parent Body:	
	Phone:	8338153	Incorpor. Society:	No
			Membership:	
			GST Registered:	Yes
			GST #:	10-673-313

Other Funding:

Application:

CWF App #:	999	Contact:	Jo
Contact:	Kim	Surname:	Huggins
Surname:	Garner	Phone:	8343799
Phone:	0211574820	Evening:	8343799
Evening:	8360523		

Project Start Date:		Project End Date:	
Major. of Particip.:	Massey	Part Funding OK:	Yes
Cult/Ethnic Group:		Spec. Ethn. Group:	all
Priority Group:	CHILD - Children	Project Type:	PROJECT - Project / Events
Strat. Outcome:	TOIORA - Toiora		

Purpose of Grant: Purchase of equipment

Project Details: The aim of mainly music is to provide an environment where preschool children develop skills to enhance their preschool education through the use of music, rhythm, rhyme and other music related activities with the participation of a parent or primary caregiver. Each week, parents and caregivers bring their children for a thirty minute session. This allows time for children to enjoy each others company and to develop social skills. It also allows those adults who dont have a wide circle of friends to be introduced to other parents and they are therefore able to learn from each other. The statement of financial performance for the year ended 30 June 2006 Net Operating Surplus was \$32.2k. However, it is important to note that depreciation was taken into account in this amount, donations to the building fund and an increase in the assets value. In the auditors report a qualified opinion was provided.

Comments: Is this an arts and cultural activity or a wellbeing activity? If it is an arts and cultural activity it could be recommended to apply to the Creative Communities Fund.

Eligible: No **Requested:** \$1,489.00

Cost Description	Cost	Income Description	Income
Laminator	\$266.66	Cash in hand	\$200.00
Conference DVD training	\$44.44	Membership subs	\$100.00
Laminator supplies	\$119.98	Total Contribution:	\$300.00
Other office supplies	\$220.23		
Props for sessions	\$274.82		
Stoping Shelves - for Video library	\$369.00		
Toys for after session play	\$400.00		
Music CDs	\$93.59		
Total Cost:	\$1,788.72		

A10

CFCWF Application 12: NORTHWEST BAPTIST CHURCH

Funding Round: 2007

Printed: 17 Aug 2007

Organisation:	Address:	PO Box 79125 Royal Heights WAITAKERE 0656	Ward Location:	Massey
	Fax:		Parent Body:	
	Phone:	4166787	Incorpor. Society:	No
			Membership:	
			GST Registered:	No
			GST #:	

Other Funding:	Round	Project Summary	Requested	Allocated	Completed
	2007	CFMM Cedars Heights BBQ	\$1,000.00	\$1,000.00	

Application:	CWF App #:	1000	Contact:	Bernadette
	Contact:	Clyde	Surname:	Soares
	Surname:	Soares	Phone:	021423769
	Phone:	0275762022	Evening:	4169729
	Evening:	4169729		

Project Start Date:		Project End Date:	
Major. of Particip.:	Massey	Part Funding OK:	Yes
Cult/Ethnic Group:	OTHER - Other	Spec. Ethn. Group:	all
Priority Group:	CHILD - Children	Project Type:	ADMIN - Administrative Costs
Strat. Outcome:	COMMS - Strong Communities		

Purpose of Grant: Administration costs and costs for Camp

Project Details: The ICONZ program is focussed on the Kia Kaha theme. The objectives are to develop young boys (7-12yrs old) into the icons of tomorrow and foster a sense of self belief and confidence. It provides opportunity to enjoy the great New Zealand outdoors, appreciate and care for the environment and develop inter-personal skills and respect for others. The program is run out of West Harbour Primary school with the full support of the board.

Comments: It has been reported by the organisation that this activity has a significant component of religious promotion.

Eligible: No **Requested:** \$1,700.00

Cost Description	Cost	Income Description	Income
Admin fees to be paid to ICONZ head office @ \$45 per boy 25 x 45	\$1,125.00	Membership subs	\$800.00
Uniform subsidy for boys who cannot afford to pay 9 boys @ \$40 ea	\$360.00	Church appeal	\$600.00
Flavoured milk and biscuits for boys 2 bottles @ \$4.5 ea & 2pkts of biscuits @ \$2.5ea 40 wks x \$14	\$560.00	Total Contribution:	\$1,400.00
Estimated Project costs - crafts materials, wood, photocopying	\$400.00		
Estimated camp costs- Food, fuel hiring of kayaks, life jackets, 6 tent sites @ \$10 per site per day	\$600.00		
Total Cost:	\$3,045.00		

All

CFCWF Application 1: RANUI BAPTIST COMMUNITY TRUST

Funding Round: 2007

Printed: 17 Aug 2007

Organisation:	Address:	PO Box 70040 Ranui WAITAKERE 0655	Ward Location:	Massey
	Fax:		Parent Body:	
	Phone:	8337815	Incorpor. Society:	Yes
			Membership:	
			GST Registered:	Yes
			GST #:	71/415/287

Other Funding:

Round		Project Summary	Requested	Allocated	Completed
2003	CFCSP	Sporting equipment	\$1,302.00	\$600.00	Yes
2003	CFCWF	Outdoor BBQ tables	\$1,000.00	\$1,000.00	Yes
2004	CFCWF	Furniture purchase	\$1,320.00	\$1,320.00	Yes

Application:

CWF App #:	917	Contact:	Russell	Contact:	Peter
Surname:	Watts	Surname:	King		
Phone:	8337815	Phone:	3539300		
Evening:	8322677	Evening:	8366777		

Project Start Date:		Project End Date:	
Major. of Particip.:	Massey	Part Funding OK:	Yes
Cult/Ethnic Group:	OTHER - Other	Spec. Ethn. Group:	ALL
Priority Group:	YOUTH - Youth	Project Type:	ADMIN - Administrative Costs
Strat. Outcome:	COMMS - Strong Communities		

Purpose of Grant: For administrative costs for a community focused youth worker

Project Details: Ranui Baptist Community Trust is a limited liability charitable trust that was incorporated in 1998, under the provisions of the Charitable Trusts Act 1957. They would like Council funding support towards the administration costs for a community focused youth worker. The youth worker will provide night groups, camps, conference, home group, training, pastoral care and direct youth band.

Comments: 1/5th component of the youth worker's work is religious based. Therefore makes the application ineligible. The application was received too late on the 2nd of July.

Eligible: No **Requested:** \$1,500.00

Cost Description	Cost	Income Description	Income
Mileage allowance	\$3,700.00	Total Contribution:	\$0.00
Total Cost:	\$3,700.00		

A12

CFCWF Application 4: HOBSONVILLE ART CLUB

Funding Round: 2007

Printed: 17 Aug 2007

Organisation:	Address:	289 Hobsonville Road Hobsonville WAITAKERE 0618	Ward Location:	Massey
	Fax:	4167487	Parent Body:	
	Phone:	4167486	Incorpor. Society:	No
			Membership:	
			GST Registered:	No
			GST #:	

Other Funding:

Application:	CWF App #:	939	Contact:	Terry	Contact:	Victor
	Surname:	Woods	Surname:	Wells-Kendrew	Phone:	416 9946
	Phone:	416 5742	Phone:	416 9946	Evening:	416 9946
	Evening:	416 5742	Evening:	416 9946		

Project Start Date:		Project End Date:	
Major. of Particip.:	Massey	Part Funding OK:	Yes
Cult/Ethnic Group:	OTHER - Other	Spec. Ethn. Group:	ALL ALL
Priority Group:		Project Type:	ADMIN - Administrative Costs
Strat. Outcome:	COMMS - Strong Communities		

Purpose of Grant: Towards rent

Project Details: Hobsonville Art Club has a small group of sixteen members. The club serves the community as it provides a venue for people with a love of art and an interest in painting - to further their interest in being and artist and to pass on their knowledge to others, by holding exhibitions and outdoor art sales. They would like support in paying for their rent. Audited accounts from 2006 the Net Operating Surplus (NOS) = \$ 281.50.

Comments: The CCS would not support funding for administrative costs.

Eligible: Yes **Requested:** \$850.00

Cost Description	Cost	Income Description	Income
Rent	\$1,232.00	cash in hand	\$150.00
Total Cost:	\$1,232.00	membership subs	\$300.00
		Total Contribution:	\$450.00

A14

Strengthening Auckland's Regional Governance

Final Report

June 2007

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Purpose

This report outlines a proposed model for strengthening Auckland governance. This model has been developed following consideration of feedback from Councils and the Government on the progress report issued in May 2007.

The model is a balance between competing views and represents an attempt to find a pragmatic way forward that will achieve progress in relation to the major components outlined in the December 2006 proposal.

The main components of this model could be implemented without the need for legislation and by formal agreement between the Auckland councils. Legislation would be desirable in the medium term, and in terms of progress on some of the workstream issues, will be necessary.

It is proposed that if this model is accepted as the way forward, work start immediately on developing the agreement between councils to determine the nature and operation of the Regional Sustainable Development Forum and the scope, effect and timetable for the One Plan. It is recommended that this agreement be developed and signed as soon as possible before the end of August 2007.

Content of Report

This report provides:

- A brief introduction and overview;
- An overview of the feedback received on the progress report;
- A model for consideration and endorsement;
- An outline of the key implementation issues; and
- The proposed timeline/next steps for progressing implementation.

The analysis and commentary presented in this report has been prepared by officials from both central and local government. This report builds on the material that has been presented in previous reports.

This document has been prepared for consideration by councils and Ministers with a view to seeking formal consideration by councils before the end of June and by Ministers in mid July.

Subject to support from councils and Ministers, it is intended that implementation of these proposals to strengthen regional governance in Auckland, commence quickly to build momentum through a staged process over the coming months.

Introduction and Background

This report builds on the package presented to the Government in December 2006 and reflects the feedback received from councils and Ministers with respect to the progress report circulated in May 2007.

The background to the work that has been undertaken, together with the background, objectives, rationale and issues that have influenced the contents of this report have been fully canvassed in the previous reports. For the purpose of presentation it is not proposed that the material be repeated.

It is important however that when reading this report the contents of previous reports are recognised and understood.

Feedback on Progress Report

Feedback has now been received on the options set out in the May progress report in the form of Council Resolutions and a letter received from the Minister of Local Government setting out the Government's feedback. These are summarised below.

Not all councils provided feedback on all the issues detailed below. In addition to the formal feedback received, further discussion and analysis has been undertaken with a view to developing a model for consideration and endorsement by central, local and regional Government.

In assessing the feedback it is important to recognise that all feedback received was supportive of the need for, and desirability of, change within the Auckland region. Similarly there has been a high degree of consensus and support for the key components of the model. Some saw support for the need for change as a necessary first step to strengthen Auckland regional governance, recognising that the nature of the dynamics in the region make it likely that further changes will be required in the future.

Not unexpectedly, however, there continue to be divergent views around certain elements of the proposal, especially with respect to the specific mechanisms required to ensure that the proposal is both workable and capable of being operationalised.

While recognising some divergence of views, this report seeks to identify matters upon which there appears to be a general and or emerging agreement.

Summary of Feedback

Strengthened Regional Council

Role	<p>The feedback supports the need for a strengthened regional council to provide leadership for the region, especially with respect to regionally significant issues associated with social, cultural, economic and environmental well being with a particular focus on service and infrastructure.</p> <p>The strengthened regional council would have available to it new/additional funding tools to undertake its new role.</p>
Name	The majority agreed that a new name was desirable to signal and reinforce the change in role and responsibility and to provide a "break" from the past.
Leadership	<p>Two options were put forward being:</p> <p>Status quo, with the council appointing its own leader from within its membership;</p> <p>A leader elected at large.</p>
Membership	<p>Three options were identified involving:</p> <p>The Status Quo (13 members elected from 6 constituencies);</p> <p>A mix of elected and appointed members;</p> <p>Increased membership elected on the basis of parliamentary constituency boundaries.</p>

Regional Sustainable Development Forum (RSDF)

Role	<p>To develop and recommend the One Plan to the strengthened regional council.</p> <p>To act as a vehicle to improve the collective decision-making, prioritisation, funding and implementation of regionally significant infrastructure and services.</p>
Status	A standing committee of the strengthened regional council.
Representation	<p>All councils to appoint representatives from among their elected members. Divergence of views as to how many representatives per entity. A variety of options put forward:</p> <ul style="list-style-type: none"> o three representatives for the strengthened regional council, with one each from other councils;

<ul style="list-style-type: none"> ○ Central Government ○ Mana Whenua /Tangata Whenua 	<ul style="list-style-type: none"> ○ One or two representatives per council (either the Mayor and one other, or both selected by the appointing council); ○ Strengthened regional council with three representatives, city councils two each, district councils one each. <p>Central Government participation was seen as critical and as an essential condition of the forum's value and credibility. Participation could be by either Ministers and or officials depending on the issue.</p> <p>Mana Whenua/Tangata Whenua seen as a key participant. Diverging views on both the mechanism by which they are involved, and whether they have voting rights.</p>
<p>Chair</p>	<p>Options identified involving Chair to be:</p> <ul style="list-style-type: none"> ○ The Chair or a member of the strengthened regional council; or ○ A member of the RSDF; and ○ Appointed by the strengthened regional council, possibly on recommendation of the RSDF; or ○ Appointed by RSDF members.
<p>Decision Making and Voting Systems</p>	<p>Voting Systems -Differing views ranging from one vote per council to some form of proportionality based on population.</p> <p>Decision Making – There seemed to be general agreement on the need to make an honest attempt to make decisions by consensus.</p> <p>In the event of a failure in consensus decision-making there was a range of preferences ranging from by a simple majority to some form of voting threshold</p>
<p>Existing Regional Fora</p>	<p>Differing views were expressed ranging from:</p> <ul style="list-style-type: none"> ○ Retaining existing committees (recognising that there are standing committees of the strengthened regional council); ○ The RSDF deciding what was required and convening and or recommending to the strengthened regional council, that would then convene.

One Plan

Breadth	<p>To deal with regionally significant issues, expanded over time as capability and issues change.</p> <p>Particular focus on social, cultural, environmental and economic issues.</p>
Depth	<p>Vision, Goals Strategic Direction, Projects/Programmes of a regional scale, with funding parameters.</p>
Enforceability	<p>Support for a need for enforceability. Emerging agreement that enforceability and degree of binding should be differentiated and dependent on the issue involved.</p> <p>Parties to be bound through funding agreements.</p> <p>Councils and Government to align strategies and to not act inconsistently with One Plan. Obligation will also flow to the respective CCO's and Agencies.</p> <p>To be linked to accountability documents such as long term council community plans and statements of intent.</p>
Sanctions/Levers	<p>Agreement on the need for a range of sanctions and levers to encourage implementation, which may include a mix of moral and financial mechanisms.</p>
Consultation	<p>Two principle options identified being:</p> <ul style="list-style-type: none"> o public consultation by the strengthened regional council; o public consultation by the RSDF.
Relationship with Regional Outcomes	<p>All councils to undertake own consultation on local and regional community outcomes.</p>
Ability of strengthened regional council to amend	<p>Strengthened regional council to adopt on recommendation of RSDF;</p> <p>Options of allowing the strengthened regional council to:</p> <ul style="list-style-type: none"> o amend the recommended One Plan, subject to public consultation; or o refer the One Plan back to the RSDF, but not to unilaterally amend it.

Regionally Significant Issues: Related Work Streams

Three Waters	<p>General agreement about the alignment of strategy, planning, funding and delivery, possibly including bringing Three Waters Strategy under the RSDF.</p> <p>Diverging views which:</p> <ul style="list-style-type: none"> o Supported the status quo in respect of ownership or sought transfer of ownership of Watercare Services to the strengthened regional council; o Supported the status quo in respect of the payment of dividends or supported removing legislative restrictions on the payment of dividends.
Regional Facilities	Support for advancing the original proposal and agreeing on a managed time frame to achieve transfer of functions and funding.
Economic Development	Support for advancing the original proposal.
Transport	Support for advancing the original proposal including a suggestion that changes be made with respect to the ARTA appointments panel.
Shared Services	Support for advancing the original proposal recognising that some work has already been advanced.
Funding	Support for advancing the original proposal. Councils to make business cases for any proposed new funding mechanisms, as appropriate.

Other Matters Raised – Local Land Use

The need for the role of the strengthened regional council to be clarified around the issue of local land use policy was raised in council resolutions. In particular there was a concern to ensure that the strengthened regional council did not exert undue influence in matters of local land use policy where district plans and sector agreements are consistent with the Regional Growth Strategy.

The Way Forward

While there is a wide degree of support for the principles and components of the December package there continues to be a variety of views expressed as to how individual councils would prefer to see the components configured and operating. For instance while there is support for:

- A Strengthened Regional Council with an expanded role and funding tools with a standing committee called a
- Regional Sustainable Development Forum involving all councils and participation by Central Government and Mana Whenua/Tangata Whenua, with a key outcome of delivering
- A coordinated, aligned, prioritised and funded One Plan dealing with regionally significant issues (the four well beings) and linking Central Government strategies and funding with;
- Binding funding agreements negotiated/facilitated by the strengthened regional council as an outcome of the One Plan to ensure implementation of projects/programmes and to advance specific and already identified issues around
- the key Workstreams associated with Three Waters, Regional Facilities, Economic Development, Transport, Shared Services and Funding.

There continues to be divergence around the detail of the specific mechanisms associated with:

- Representation;
- Membership; and
- Voting.

While it is difficult to assess the exact nature and extent of the differences it does appear that many of the concerns expressed do arise from a range of issues including:

- History and past grievances about attitudes and behaviours have produced a lack of trust and tensions between different spheres of government resulting in a concern/unwillingness to cede control;
- The tensions between regional and local interests also affect the preferences expressed by the different councils about the different models for membership and voting;

- A concern at becoming involved in a process whereby an individual council's interest/perspective may become secondary to, or compromised by the collective interest and the council being bound by something that it will not necessarily be able to control - albeit that it can participate in and influence the decision-making; and
- A perception that there are differences between rural and urban interests and a fear particularly from rural and or smaller councils of being disadvantaged and or "swamped" in the process.

Each of these factors affects the attitude and willingness of individual participants to alter their positions and preferences. While the weighting ascribed to them may be unclear, their very existence affects the approach to be adopted with respect to both the proposal itself and the implementation process adopted. As in many other processes of change the success or otherwise of the process will ultimately be determined by the behaviours, attitudes and trust of those who lead the process and those who are bound by or committed by the process. Each of these factors will have a major influence on achieving an outcome that can secure the ongoing support and understanding of all parties.

To secure progress a balance will need to be achieved between the various options and variants presented above. While preferences cannot be ignored, neither can they be treated as insurmountable obstacles to moving forward.

In that context, a draft model has been developed. The model seeks to achieve a balance between the differing views while outlining an approach that, if supported, is both workable and capable of being advanced before this year's local authority elections.

Underlying this approach is a recognition that many of the components within the proposed model can be advanced, in the first instance, within the existing legislative framework and through agreements between the individual parties. While this will allow momentum to be achieved it will also provide an opportunity to determine more precisely what legislation is ultimately desirable.

Proposed Model

Set out below is a proposed model for discussion and endorsement by the Auckland councils and by central Government.

Strengthened Regional Council

Role - The Strengthened Regional Council will continue to be a regional council under the Local Government Act 2002, with the statutory purpose of promoting

the current and future social, economic, environmental, and cultural well-being of the communities of its region.

Its agreed responsibilities and functions in the first instance will be:

- the current functions of the Auckland regional Council (ARC);
- advocacy to, and negotiation of implementation agreements with, central government on regional priorities across all the dimensions of the four well beings;
- convenor of and provider of secretariat support for the RSDF;
- to adopt the One Plan for the Auckland region on the recommendation of the RSDF;
- guardian of the One Plan to facilitate and support its implementation by relevant parties;
- implement One Plan decisions for which it has direct responsibility;
- facilitate agreements for funding and implementation of One Plan decisions agreed to by other parties to the One Plan;
- monitor and report on progress with implementation of One Plan decisions;
- regional economic development; tourism promotion and regionally significant (major) events management;
- facilities and amenities that contribute to regional community well-being, including the funding of services provided by regional organisations; and
- assess the need for and establish, if necessary, an agency to undertake urban development or renewal projects required to advance One Plan objectives; and
- Subject to further work, (yet to be completed) and the preparation of business cases the strengthened regional council would have available to it new/additional funding tools to undertake its new role.

Status – The strengthened regional council will continue to be a Regional Council within the legal framework of the Local Government Act 2002 (LGA02).

Name - The strengthened regional council will have a new name – “Greater Auckland” to reflect its new expanded role, to signal a change from the past and to better distinguish it from the Auckland City Council.

Leader – The elected members of *Greater Auckland* will appoint one of their number as chair.

Membership - Initial membership will, as determined for the 2007 ARC elections, consist of 13 elected representatives, elected from 6 constituencies, aligned with the territorial authority boundaries inside the Auckland region.

Given the divergence of views, it is proposed that, as part of the package, there be a review of existing constraints on regional council representation in Auckland. This would include examining what flexibility may be desirable to facilitate future representation choices, for example membership numbers, types of constituencies and the selection method for the leader. It is proposed that the Minister of Local Government refer this issue to the Local Government Commission to report and make recommendations.

Regional Sustainable Development Forum (RSDF)

Role - The role of the RSDF is to develop, and recommend the One Plan for adoption by *Greater Auckland*.

The role of the RSDF in achieving regional outcomes is intended to:

- improve collective decision making about matters of regional strategic importance (i.e. One Plan content);
- help facilitate a strengthened link to the implementation and funding of regionally agreed priorities; and
- develop the vision and outcomes sought for the region, including specifying the priorities and funding envelopes/parameters that parties are prepared to commit to the agreed priority regional strategies.

Status – the RSDF will be constituted as a standing committee of *Greater Auckland*.

Representation –

District Councils: 1 member each

City Councils: 2 members each

Regional Council: 4 members.

Councils will nominate their own RSDF members, and alternates for those members.

Under these proposed numbers the city councils would have eight of the 15 votes.

Central Government -- it is proposed that the Central Government will contribute to the RSDF. Representatives will have speaking rights but no voting rights. Central Government would have up to three representatives with the right to speak.

While Central Government officials will contribute directly to RSDF processes, it is also envisaged that Ministers would meet with the RSDF periodically. These meetings would allow discussion of the key issues and provide a framework for the ensuing work of the RSDF.

Mana Whenua – It is proposed that Mana Whenua representative(s) will be participants in the RSDF. The mechanism by which Mana Whenua participate and contribute to the RSDF will be developed in conjunction with them over the coming months.

Key Stakeholders - it is also envisaged that other key stakeholders may, from time to time, be invited to participate in the RSDF or the fora supporting the RSDF.

Decision Making – it is proposed that the RSDF will, in the first instance, seek to make decisions by consensus. If that is not possible, then decisions will be by simple majority vote of those present and voting, ie no proxies. Each member will have one vote.

Leader of RSDF – the Chair of the RSDF will be appointed by *Greater Auckland*. It is envisaged that the appointment will be made after consultation with the members of the RSDF.

Existing Fora – The need for forums on specific issues will be determined by the priorities in the One Plan. This will mean that issue specific forums are likely to form and dissolve as the priorities evolve except where such bodies are constituted through legislation. All fora will be required to “take account of” the One Plan.

One Plan

Purpose - The One Plan for Auckland will promote social, economic, cultural and environmental well-being through prioritised action plans. It will include a strategic vision for the region, a prioritised set of projects/programmes of regional significance and funding and implementation parameters. Negotiated multi-lateral and bi-lateral funding and implementation agreements between relevant parties will support its implementation, along with other measures.

The One Plan will encompass regionally significant issues covering the social, economic, cultural and environmental well-beings. The Vision and over-arching strategy will be planned for a 50 years+ time horizon. Implementation plans will however be of a shorter time frame.

The Plan will comprise a prioritised set of projects/programmes of regionally significant scale. It is likely that the projects and plans will cover a period of committed implementation of up to 10 years. The period of time will ultimately be determined by the nature of the issue to which the implementation applies.

In the first instance the Plan will commence by utilising existing regional strategies and plans such as the Long Term Sustainability Framework, Regional Growth Strategy, Regional Land Transport Strategy, and the Metro Project Action Plan.

Implementation – It is proposed that funding and implementation agreements to support the agreed decisions in the One Plan will be reflected in multi and bi-lateral contracts between relevant parties.

Greater Auckland, as guardian of the One Plan, will be responsible for facilitating contracts between other parties to the One Plan as necessary, and will negotiate funding and implementation agreements with central Government to support agreed decisions in the One Plan. It is anticipated that *Greater Auckland* will be party to many, but not all, of those contracts.

All councils will be required to take account of One Plan decisions in their own strategic planning documents and decision-making processes.

Any commitments entered into by the councils will be reflected in their individual long term council community plans (LTCCPs). Progress towards meeting these commitments will be included in councils' public reporting.

Implementation commitments will be reflected in Statement of Intents (SOIs) of relevant CCOs and Crown Agencies.

Greater Auckland will also monitor and report on progress towards meeting One Plan commitments.

Sanctions/Levers - One Plan commitments will be required to be shown in councils' LTCCPs, and councils will be required to publicly report progress towards meeting those commitments.

Incentives and sanctions could include moral persuasion; peer pressure, financial penalties; exclusion from benefits of participation in other regional programmes; mechanisms to ensure transparency and accountability.

Consultation - Consultation on the One Plan will be undertaken by the RSDF as a standing committee of *Greater Auckland*.

The One Plan, and the proposed funding and implementation commitments by the councils who are parties to it, will be consulted on as one document.

The consultation process will be of an equivalent standard to the consultation requirements for long term council community plans (LTCCPs) in the LGA02. Local authorities will consult, through their LTCCPs and annual plans, on their detailed proposals for meeting funding and implementation commitments proposed in the One Plan.

Relationship to Community Outcomes – The current obligations on councils to facilitate the development of community outcomes are retained. Engagement to develop regional community outcomes by *Greater Auckland*, in its role as the regional council, will be undertaken as part of the development of the One Plan. Territorial authorities would continue to engage with their communities to identify local community outcomes, which would also inform the One Plan process.

Ability of Greater Auckland Council to Amend One Plan – A two step approach is proposed. In the first instance *Greater Auckland* would have the choice to adopt the One Plan as recommended by the RSDF, or to refer it back (in full or part) to the RSDF for further work. If agreement is not reached on specific aspects at the second attempt, *Greater Auckland* can amend those aspects of the One Plan.

This approach will avoid a potentially circular process in a way that recognises the ultimate accountability of *Greater Auckland*. It also needs to be recognised that the binding agreements to fund and implement projects/programmes derive from a separate negotiated process.

Transition

Transition arrangements and processes to develop the first One Plan will be determined once the final proposal is agreed by central and local Government. It is anticipated that the transition arrangements will build on work already underway in the Auckland region including the Long Term Sustainability Framework; the Metro Project and other critical regional strategies and plans.

Work Streams

Three Waters

Current arrangements for water services will continue.

Strategy – the existing Three Waters strategy work be continued with a view to achieving a more optimal alignment between the planning of, funding for and delivery of water, wastewater and stormwater infrastructure and services. Work will continue over time to investigate the merits of legislative amendments relating to the ability of the owners of WSL to operate it within the general legislative model of a Council Controlled organisation (CCO).

Transport

Legislation – it is proposed that legislation be amended with a view to:

- the Auckland Regional Land Transport Strategy (RLTS) being enabled to include major projects and priorities;
- responsibility for the appointment of directors to the Auckland Regional Transport Authority being transferred to *Greater Auckland*.

Regional Facilities

Changed Responsibilities – it is proposed that *Greater Auckland* assume ownership and/or funding responsibility for existing facilities of a primarily regional nature, including the Auckland War Memorial and Transport Museums and those facilities and services requiring regional funding. The starting point for this process would be the proposed “Auckland Regional Amenities Bill” promoted by 11 regional organisations and supported by Auckland City Council.

The transfer will be contingent on:

- Identifying a transparent process for the identification of the reduced rating requirements by relevant territorial authorities as a result of the transfer of functions;
- Identification of additional regional funding sources to support both existing and new facilities and services;
- Establishing a process whereby assets and responsibilities are transferred by negotiation and agreement within a defined time limit; and
- Certainty (possibly through legislation) about the funding obligations and mechanisms that are to operate within the region.

Future needs - Agreement between Auckland Councils and Central Government is needed on a process and criteria for analysing the mix of local, regional and national benefits in respect of proposals for major new facilities within the region, and for developing the appropriate funding arrangements to

ensure the facilities are sustainable from both a capital and operating perspective.

Process - The process for reaching agreement in respect of existing facilities and services will primarily involve those councils within the Auckland region who currently fund, own and/or provide facilities or services. Agreement will need to be reached as soon as possible, and not later than 31 January 2008 to enable legislation, if required, to be enacted in time for transfers to take effect from 1 July 2008.

The development of a process and criteria for assessing future needs will need to involve Government officials as well, and the results will need to be agreed by both councils and Government.

Economic Development, Tourism, Major Events

Changed Responsibilities - It is proposed that Auckland Plus, the regional economic development agency assume a more active role in economic development initiatives within the region, as well as assuming responsibility for regional tourism and events management. The option of Auckland Plus also coordinating, and allocating Government funding to, local economic development agencies has been discussed and requires further investigation.

It is also proposed that *Greater Auckland*, in consultation with other parties as appropriate, investigate the feasibility of and need for a regional agency to undertake urban development or renewal projects required to advance One Plan objectives.

Funding – A process is to be undertaken with Central Government officials to investigate redirecting existing Government funding with respect to Economic Development, Tourism and Major Events to Auckland Plus.

Funding

In order to strengthen the regional council and enable it to take on the additional responsibilities outlined earlier in this section (particularly in relation to regional facilities and economic development), appropriate funding needs to be available. It is anticipated that existing funding will need to be supplemented.

Process - It is proposed that the Auckland councils, led by *Greater Auckland*, work together to:

- Identify funding required for specific regional initiatives/services to meet the future needs of the region and achieve a step up in Auckland's performance;

- fully optimise their respective rating bases and other existing funding lines;
- identify any gap between current funding available and identified future needs; and
- explore options for additional funding and develop business cases to support any specific additional funding mechanisms necessary to meet requirements.

It is envisaged that the process will build on the work already undertaken.

In addition, it is proposed that this work not commence until after the report of the Rating Inquiry has been assessed in terms of how it addresses the characteristics of the Auckland region. The Government will engage with the Auckland councils in this assessment, including discussing how it will engage with the work outlined above.

It will be necessary for this work to coincide with the timing of work finalising the transfer of responsibilities to *Greater Auckland*.

The Government will work with Auckland councils to develop business cases for specific major regional projects that have been identified and prioritised in the development of the One Plan, and to develop funding proposals for such projects in this context. Detailed funding arrangements for specific priorities identified in the One Plan will form part of implementation discussions between relevant parties, which may include Government.

Shared Services

Process – It is proposed that the councils of the Auckland Region actively identify and pursue opportunities to secure efficiencies through a more integrated approach to service provision. The work would build upon that already underway in the region, and draw on the results of the study planned by Auckland and Manukau City Councils on this issue.

Other

Work on this proposal has identified other issues of regional significance, including issues about the regional governance of the Auckland Civil Defence and Emergency Management group, and the relationship between regional and local land use policy.

The One Plan and RSDF processes, together with the investigation of shared services, envisaged by this proposal create an opportunity for these issues to be explored further and resolved within the context of long term regional strategic planning.

How To Get There

Strengthened Regional Council

Name – ARC can adopt “trading name” itself by resolution. Change to legal name would require amendments to LGA02. This could be secured either by way of Government legislation or a Local Bill.

Role – the implementation of the council’s proposed new roles are described below in relation the One Plan, RSDF, economic development and regional development.

Leadership/membership – Local Government Commission advice on the desirability of greater flexibility for future reviews of regional representation arrangements within Auckland should be sought as a matter of priority. Any change to legislation identified as desirable to apply to future representation reviews would need to be enacted by early 2009 to allow a full review process before the 2010 elections.

Regional Sustainable Development Forum

Pending any future enactment of legislation, it is proposed that the Regional Sustainable Development Forum operate as a committee of the ARC under the generic committee provisions in the Local Government Act 2002, with a specific agreement between all the councils prescribing details concerning the membership and operation of the Forum.

How the RSDF will operate in the first instance will be determined by a formal agreement concerning its membership and processes between all Auckland councils, building on the resolutions passed by the councils in respect of this report. That agreement will be required as soon as practicable, and no later than the end of August 2007. While it is unlikely that the Forum could begin to operate before the October 2007 elections, and possibly not become fully operational until February 2008, finalisation of the agreement before the end of August will enable candidates and electors to be clearer about future arrangements.

While they could be covered in the above agreement, it would also be possible for separate agreements to cover Central Government, Mana Whenua and any other non-council representation in Forum proceedings. While it is desirable these issues also be resolved as soon as possible, they do not have the election-driven urgency of the agreement between councils but would need to be in place by December 2007.

It is proposed that the RSDF will replace, and incorporate the responsibilities of the Regional Growth Forum (although care will be required to ensure statutory

obligations are met pending the repeal or amendment of the relevant provisions). It is proposed that all other regional strategies and plans will be aligned, and their contents integrated and prioritised, by the One Plan.

The extent to which the priorities in the One Plan require the retention of the separate forums and committees responsible for those documents will vary. Whether they can be dispensed with will, in the interim at least, also be subject to existing legislation constituting some bodies, and the extent to which all the responsibilities of each body could be undertaken by the RSDF.

In the longer term, it is important that at least the core elements of the constitution of the RSDF are recognised and enshrined in legislation. When this should happen will require balancing the desirability of providing legislative certainty and stability as early as possible, and the desirability of allowing a realistic "trial period" before embedding arrangements in statute. This will also be influenced by the tension between certainty and allowing flexibility for arrangements and process to evolve over time.

Legislation could be either introduced by the Government, or introduced as a Local Bill by *Greater Auckland* with the support of all Auckland councils as well as Government.

One Plan

Much of the agreed detail concerning the content and effect of the One Plan will be covered in the agreement between councils described above. As in the case of RSDF processes, although progress can be made in the transition it will be desirable that core elements are recognised in legislation eventually. Care will need to be taken to preserve a desirable degree of flexibility.

It may be, however, that legislative recognition and status for the One Plan is necessary in order for it to have the desired alignment influence on existing statutory plans and strategies, such as those under resource management and transport legislation. To the extent that this is the case, it would either add additional urgency to the timetable for legislative recognition of the One Plan or impose an interim restriction on the breadth of effect of the One Plan. This should be further investigated by joint council and Government officials for report by October 2007.

Watercare Provisions

In the absence of an agreed position in respect of either the specific issue of dividends or the wider issue of Watercare ownership, no specific implementation actions are proposed at present.

These matters will be addressed in any future consideration of governance and dividend arrangements in the context of the Three Waters Strategy and its alignment with the One Plan.

Transport Legislation

The proposed changes in respect of the Regional Land Transport Strategy are consistent with the proposed direction of change in the 'Next Steps in the Land Transport Sector Review' and will be best implemented in that context.

Amendments to repeal the special ARTA appointment process should be enacted at the earliest opportunity.

Regional Facilities

The proposed transfers of responsibilities for existing facilities and funding of regional organisations can largely be given effect by agreement between the Auckland councils, and a time limited process to reach such agreement is proposed. Legislation would be needed to change responsibilities and funding arrangements in respect of the Auckland War Memorial and Transport Museums. The current legislation supported by Auckland City Council could be used as a starting point to give effect to a number of such proposals. It is desirable that transfers should take effect from 1 July 2008, and be reflected in council's annual plans for the ensuing financial year. This would require final agreement in respect of each proposed transfer by not later than the end of January 2008.

The development of a process and criteria for dealing with proposals for major new facilities within the region, which may contribute to national as well as regional outcomes, should be undertaken by joint officials for report by June 2008.

Economic Development, Tourism, Major Events Management

To be agreed and implemented by agreement between *Greater Auckland*, those councils currently involved in the operation and or funding of these activities, and Central Government. Agencies such as the Ministry of Economic Development, NZ Trade & Enterprise and Tourism NZ will need to be involved in the development of the agreement and associated funding arrangements. It is desirable that new arrangements should take effect from 1 July 2008, and be reflected in council's annual plans for the ensuing financial year. This would require final agreement before the end of 2007.

Funding